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# CITY OF BIG RAPIDS, MICHIGAN

COMPREHENSIVE ANNUAL FINANCIAL REPORT

YEAR ENDED JUNE 30, 2004

ADMINISTRATIVE OFFICES

226 NORTH MICHIGAN AVENUE

BIG RAPIDS, MICHIGAN 49307

# COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE CITY OF BIG RAPIDS YEAR ENDED JUNE 30, 2004

#### ISSUED BY Treasurer's Office

## TREASURER/ASSESSOR Lorraine James

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Paul Cole, Income Tax Administrator
Jean Schneidt, Assistant Treasurer
Joyceann Francis, Appraiser
Carla Staffen, Accounting Clerk
Heidi Horan, Finance/Utility Clerk
Melissa Hauger, Benefits/Finance Clerk
Paula Weipert, Assessment Technician
Barbara Obert, Receptionist/Account Clerk
Harry Brennan, Meter Reader
Kelly Boos, Income Tax Clerk

#### **AUDITING PROCEDURES REPORT**

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yes	X no	5.	The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).											
yes	X no	6.	The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit.											
yes	7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded an the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year).													
yes	yes X no 8. The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 1995 (MCL 129.241).													
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226 North Michigan Avenue Big Rapids, MI 49307

September 9, 2004

Members of the City Commission and the Citizens of the City of Big Rapids:

The Comprehensive Annual Financial Report of the City of Big Rapids, Michigan, for fiscal year ended June 30, 2004, is submitted herewith. The financial statements included in this report have been audited by Rehmann Robson, an independent firm of certified public accountants. The report is prepared for the purpose of disclosing the City's financial condition to its residents, elected officials, and other interested parties.

The financial statements have been prepared in compliance with applicable State statutes and Generally Accepted Accounting Principles (GAAP) as stated in the Governmental Accounting Standards Board statements and interpretations. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the City. We believe the data, as presented, is accurate in all material aspects, and that it is presented in such a manner as to fairly set forth the financial position and results of operations of the City as measured by the financial activity of its funds.

The independent audit of the financial statements of the City of Big Rapids was part of a broader, audit in accordance with Government Auditing Standards issued by the comptroller General of the United States of America. As part of this audit a Report on Compliance and on Internal Control over Financial Reporting based on an audit of financial statement has also been provided.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Big Rapids' MD&A can be found immediately following the report of the independent auditors.

#### REPORTING ENTITY AND ITS SERVICES

The City of Big Rapids is located 60 miles north of Grand Rapids, 45 miles south of Cadillac on U.S. 131, a four lane highway connecting Chicago to Traverse City via Kalamazoo. This route provides significant access and economic benefit to the area carrying commerce and much tourist traffic to vacation spots in northern Michigan and the Upper Peninsula. Big Rapids is the county seat of Mecosta County and is therefore the political center of the region. This position was enhanced this year when the Michigan Secretary of State Terri Lynn Land expanded the hours of the office in the downtown and closed the Remus satellite office within the county. Big Rapids continues to enjoy its position as the largest community in the County and so maintains growth and influence in the region.

After six consecutive years of static enrollment from 1991-97, Ferris State University has now reversed this trend each year beginning in 1998. This positive and steady advance is continuing in the fall of 2004, as 9,600 students arrive on the Big Rapids campus. Ferris employed a new president, Dr. David Eisler during the calendar year 2003-04. President Eisler has brought a significant energy to the campus. SAT scores have been raised for admission from 16 to 18 for 2004, and are being projected for an increase to 20 for academic year 2006. This promises to bring a more serious student to campus and should prove beneficial to the community.

During the past two years the University has added a new \$41,000,000 state of the art/technology library building (FLITE building) and an \$18,000,000 renovation to the Heating, Ventilating, Air Conditioning, Refrigeration (HVACR-Grainger Center) department facilities and a \$10,500,000 Student Services building (Timme Center). The university continues to emphasize a uniquely combined liberal arts degree with a technology emphasis which virtually guarantees graduates job positions as they graduate. With a budget of \$132,000,000 the university pumps many dollars into the economy of the community.

The City's legislative body is a five member Board of Commissioners which is elected by a vote of the public. The mayor has a two year term while the four commissioners serve four year terms. Ed Burch was re-elected Mayor in the past year. Commissioner Dan Rothstein was re-elected for a second term and was joined by Terry Harper, who had previously served on the City Planning Board and is a member of the Good Neighbors Association. This group joins Tom Hogensen and Peggy Brennan whose terms will be up in two years. All commissioners and mayor are term limited to eight years.

The administrative side of the community also underwent change in the past year. Steve Stilwell, City Manager for the past 12 years resigned to take a position in Sidney, Ohio. He was replaced by Steve Sobers, a newcomer to Michigan, but an experienced manager of 30 years. Steve came from Washington Court House, Ohio, a rural community of 13,800 residents of similar demographics to Big Rapids. Also new to the administration of the City is Mark Gifford. For years, City groups had lobbied the Commission for a full time planner. After agreeing to add the position, Mark was hired — a former resident of Mecosta County — and then a professional Planner in Frostburg, Maryland. Mark's expertise has been an asset to the community — and his position was expanded to include the Downtown Manager role in 2004. The remaining department staff is talented and very capable — and has served the community for long tenures.

They include:

Lorraine James – Finance Don Greiner – Engineer Eric Williams – Attorney Tim Moslener – Technology Kevin Courtney – Public Safety Tim Vogel – Public Service Roberta Cline – Clerk Gaylynn Rorabaugh – Library

The City is led by the administrative branch as approved by the Commission. This leadership is guided by a series of citizen committees. Most important in this process, these committees represent a cross section of the residents who serve without pay to recommend policy, make decisions, and guide progress. Planning Board, Park Board, Tax Board of Review, and Board of Appeals comprise the most active of these public boards.

The City has been blessed within the past two years to be working out of new administrative office facilities. The voters in 2002 approved a millage to support the construction of a new \$5,000,000 Public Safety complex. This facility was built with an eye to the future and should be of service for the community for 50 years. The building boasts a technologically advanced training room, 6 bay apparatus garage, interview rooms, exercise facilities, investigative and interview rooms, and administrative offices.

The old space vacated by the Public Safety forces at City hall was then remodeled into a modern administrative, handicapped accessible central office facility. Past commissions, with considerable wisdom had been planning for this eventuality for years – and had created a 'set aside' account with over \$1,000,000 dedicated to the renovation. Without having to ask for any increased taxes the City completed this project in 2003. The administration building now enjoys a 100 seat Commission Meeting room, 5 conference meeting rooms, administrative offices and ample storage. Each building has considerable ability to grow with the community over the next millennium.

#### **ECONOMIC CONDITION AND OUTLOOK**

The State of Michigan has experienced severe economic shortfalls in the past 3-5 years. This trend has been deeper in Michigan than most of the United States, and seems to be harder to shake off. This situation has created difficulty for the legislators in Lansing, who have seen the local revenue sharing reduction as a significant way to help balance the State Budget. Cuts in State support — while promised in various legislative laws have nevertheless been reduced 15-20% over the past two years. As the City depends on this state aid for around 25% of its general fund budget, these cuts have caused serious review of City programs and a significant tightening of the budgetary belt.

The City Commission has taken the position for many years that property tax increases are not an option. The residents of the community already contribute a 'reasonably fair' property tax for community services and increases above an area average would be counter-productive to economic health. With Ferris State University within the community, Big Rapids has the unique position of having 60% of its real estate exempt from property taxes. Property taxes are therefore considered a rather unfair method of producing revenue. For over 10 years Big Rapids

has held the line on commission voted taxes. Only increases for capital construction projects have been enacted after a vote of the people. The public has been extremely supportive in their votes for the passage of the community needs.

Within the State of Michigan, Big Rapids is one of the few towns that have an income tax. Made necessary by the property tax exemption of University property and the need for services the income tax provides opportunity for the in-town residents (at 1%) and the out-of-town residents (at .5%) to support the needed services. Each of these major funding sources brings in approximately \$1,000,000 and provides an adequate financial base for the community.

While other towns in Michigan have been financially challenged by the State cutbacks, Big Rapids with its reliance on the University and income tax has seen stable financial times. General fund income has been consistently rising — although in very small increments. In this economic climate — this is a considerable blessing. Big Rapids Township, by contrast, has experienced a 25% LOSS of revenue for operations in the past 5 years. In 2004-05, by all projections, will see a return to 'better times' on the national level. It is expected that this improved financial picture nationally, will see better growth for Big Rapids as well — but perhaps not as dramatic as other communities. It would seem that while the University is a buffer against losses in bad economic times — it will not expect to expand in good economic times. The University is a product of student enrollment rather than production sales.

Of significant concern in recent years is University housing. Steady, measured growth in the University has led to pressure in the housing stock around the University to place students in 'typical' residential homes. As this pressure has grown, so have the complaints from neighbors who have felt the squeeze in the housing and the sometimes noisy and rowdy college students. The private sector has begun to react to this pressure and constructed student rental complexes more adequate to the student need — with study space, high speed internet, security, and appropriate living environments. Kevin Defever is opening a 300 bed apartment complex south of campus in 2004 and plans another comparable expansion for 2005. Marcel Bergler, developer from Grand Rapids, is building an upscale student gated complex on Perry Avenue for another 288 students in 2005. Two other existing complexes — Clark Street and Rapids Apartments — plan more modest expansions.

The availability of over 1,000 new student living quarters in the next year will change the housing environment in the community. While the University plans continued student growth—it will not occur at this rapid a rate. The City and Good Neighbors Association have already begun initiatives with the Housing Authority—to target neighborhoods for purchase and renovation of student rentals—for a return to single family residential occupancy. These programs and the opportunity for purchases on the private market should see some revival in renovation in the single family homes around the University.

General residential variety will be improved with the construction of an upscale riverfront condominium complex on Baldwin Street (72 units) and a subsidized housing complex expansion of Ryan Creek (48 units).

In the midst of economic challenge – Big Rapids industries have remained strong. Haworth (metal filing systems) led the expansion/consolidation efforts in 2004, moving their operations to Holland, Allegan and Big Rapids Michigan. The growth component in Big Rapids will bring a new manufacturing line to the plant and investment of over \$7,000,000. Approximately 20 new employees will be added to their workforce bringing total employment to a number over 200. Simonds (saw blade manufacturing) consolidated operations from a plant in the State of Washington. Michigan successfully competed for this addition with a sister plant in Florence, South Carolina. Six-to-eight employees and an investment of \$5,000,000 are expected. Big Rapids Products (automotive parts manufacturer) was the successful bidder on supplying Honda. A new stamping press is being installed in advance of the production and employment of 10 new persons. All these industries were the beneficiary of tax incentives from the City of Big Rapids. All have considerable track records of success within the community. Other companies including Wolverine (leather shoes) and Hamtech (tool shop) have announced increases in employment as a result of an improving economy.

The City-County-Township has streamlined its industrial recruitment efforts in the past year with the consolidation of the IDC (Industrial Development Commission) and the MCDC (Mecosta County Development Commission). In the past MCDC employed the development director and provided the hands and finances for industrial recruitment. The IDC – a separate organization actually owned the real estate in the industrial park. Combining the two functions should make discussions with prospects a much easier operation.

The future continues to be bright for the Big Rapids area for industrial-business development. While the City industrial park has nearly run out of space, a new park is being developed on U.S. 131 beside the City Airport. The 'Airport Industrial Park' has over 150 acres — but most importantly boasts a 'Renaissance Zone' designation. This tax incentive actually exempts a business of all Michigan corporate taxes for a period of 15 years including income and property taxes. At the present time, the streets have been completed. Water and sewer services are being designed and thanks to an EDA grant will be constructed in 2004-05. Once this infrastructure is in place there are high hopes for recruiting businesses interested in this serious tax advantage.

As the county seat along a limited access highway, Big Rapids enjoys considerable commercial activity. This year Lowe's Home Improvements is in the process of constructing a lumber warehouse immediately adjacent to the highway. Isabella Bank is in the process of opening a new facility along this route as well. Menard's Home Improvement has purchased acreage on Perry Avenue and Ruby Tuesday's restaurant is exploring their options here.

On the east side of the Muskegon River, a mini mall is under construction. The City is involved in this project extending its water main 700 feet to reach the location of the new stores.

During the past year, the Downtown Development Authority was reenergized to create two programs to assist businesses in the Central Business District. Due to the age of the buildings in the district they qualify for the creation of an 'obsolete' rehabilitation district. This Michigan program, once implemented, allows a business to renovate a building and avoid additional property tax on the improvement for a period of 10 years. During year one, Chapman Rentals

used the new law to purchase and renovate the old Legion Hall into an office building and student rental efficiency apartment.

The Second program assists start up businesses in the Central Business District by providing low interest loans for façade, code needs or building renovations. This is a direct loan from funds raised within the district to other potential businesses locating there. Together these programs are hoped to provide additional incentive for continued health of the district.

Major renovation over the years 2001-04 in the public sector included City Hall, Safety Department and Senior Citizen rental apartments in the second and third floor store buildings downtown. These capital investments improvements continued to be strong into 2004-05. The Mecosta County General Hospital was voted additional millage to add surgery rooms and a new emergency facility to the existing hospital. The construction is currently underway. Spin-offs to the major work will be a new entrance to the hospital, additional parking, the improvement of a neighborhood park, a walk path around the facility, and new access and play areas for the elementary school next door. Storm drainage, landscaping and street improvements will follow.

The Charter Academy continues to grow in Big Rapids. Currently with 600 students the targeted goal of 900 will require improved facilities. The State of Michigan has approved adding a gym and classroom facilities to the high school which are targeted to be underway by spring 2005.

Another stretch of the Riverwalk has been bid and will be underway in the fall of 2004. The project cost will reach another \$400,000 and will extend the path on the west side of the Muskegon River from the Junior High School across Baldwin Street to Hanchett Park. Triangle Park at the Hospital on River Street is also planned for uplift in use to including parking, landscaping and a Gazebo (donated by Rotary Club).

#### **CASH AND INVESTMENT MANAGEMENT**

Each fund within the City has its cash that is needed for daily operations, invested in the City depository and investment pool or in separate depository and investment accounts. Cash temporarily idle during the year may be invested in bank certificates of deposit, commercial paper, bank money market accounts, as well as U.S. Government securities as permitted by the State of Michigan statutes and the City's Cash and Investment Policy. Balances in the Act 345 pension fund can be invested in additional types of securities including equities due as allowed by State of Michigan statutes.

#### **RISK MANAGEMENT**

The City manages its risk exposures through a combination of self-insurance programs, risk management pools, and commercial insurance and excess coverage policies.

For coverages concerning property, general liability, automobile liability, motor vehicle physical damage, and property damage, the City participates in the Michigan Municipal Liability and Property Pool. Unemployment claims are reimbursed to the Michigan Employment Security Commission. The City is self-insured for employee health and dental insurance. Excess insurance coverage purchased by the City covers individual claims and an aggregate claim amount which are set annually.

#### PENSION BENEFITS

The City provides employees in the various bargaining and nonbargaining units pension benefits through either defined benefit or defined contribution pension plans. Benefits and employee and employer contributions vary depending on employee elections, position and bargaining unit. A deferred compensation plan is also available to the various employee groups.

#### **MAJOR INITIATIVES**

The City of Big Rapids commission has begun several initiatives to enhance the quality of life and maximize the effectiveness of government in the City. The Following is a listing and description of the major projects and goals:

1. Residential Property Maintenance.

With the Good Neighbors Association and the new Neighborhood Services Director, the City has a new emphasis on housing upkeep and property maintenance codes. Neighborhood services have joined the Fire department on all rental inspections to emphasize zoning issues as well as safety concerns.

2. Develop improved relationship with adjacent governmental entities.

The new Airport Industrial Park assists with this venture. The combined IDC and MCDC have all groups sitting down on a monthly base.

3. Pave alleys and streets.

The regular paving program is looked to for additional expansion capability.

4. The 'Buy Back the Neighborhoods'

The buy back the neighborhood program allows for focus on rehabbing old houses.

5. Riverwalk Project

An additional \$400,000 will be spent to extend the Riverwalk in the fall of 2004.

6. Roben Hood Airport.

A new Fixed Base Operator will be employed in 2004-05 replacing Ottawa-Kent Air Services. OK had to back out of their contract due to the illness of their main owner. New services and master plans are needed. An aviation easement will be required for the industrial park, water and sewer will be extended to serve the airport and the runway needs an expansion to 5,000 feet.

#### 7. Wastewater Plant

The age of the WWTP is resulting in the need for upgrades in the treatment processes. The City is planning this venture in phases to include new ultra-violet disinfection, treatment tanks, and storage units. The total estimated costs of the project over the next 3-5 years are \$5,000,000.

#### 9. Library

Concerns about a quality library will be on the agenda for several years as the Commission plans how to provide first class library facilities and programs without major impact on the City budget.

#### 10. Web Site

This fall the City has connected with Ferris State University to assist in redesigning the City web page for more friendly and informative use by the community.

#### 11. Poly Carts

While bids for refuse services were reduced this past year, the Commission is looking at a more efficient pickup process using 90 gallon poly carts. While the initial investment is significant, a savings should be realized from the more efficient pickup. The carts may also be a better way to handle the large student housing populations.

#### 12. Planning

With the advent of a full time City Planning Department updates to the Park Master plan and the City Comprehensive plan are in the works. Parking regulations and Sign regulations are also being undertaken.

#### **DEPARTMENTAL FOCUS**

#### CITY ADMINISTRATION - MANAGER'S OFFICE

The City of Big Rapids administrative office is headed by Stephen J. Sobers. Steve was employed on September 22, 2003. He replaced Steve Stilwell following his 12 years of service to the community. Stilwell moved on to serve Sidney, Ohio.

Steve Sobers came to Big Rapids after service in Washington Court House, Ohio, a farming community on I-71 between Columbus and Cincinnati, Ohio. Washington is also a county seat with a similar population of 13,500 persons. Before that time Steve progressively served West

Milton, Ohio; Dillon, South Carolina; and Conway, South Carolina. Steve has served communities as City Manager for 29 years.

Steve graduated from Ohio Northern University in Ada, Ohio in 1972 with a degree in History and Political Science with teaching credentials. He completed this career at ONU ranking second in his college class. From there he attended the University of Wisconsin, Madison to obtain a degree in Public Administration. Since that time Steve has attended many and frequent seminars and training sessions and maintains his status as a 'Certified Manager' by the International City Manager's Associations Credentialing Program.

The administrative wing of Big Rapids includes department leaders:

Finance Lorraine James Clerk, Personnel Roberta Cline **Public Utilities** Don Greiner **Public Service** Tim Vogel Gaylynn Rorabaugh -Library Public Safety Kevin Courtney Neighborhood Services Mark Gifford Technology Tim Moslener Eric Williams Attorney

The City Manager's office works to coordinate all the programmatic functions of the City. This is done through weekly staff meetings, visits to department offices, memos, department wide training and informational meetings. In addition the Manager's office coordinates all budgetary issues with departments. The Administrative division controls, advises, and directs the day to day operations of the City.



Second, the City Manager's office coordinates all philosophical and legislative direction received from the City Commission. This effort comes from many meetings and workshops sessions with the Commission and their both voted and informal requests which are made on the administrative offices. The administrative office responds to questions and provides information and studies designed to assist the commission in their role as the final and ultimate keepers and makers of the City policies. In practical terms the two functions (administration and legislative) meet over the budget – where the direction of the commission meets the day to day spending requirements to carry out their wishes.

Thirdly, the administrative office is the chief representative and spokesman of the City to the Community at large. In this capacity the administration meets with citizen groups, speaks at various meetings, joins civic clubs, and connects at all possible levels in order to get both the administrative and legislative agendas before the community at large.

Finally, the administrative office is the liaison of the City to all other governmental agencies of the United States, State of Michigan, Mecosta County, and their various agencies, committees, and groups. A significant portion of this communication involves meetings with the press as well as lobbyists, municipal associations and local community leaders.

### CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (Certificate of Achievement) to the City of Big Rapids for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2003. This was the 18<sup>th</sup> consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Comprehensive Annual Financial Report (CAFR), whose contents conform to program standards. This report must satisfy both Generally Accepted Accounting Principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement program requirements, and we are submitting it to the GFOA to determine its eligibility for a certificate.

#### **ACKNOWLEDGMENT**

It is very appropriate that appreciation be expressed for the efficient and dedicated services of the City's Department of Finance. The maintenance of the daily financial reports, all investments and the preparation of this comprehensive report were the supervisory responsibilities of City Treasurer, Lorraine James. She has been ably assisted by other finance/management area personnel, which include Jean Schneidt, Carla Staffen, Heidi Horan, Melissa Hauger, Paul Cole, Barbara Obert, Kelly Boos, Harry Brennan, Joyceann Francis, and Paula Weipert. Cheryl Colley contributed all photos. Big Rapids Printing, Big Rapids, Michigan was responsible for the reproduction of the artwork, covers and inserts. Steve Sobers, City Manager, authored the Departmental Focus.

Excellent working relationships were established and maintained between the auditors and the municipal staff in the preparation of this annual financial report.

Respectfully submitted,

Stephen Sobers City Manager

Lorraine James City Treasurer

arraine

## STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

Responsibility for the integrity of the financial data presented rests with the City. We believe the data to be accurate in all material aspects. These financial statements are prepared in accordance with Generally Accepted Accounting Principles applicable to city government and State Statutes.

Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement.

Rehmann Robson, independent certified public accountants, has audited the accompanying financial statements, and the supplemental financial information has been subjected to the auditing procedures applied in their audit. Rehmann Robson's report is included in the financial section of this report.

Stephen Sobers City Manager

Lorraine James City Treasurer

Parraine Fames

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

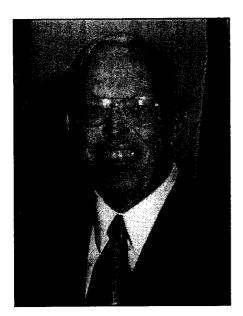
# City of Big Rapids, Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2003

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

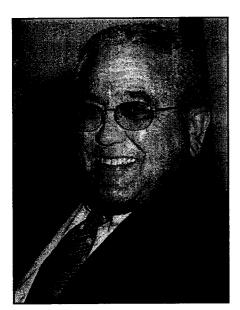
Edward Hanny President

**Executive Director** 



Edward Burch Mayor

During this past year the City of Big Rapids has taken a pause to accept awards for the work completed on the Nisbett-Fairman buildings and Riverwalk. The shrubs and trees planted along State Street near Ferris State University have begun to grow and present a warm welcome to residents and travelers as they come into the City from the U.S. 131 Freeway. The year 2003-2004 has been a time for staff and commissioners to monitor reduced revenue sharing funds while managing the city's budget. It is my honor to serve as mayor of Big Rapids and ask you to read this report which has been prepared for your information.



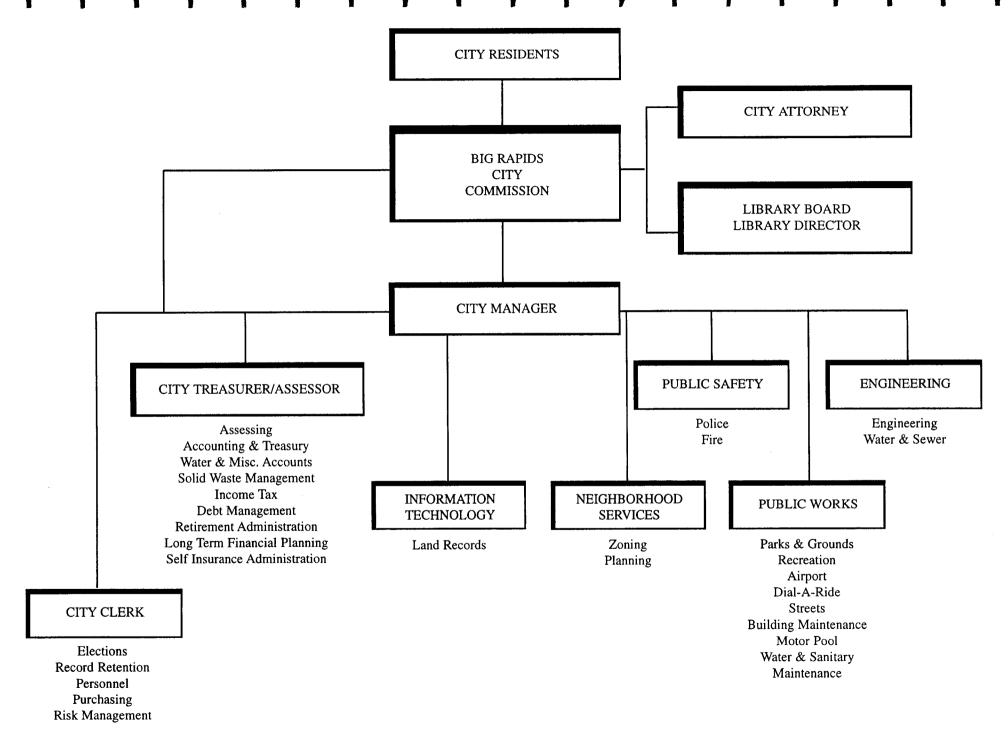
Dan A. Rothstein Mayor Pro Tem

As we approach our 150<sup>th</sup> year, we are excited about the continued efforts of the citizens of Big Rapids to maintain and improve our quality of life in all areas and aspects of our community. Each year we face new challenges and explore solutions with our neighboring townships and Ferris State University. It is with this spirit of cooperation that we will continue to prosper and enhance our quality of life. It continues to be a privilege to serve this community.

# CITY OF BIG RAPIDS, MICHIGAN CITY OFFICIALS

(June 30, 2004)

City Commission	Edward Burch, Mayor
	Dan Rothstein, Mayor Pro Tem
	Peggy Brennan
	Tom Hogenson
<u> </u>	Therese Harper
City Manager	Stephen Sobers
City Attorney	Eric D. Williams
City Clerk	Roberta R. Cline
City Treasurer/Assessor	Lorraine James
Engineer/Utilities Director	Donald Greiner
Income Tax Administrator	Paul B. Cole
Information Technology Manager	Timothy Moslener
Library Director	Gaylynn Rorabaugh
Neighborhood Services Director	Mark Gifford
Transportation Supervisor	Deb Wilkinson
Public Safety Director	Kevin Courtney
Public Works Director	Timothy J. Vogel



An Independent Member of Baker Tilly International

#### INDEPENDENT AUDITORS' REPORT

August 16, 2004

Honorable Mayor and City Commissioners Big Rapids, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Big Rapids, Michigan, as of and for the year ended June 30, 2004 which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Big Rapids, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Big Rapids, Michigan as of June 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

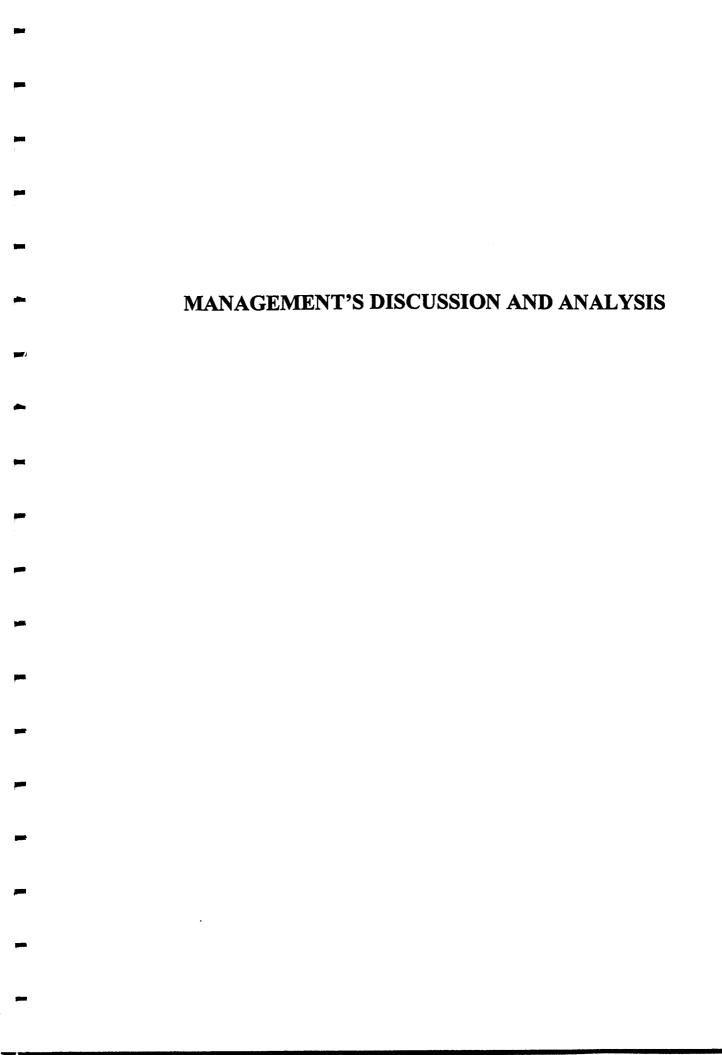
In accordance with Government Auditing Standards, we have also issued a report dated August 16, 2004, on our consideration of the City of Big Rapids internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards, and should be read in conjunction with this report in considering the results of our audit.

The Management's Discussion and Analysis on pages 22-32 and the pension information on pages 68-69 are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Big Rapids' basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the City of Big Rapids' basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements of City of Big Rapids, Michigan. The combining and individual nonmajor fund financial statements and schedules and schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented, in all material respects, in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Rehmann Lohan

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#### Management's Discussion and Analysis

As management of the City of Big Rapids, we offer readers of the City of Big Rapids financial statements this narrative overview and analysis of the financial activities of the City of Big Rapids for the fiscal year ended June 30, 2004. We encourage readers to consider the information presented here in conjunction with additional information that is furnished in the financial statements and notes to the financial statements.

#### Financial Highlights

- The City Hall renovation project was completed.
- The Phase I of the Riverwalk project was finished.
- The public safety department received additional federal grants for equipment related to emergency preparedness.
- Income tax revenue remained flat and state shared revenue decreased.

The fund balance of the City of Big Rapids' general fund decreased by \$367,957 during the current fiscal year. Key factors in this decrease are as follows:

- An increase in transfers out to continue to fund the Building Improvement Fund.
- An increase in Public Safety to fund a cold case investigation, holiday payments, and retirement increases.
- An increase in building expenses for the new Public Safety Building.
- Riverwalk revenues and expenditures were carried over from fiscal year 2002/2003 in order to complete the project.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Big Rapids financial statements. The City of Big Rapids basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the City of Big Rapids finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the City of Big Rapids assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Big Rapids that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Big Rapids include legislative, public safety, public works, health, welfare, culture, recreation and general administrative services. The business-type activities of the City of Big Rapids include wastewater, water, transportation and sanitation services.

The government-wide financial statements include not only the City of Big Rapids itself (known as the *primary government*), but also legally separate – (component units) – for which the City of Big Rapids is financially accountable. Financial information for these component units are reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 33-35 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Big Rapids, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Big Rapids can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Big Rapids maintains 12 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General fund which is considered to be a major fund. Data from the other 11 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Big Rapids adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 36-40 of this report.

Proprietary funds. The City of Big Rapids maintains 7 different proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City of Big Rapids uses enterprise funds to account for its wastewater, water, transportation and sanitation activities. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City of Big Rapids various functions. The City of Big Rapids uses internal service funds to account for its motor pool, DPW services and self-insurance activities. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the wastewater, water, transportation and sanitation activities, all of which are considered to be major funds of the City of Big Rapids.

The proprietary fund financial statements can be found on pages 41-43 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the City of Big Rapids own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 44-45 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 46-67 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. This is limited to this management discussion and analysis and required Act 345 pension information. Required supplementary information regarding the Act 345 pension information can be found on pages 68 and 69 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information. Combining and individual fund statements and schedules can be found on pages 70-102 of this report.

#### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Big Rapids, assets exceeded liabilities by \$24,829,499 at the close of the most recent fiscal year.

By far the largest portion of the City of Big Rapids net assets reflects its investment in capital assets (e.g., land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire those assets that is still outstanding. The City of Big Rapids uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City of Big Rapids investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### City of Big Rapids Net Assets

	Governmenta	al Activities	Business-typ	e Activities	Totals		
	2004	2003	2004	2003	2004	2003	
Current and other assets	\$ 5,387,279	\$ 5,897,258	\$ 2,863,430	\$ 2,645,830	\$ 8,250,709	\$ 8,543,088	
Capital assets	11,705,749	11,188,539	15,311,375	15,782,950	27,017,124	26,971,489	
Total assets	17,093,028	17,085,797	18,174,805	18,428,780	35,267,833	35,514,577	
Long-term liabilities outstanding	4,454,821	5,222,069	4,376,372	4,645,845	8,831,193	9,867,914	
Other liabilities	969,189	1,092,300	637,952	671,374	1,607,141	1,763,674	
Total liabilities	5,424,010	6,314,369	5,014,324	5,317,219	10,438,334	11,631,588	
Net assets:							
Invested in capital assets, net							
of related debt	7,125,772	6,401,063	10,660,003	10,732,950	17,785,775	17,134,013	
Restricted	1,634,314	1,544,588	104,507	69,377	1,738,821	1,613,965	
Unrestricted	2,908,932	2,825,777	2,395,971	2,309,234	5,304,903	5,135,011	
Total net assets	\$11,669,018	\$10,771,428	\$13,160,481	\$13,111,561	\$24,829,499	\$23,882,989	

Net assets of governmental funds at year-end have been restricted primarily by funding sources for major and local street repair, maintenance and construction. Of the net asset balance at year end, 60% is invested in capital assets net of related debt, 7% is restricted for major streets, 6% is restricted for local streets, 1% is restricted for other purposes and 26% is unrestricted and available for general City operations.

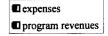
City of Big Rapids Changes in Net Assets

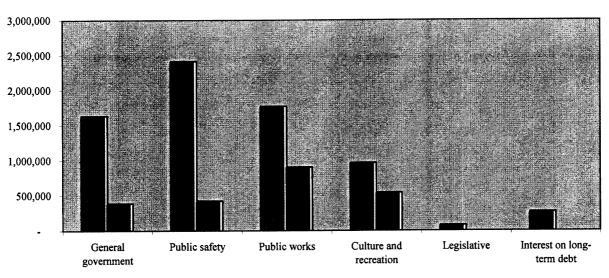
	Government	al Activities	Business-ty	pe Activities	Totals		
	2004	2003	2004	2003	2004	2003	
Revenue:							
Program revenue:							
Charges for services	\$ 834,624	\$ 762,228	\$ 4,179,691	\$ 4,034,998	\$ 5,014,315	\$ 4,797,226	
Operating grants and contributions	1,031,421	946,771	160,888	192,689	1,192,309	1,139,470	
Capital grants and contributions	340,778	552,636	-	4,162	340,778	556,799	
General revenue:							
Property taxes	2,203,021	2,132,010	-	-	2,203,021	2,132,010	
Income taxes	1,814,042	1,835,702	-	-	1,814,042	1,835,702	
State shared revenue	1,483,074	1,910,289	-	-	1,483,074	1,910,289	
Other	27,227	144,065	(1,877)	56,040	25,350	200,105	
Total revenue	7,734,187	8,283,701	4,338,702	4,287,899	12,072,889	12,571,600	
Expenses:							
Legislative	77,192	78,207	-	•	77,192	78,207	
General government	1,662,823	1,632,947	-	•	1,662,823	1,632,947	
Public safety	2,604,570	2,410,036	-	-	2,604,570	2,410,036	
Public works	1,595,742	1,720,489	-	-	1,595,742	1,720,489	
Parks and recreation	900,196	964,346	-	-	900,196	964,346	
Interest on long-term debt	281,474	268,554	-	-	281,474	268,554	
Wastewater Utility	-	-	1,272,185	1,316,308	1,272,185	1,316,30	
Water Utility	-	-	1,639,504	1,623,197	1,639,504	1,623,19	
Transportation	-	-	347,035	419,266	347,035	419,266	
Sanitation	_		745,658	706,197	745,658	706,19	
Total expenses	7,121,997	7,074,579	4,004,382	4,064,968	11,126,379	11,139,54	
Increase in net assets before transfers	612,190	1,209,122	334,320	222,931	946,510	1,432,053	
Transfers	285,400	264,200	(285,400)	(264,200)			
Increase (decrease) in net assets	897,590	1,473,322	48,920	(41,269)	946,510	1,432,053	
Net assets - beginning of year	10,771,428	9,248,106	13,111,561	13,152,830	23,882,989	22,450,93	
Net assets - end of year	\$11,669,018	\$10,771,428_	\$13,160,481	\$13,111,561_	\$24,829,499	\$23,882,98	

Governmental activities. Governmental activities increased the City's net assets by \$897,590, accounting for 95% percent of the total growth in the net assets of the City. Key elements of this increase are as follows:

- Decreased state shared revenue of approximately \$400,000.
- The timing difference between construction of capital assets and depreciation of the assets over their estimated useful lives.

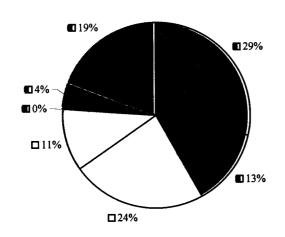
#### **Expenses and Program Revenues - Governmental Activities**

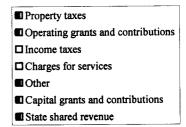




#### Revenues by Source - Governmental Activities

Revenues by Source - Governmental Activities



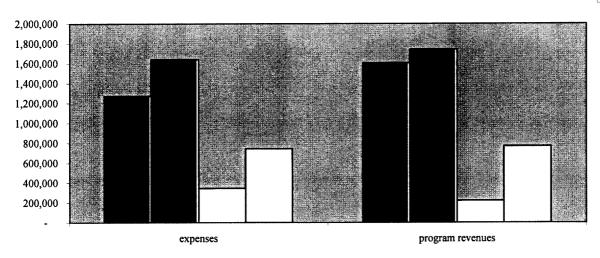


**Business-type activities.** Business-type activities increased the City's net assets by \$48,920, accounting for a negative 5% percent of the total change in the government's net assets for the current year. By comparison, business-type activities reported a decrease in net assets the previous fiscal year of approximately \$41,269. Key elements of this increase are as follows:

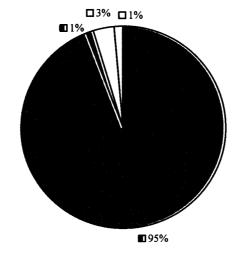
- Charges for services for business-type activities increased by 3.5%, or \$144,693, compared to the prior year. This is a result of increased rates for enterprise service.
- Expenses decreased 1.5%, or \$60,586, primarily because of cost containment efforts.

#### Expenses and Program Revenues - Business-type Activities

■ Wastewater
■ Water
□ Transportation
□ Sanitation



#### Revenues by Source - Business-type Activities



- Charges for services■ Capital grants and contributions□ Operating grants and contributions
- □ Other

#### Financial Analysis of the Government's Funds

As noted earlier, the City of Big Rapids uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City of Big Rapids governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Big Rapids financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City of Big Rapids' governmental funds reported combined ending fund balance of \$4,139,185, a decrease of \$522,114 compared with prior year. Approximately 45 percent or \$236,645 of this decrease was the result of the City Hall renovation project expenditures incurred in 2004. [The general fund's contribution to the decrease of \$367,957 is explained below].

The general fund is the chief operating fund of the City of Big Rapids. At the end of the current fiscal year, unreserved fund balance of the general fund was \$1,873,762 while total fund balance reached \$1,930,259. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 28 percent of total general fund expenditures, while total fund balance represents 29 percent of that same amount.

The fund balance of the City of Big Rapids' general fund decreased by \$367,957 during the current fiscal year. Key factors in this decrease are as follows:

- A decrease in state revenue of \$498,588 primarily due to cuts at the State of Michigan.
- A decrease in federal revenue of \$189,886 due to completion of the parking lot project.
- Increased public safety costs due to inflation and staffing levels.

Proprietary funds. The City of Big Rapids' proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the wastewater, water, transportation and sanitation funds at the end of the year amounted to \$605,519, \$742,066, \$48,912 and \$419, respectively. The total changes in net assets for these funds was \$72,716, \$80,511, \$(71,204) and \$(33,103), respectively. Other factors concerning the finances of these four funds have already been addressed in the discussion of the City of Big Rapids' business-type activities.

## General Fund Budgetary Highlights

Differences between the original budget and the final amended budget were can be briefly summarized as follows:

- \$354,100 in increases allocated to public safety for police and fire salary and benefits as well as \$93,800 for an emergency preparedness grant; on the revenue side of the budget changes were relatively minor including an increase in grant revenue for the above noted emergency preparedness project.
- Additional monies were received from surrounding townships for fire protection and from the first responder contract.

## **Capital Asset and Debt Administration**

Capital assets. The City of Big Rapids' investment in capital assets for its governmental and business type activities as of June 30, 2004, amounts to \$27,017,124 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, park facilities, roads, highways, and bridges. The total increase in the City of Big Rapids' investment in capital assets for the current fiscal year was 0.2 percent (a 4.6 percent increase for governmental activities and a 3.0 percent decrease for business-type activities). 2003 was the first year in which infrastructure assets were recorded.

Major capital asset events during the current fiscal year included the following:

• Completion of the City Hall.

## City of Big Rapids Capital Assets (net of depreciation)

	Governmental activities	Business- type activities	Total
Land	\$ 4,547,606	\$ 311,895	\$ 4,895,501
Buildings	4,502,962	2,020,444	6,523,406
Equipment	1,457,453	12,979,036	14,436,489
Infrastructure	1,197,728		1,197,728
Total	\$11,705,749	\$15,311,375	\$27,017,124

Additional information on the City of Big Rapids capital assets can be found in Note 7 on pages 57-59 of this report.

#### Long-term debt.

#### City of Big Rapids Outstanding Debt

	Governmen	tal Activities	Business-ty	pe Activities	Totals			
	2004	2003	2004	2003	2004	2003		
General obligation bonds	\$4,560,000	\$4,850,000	\$ -	\$ -	\$4,560,000	\$ 4,850,000		
Capital Lease	19,977	58,640	-	-	19,977	58,640		
Revenue bonds	-	-	4,720,000	4,975,000	4,720,000	4,975,000		
Other debt	375,145	657,090		75,000	375,145	732,090		
Total	\$4,955,122	\$5,565,730	\$4,720,000	\$5,050,000	\$9,675,122	\$10,615,730		

During the year the City issued no new debt and paid \$620,000 of principal off on debt outstanding at July 1, 2003.

The City of Big Rapids most recent general obligation bond issue had a rating of Aaa from Moody's and was FGIC insured.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10% of the State Equalized Value. The current remaining debt limitation for the City of Big Rapids is \$11,983,385.

Additional information on the City of Big Rapids long-term debt can be found in Note 8 on pages 59-61 of this report.

#### Economic Factors and Next Year's Budgets and Rates

- Income tax revenue was budgeted flat based on the current economic situation.
- An increase in water rates was implemented based on a current rate study. The study was designed to set rates to provide funding sufficient to cover capital and operating needs of the system.
- Two hundred thousand dollars was set aside to "Buy Back the Neighborhood". The City is purchasing run down rental properties for Big Rapids Housing Commission, who in turn will renovate the houses, turning them into single family dwellings.

#### Requests for Information

This financial report is designed to provide a general overview of the City of Big Rapids finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Ms. Lorraine James, Treasurer, City of Big Rapids, 226 N. Michigan Ave., Big Rapids, MI 49307.

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<u>-</u>	BASIC FINANCIAL STATEMENTS
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#### STATEMENT OF NET ASSETS

**JUNE 30, 2004** 

								CO	MPONENT
<b></b>					Y GOVERNMI	ENT			UNIT
			ERNMENTAL		SINESS-TYPE				
		A	CTIVITIES	_A	CTIVITIES		TOTAL		DDA
<b></b>	Assets								
	Cash and temporary investments	\$	4,438,572	\$	2,059,944	\$	6,498,516	\$	61,711
	Receivables								
	Accounts		155,392		390,949		546,341		-
_	Special assessments		43,183		-		43,183		-
	Other governments		615,172		-		615,172		-
	Advance to agency funds		40,000		-		40,000		-
_	Internal balances		31,051		(31,051)		-		-
	Inventory		63,909		133,249		197,158		-
	Restricted assets								
	Cash and temporary investments		-		310,339		310,339		-
-	Capital assets								
	Land		4,547,606		311,895		4,859,501		-
	Capital assets, net of accumulated depreciation		7,158,143		14,999,480		22,157,623		-
			15 000 000						
	Total assets		17,093,028		18,174,805		35,267,833		61,711
_	Liabilities								
	Accounts payable		94,110		146,905		241,015		-
	Accrued liabilities		290,471		171,238		461,709		_
	Due to other governments		•		44,809		44,809		-
<b></b>	Deferred revenue		84,307		· •		84,307		-
	Noncurrent liabilities:		•						
	Due within one year		500,301		275,000		775,301		-
<b>,</b>	Due in more than one year		4,454,821		4,376,372		8,831,193		•
	Total liabilities		5,424,010		5,014,324		10,438,334	_	•
<b>_</b>									
	Net Assets								
	Invested in capital assets, net of related debt		7,125,772		10,660,003		17,785,775		-
	Restricted for:								
	Major Streets		756,357		•		756,357		•
	Local Streets		763,701		-		763,701		-
	Jennings projects		4,059		-		4,059		-
_	Miller & Ahlgren projects		4,707		-		4,707		•
	Riverwalk projects		39,071		-		39,071		-
	Debt service		68,512		104,507		173,019		-
	Playscape perpetual trust - nonexpendable		17,000		-		17,000		-
	Playscape trust - expendable		1,672		-		1,672		-
	Contributions		16,497		•		16,497		-
	Unrestricted	·	2,871,670		2,395,971		5,267,641		61,711
	Total net assets		11,669,018	\$	13,160,481	\$	24,829,499	_\$_	61,711

#### STATEMENT OF ACTIVITIES

#### FOR THE YEAR ENDED JUNE 30, 2004

				I	PROGE	RAM REVENUI	ES			
					0	PERATING	C	APITAL		
				CHARGES	GF.	CANTS AND	GR	ANTS AND	NE	T (EXPENSE)
Functions / Programs		EXPENSES	FO	FOR SERVICES CONTRIBUTIONS		CON	TRIBUTIONS		REVENUE	
Primary government										
Governmental activities:										
Legislative	\$	77,192	\$	•	\$	-	\$	-	\$	(77,192)
General government	-	1,662,823		267,214		19,394		_		(1,376,215)
Public safety		2,604,570		199,279		254,495		1,322		(2,149,474)
Public works		1,595,742		133,658		737,736		32,643		(691,705)
Culture and recreation		900,196		234,473		19,796		306,813		(339,114)
Interest on debt		281,474		-		•		•		(281,474)
Total governmental activities		7,121,997		834,624		1,031,421		340,778	_	(4,915,174)
Business-type activities:										
Wastewater utility		1,272,185		1,605,625		-		-		333,440
Water utility		1,639,504		1,742,675		-		-		103,171
Transportation fund		347,035		60,736		160,888		-		(125,411)
Sanitiation fund		745,658		770,655		-		-		24,997
Total business-type activities		4,004,382		4,179,691		160,888		-	_	336,197
Total primary government	<u>\$</u>	11,126,379	\$	5,014,315	\$	1,192,309	\$	340,778	\$	(4,578,977)
Component units										
Downtown Development Authority		31,500		-		-		•		(31,500)

(Continued)

## STATEMENT OF ACTIVITIES (CONCLUDED)

## FOR THE YEAR ENDED JUNE 30, 2004

		PRIM	1ARV	GOVERNME	VТ		COI	MPONENT UNIT
	COV	ERNMENTAL		INESS-TYPE				CIVII
		CTIVITIES		CTIVITIES		TOTAL		DDA
				,				
Changes in net assets								
Net (expense) revenue		(4,915,174)	_\$_	336,197	\$	(4,578,977)		(31,500)
General revenues:								
Property taxes		2,083,272		-		2,083,272		19,331
Property tax - debt service		119,749		-		119,749		-
Income taxes		1,814,042		-		1,814,042		-
State shared revenue		1,483,074		-		1,483,074		-
Investment earnings		27,227		(1,877)		25,350		500
Transfers - internal activities		285,400		(285,400)		<u>-</u>		
Total general revenues								
and transfers		5,812,764		(287,277)		5,525,487		19,831
Change in net assets		897,590		48,920		946,510		(11,669)
Net assets, beginning of year, as restated		10,771,428		13,111,561		23,882,989		73,380
Net assets, end of year	\$	11,669,018	\$	13,160,481	\$	24,829,499	\$	61,711

(Concluded)

#### BALANCE SHEET GOVERNMENTAL FUNDS

#### **JUNE 30, 2004**

<u>ASSETS</u>	C	ENERAL	GO7	OTHER VERNMENTAL FUNDS		TOTAL
<u>Mbob 15</u>				184		
ASSETS	•	4 555 005	•	2 242 522	•	2 505 562
Cash and temporary investments	\$	1,577,025	\$	2,018,538	\$	3,595,563
Receivables:		154,494		85		154,579
Accounts		5,921		37,262		43,183
Special assessments Due from other funds		94,786		37,202		94,786
Due from other governmental units		343,119		272,053		615,172
Advances to other funds		40,000				40,000
Inventory		-		1,575		1,575
involvey						
TOTAL ASSETS	\$	2,215,345	\$	2,329,513	\$	4,544,858
<b> </b>						
LIABILITIES AND FUND BALANCE						
LIABILITIES						
Accounts payable	\$	87,599	\$	2,771	\$	90,370
Accrued liabilities		107,259		16,819		124,078
Due to other funds		-		63,735		63,735
Deferred revenue		90,228		37,262		127,490
TOTAL LIABILITIES		285,086		120,587		405,673
FUND BALANCE						
Fund balances:						
Reserved for:						
Capital projects		-		24,808		24,808
Debt service		-		68,512		68,512
Advances		40,000		-		40,000
Contributions		16,497		- -		16,497
Restricted contributions		-		50,337		50,337
Permanent fund for playscope		-		18,672		18,672
Unreserved:		1 972 760				1,873,762
Undesignated		1,873,762		2 046 507		2,046,597
Undesignated-special revenue funds		<del>-</del>		2,046,597		2,040,337
TOTAL EQUITY		1,930,259		2,208,926		4,139,185
TOTAL LIABILITIES AND FUND BALANCE	\$	2,215,345	\$	2,329,513	\$	4,544,858

### Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets

#### **JUNE 30, 2004**

-	Fund balances - total governmental funds	\$ 4,139,185
<b>,</b>	Amounts reported for <i>governmental activities</i> in the statement of net assets are different because:	
	Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
	Add - capital assets (net)	11,027,094
-	Internal service funds are used by management to charge the costs of certain equipment usage and self-insurance to individual governmental funds. The assets and liabilities of the internal service funds are included	
_	in governmental activities in the statement of net assets.	
	Add - net assets of governmental activities accounted for in the internal service fund	1,499,242
	Certain assets, such as special assessments receivable, are not due and receivable in the current period and therefore are offset with deferred revenue in the funds.	
	Add - deferred revenue on special assessments receivable	43,183
·	Certain liabilities, such as bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
-	Deduct - compensated absences payable  Deduct - bonds, loans and fee payable  Deduct - accrued interest on bonds payable	(255,145) (4,699,977) (84,564)
-	Net assets of governmental activities	\$11,669,018

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

#### FOR THE YEAR ENDED JUNE 30, 2004

	 ENERAL	GOV	OTHER VERNMENTAL FUNDS	TOTAL
REVENUES				
Taxes	\$ .,	\$	119,749 \$	4,137,982
Special assessments	16,942		-	16,942
Licenses and permits	24,065		-	24,065
Intergovernmental revenue:				
Federal	185,385		-	185,385
State	1,628,813		807,695	2,436,508
Charges for services	211,841		60,074	271,915
Fines and forfeits	108,317		129,617	237,934
Investment earnings	38,188		(4,231)	33,957
Rents and royalties	3,940		1	3,940
Other	 40,439		338,117	378,556
TOTAL REVENUES	 6,276,163		1,451,021	7,727,184
EXPENDITURES				
Current:				
Legislative	<i>77</i> ,192		-	77,192
General government	1,835,316		-	1,835,316
Public safety	2,709,914		-	2,709,914
Public works	1,364,553		833,828	2,198,381
Recreation and cultural	351,336		558,010	909,346
Capital projects	-		303,207	303,207
Debt service:				
Principal retirement	133,661		195,000	328,661
Interest and fiscal charges	 197,085		19,296	216,381
TOTAL EXPENDITURES	 6,669,057		1,909,341	8,578,398
REVENUES OVER (UNDER) EXPENDITURES	 (392,894	)	(458,320)	(851,214)
OTHER FINANCING SOURCES (USES)				
Transfers in	758,437		853,000	1,611,437
Transfers (out)	 (733,500	)	(548,837)	(1,282,337)
TOTAL OTHER FINANCING SOURCES (USES)	 24,937		304,163	329,100
NET CHANGES IN FUND BALANCES	(367,957	)	(154,157)	(522,114)
FUND BALANCES, BEGINNING OF YEAR	 2,298,216		2,363,083	4,661,299
FUND BALANCES, END OF YEAR	\$ 1,930,259	\$	2,208,926 \$	4,139,185

# Reconciliation of the Statement of Revenues, Expenditures and Change in Fund Balances of Governmental Funds to the Statement of Activities

## FOR THE YEAR ENDED JUNE 30, 2004

<del>(100.</del>	Net change in fund balances - total governmental funds	\$	(522,114)
<b>,</b>	Amounts reported for <i>governmental activities</i> in the statement of activities are different because:		
-	Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
<b>-</b>	Add - capital outlay  Deduct - depreciation expense  Deduct - loss on disposal of capital assets		885,327 (302,215) (12,334)
-	Special assessments receivable are long-term in nature and are collectable over several years. However the current receipts are reflected as revenues on the fund statements.		
_	Deduct - special assessment receipts		13,733
	Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net assets.  Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	٠	
<b></b>	Add - principal payments on long-term liabilities		343,661
<b></b>	Internal service funds are used by management to charge the costs of certain equipment usage to individual governmental funds. The net revenue (expense) attributable to those funds is reported with governmental activities.		
<del></del>	Add - income from governmental activities in internal service funds		289,678
<b>-</b>	Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.		
<b>-</b>	Add - changes in compensated absences Add - accrued interest		266,947 (65,093)
	Change in net assets of governmental activities		897,590

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND

## FOR THE YEAR ENDED JUNE 30, 2004

		ORIGINAL BUDGET	MENDED BUDGET	 ACTUAL	PC	RIANCE OSITIVE GATIVE)
REVENUES						
Taxes	\$	3,869,400	\$ 3,852,300	\$ 4,018,233	\$	165,933
Special assessments		25,000	25,000	16,942		(8,058)
Licenses and permits		38,300	24,300	24,065		(235)
Intergovernmental revenue:						(0.0.00
Federal		35,000	220,900	185,385		(35,515)
State		1,629,300	1,629,300	1,628,813		(487)
Charges for services		161,100	201,900	211,841		9,941
Fines and forfeits		121,100	121,100	108,317		(12,783)
Interest		50,300	77,600	38,188		(39,412)
Rents and royalties		3,300	3,300	3,940		640
Other		17,300	 27,800	 40,439		12,639
TOTAL REVENUES		5,950,100	 6,183,500	 6,276,163		92,663
EXPENDITURES						
Current:						C 100
Legislative		83,300	83,300	77,192		6,108
General government		1,810,900	1,922,600	1,835,316		87,284
Public safety		2,359,600	2,713,700	2,709,914		3,786
Public works		968,300	2,197,900	1,364,553		833,347
Recreation and cultural		305,000	388,800	351,336		37,464
Debt service:						20
Principal retirement		133,700	133,700	133,661		39
Interest and fiscal charges		198,200	 198,200	 197,085		1,115
TOTAL EXPENDITURES		5,859,000	 7,638,200	 6,669,057		969,143
REVENUES OVER (UNDER) EXPENDITURES		91,100	 (1,454,700)	(392,894)		1,061,806
OTHER FINANCING SOURCES (USES)						
Transfers in		427,700	768,700	758,437		(10,263)
Transfers (out)		(687,200)	(733,500)	(733,500)		-
				0.4.027		(10.263)
TOTAL OTHER FINANCING SOURCES (USES)		(259,500)	 35,200	 24,937		(10,263)
NET CHANGES IN FUND BALANCE		(168,400)	(1,419,500)	(367,957)		1,051,543
FUND BALANCES, BEGINNING OF YEAR	_	2,298,216	 2,298,216	 2,298,216		
FUND BALANCES, END OF YEAR	\$	2,129,816	\$ 878,716	\$ 1,930,259	\$	1,051,543

#### PROPRIETARY FUNDS STATEMENT OF NET ASSETS

#### JUNE 30, 2004

ASSETS	WASTEWATER TREATMENT FUND	WATER FUND	TRA	NSPORTATION FUND	s	ANITATION FUND	TOTAL	***	INTERNAL SERVICE FUNDS
CURRENT ASSETS		200 001		99,940		- 5	2,059,944	•	843,009
Cash and temporary investments	s 1,561,123	398,881	3	99,940 250	•	89,854	390,949	•	813
Accounts receivable	141,142	159,703		4,751		07,034	133,249		62,334
Inventory _		128,498		104,941		89,854	2,584,142	_	906,156
TOTAL CURRENT ASSETS	1,702,265	687,082		104,541		69,634	2,204,142		,,,,,,,,
NONCURRENT ASSETS		310,339				•	310,339		
Cash and temporary investments		310,337							
CAPITAL ASSETS		200 403		_		_	311,895		_
Land	31,288	280,607		-		_	4,091,996		139,236
Buildings	1,437,211	2,654,785		602 445			22,136,087		1,973,438
Machinery, equipment, other	9,963,707	11,489,935		682,445 682,445			26,539,978		2,112,674
	11,432,206	14,425,327		•			11,228,603		1,434,019
Less accumulated depreciation	5,371,971	5,529,995		326,637			15,311,375		678,655
TOTAL CAPITAL ASSETS	6,060,235	8,895,332		355,808			LUJILIJU		0,0,055
TOTAL ASSETS	7,762,500	9,892,753	-	460,749		89,854	18,205,856		1,584,811
LIABILITIES									
CURRENT LIABILITIES						<b>40.004</b>	146,905		3,740
Accounts payable	48,882	38,837		802		58,384	-		81,829
Accrued liabilities	48,809	66,179	•	10,418		21.061	125,406 31,051		01,023
Due to other funds	-		•	44.000		31,051	44,809		_
Due to other governmental units	•		•	44,809		•	115,000		_
Current portion of bonds payable	115,000		_			90.425	463,171		85,569
TOTAL CURRENT LIABILITIES	212,691	105,01		56,029		89,435	403,171		83,302
CURRENT LIABILITIES PAYABLE FROM									
RESTRICTED ASSETS		48 02	•	_		_	45,832		-
Accrued liabilities	-	45,83		_			160,000		-
Current portion of bonds payable		160,00	<u> </u>				100,000	-	
TOTAL CURRENT LIABILITIES PAYABLE FROM RESTRICTED ASSETS		205,83	2	<u>.</u>			205,832		-
OUTTIED I LADII WEIG									
OTHER LIABILITIES  Long term portion of bonds payable	1,154,700	3,221,67	2				4,376,372	_	
TOTAL LIABILITIES	1,367,391	3,532,52		56,029		89,435	5,045,375		85,569
NET ASSETS									
Investment in capital assets, net of related debt	4,790,535	5,513,66	0	355,808		-	10,660,003		678,655
Restricted:	999,055		-	-		-	999,055	i	•
Replacement of fixed assets	-	104,50	7	-		•	104,507	,	•
	_					410	1,396,916		820,587
Revenue bond retirement Unrestricted	605,519	742,00	<u> </u>	48,912		419	1,390,510		020,501

#### PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

#### FOR THE YEAR ENDED JUNE 30, 2004

	Wastewater Treatment	WATER	TRANSPORTATION	SANITATION		INTERNAL SERVICE
	FUND	FUND	FUND	FUND	TOTAL	FUNDS
OPERATING REVENUES	s 1.602.688 \$	1,692,342	\$ 58,132	\$ 770,655	\$ 4,123,817 S	2,303,706
Charges for services	\$ 1,602,688 \$ 2,937	50,333	30,132	• 770,033	53,270	16,371
Other	2,731	50,555				
TOTAL OPERATING REVENUES	1,605,625	1,742,675	58,132	<i>7</i> 70,655	4,177,087	2,320,077
OPERATING EXPENSES						
Wages and salaries	444,322	351,160	164,642	22,110	982,234	624,526
Employee benefits .	107,667	97,559	35,533	•	240,759	246,539
Supplies	97,788	100,369	13,403	3,643	215,203	20,232
Gas and oil	•	•	15,797	-	15,797	48,471
Heat, power and lights	131,925	110,831	•	•	242,756	18,219
Repairs and maintenance	11,471	80,518	1,512	-	93,501	80,724
Rent	52,766	50,192	-	24,592	127,550	1,493
Contracted services	107,260	59,562	12,331	695,313	874,466	26,514
Professional fees	24,623	6,500	3,000	-	34,123	4,481
Depreciation	261,803	329,346	87,628	-	678, <i>777</i>	169,884
Insurance	27,244	23,644	10,743	•	61,631	<b>7</b> 30,598
Miscellaneous	121,668	58,406	2,446	•	182,520	8,288
TOTAL OPERATING EXPENSES	1,388,537	1,268,087	347,035	745,658	3,749,317	1,979,969
OPERATING INCOME (LOSS)	217,088	474,588	(288,903)	24,997	427,770	340,108
NON-OPERATING REVENUES (EXPENS	TRS)					
Investment earnings	1,870	(3,254)	(493)		(1,877)	(6,730)
Interest and fiscal charges	(66,042)	(189,023)	` _	-	(255,065)	•
Intergovernmental revenue:	(00,01.2)	(,			• • •	
Federal	_	-	30,672	-	30,672	-
rederat State	-	_	130,216	•	130,216	-
Other non-operating revenues	- -	-	2,604	<b>-</b> ,	2,604	•
Other non-operating revenues						
TOTAL NON-OPERATING						
REVENUES (EXPENSES)	(64,172)	(192,277)	162,999		(93,450)	(6,730)
NET INCOME (LOSS) BEFORE		202 211	(108.004)	24,997	334,320	333,378
TRANSFERS	152,916	282,311	(125,904)	24,331	334,320	333,510
TRANSFERS						
Transfers in	-		79,500	•	79,500	
	(80,200)	(201,800)	(24,800)	(58,100)	(364,900)	(43,700)
Transfers (out)	(80,200)	(202,000)	(2.1,000	(		
TOTAL TRANSFERS	(80,200)	(201,800)	54,700	(58,100)	(285,400)	(43,700)
CHANGE IN NET ASSETS	72,716	80,511	(71,204)	(33,103)	48,920	289,678
NET ASSETS, BEGINNING OF YEAR	6,322,393	6,279,722	475,924	33,522	13,111,561	1,209,564
NET ASSETS, END OF YEAR	\$ 6,395,109 \$	6,360,233	\$ 404,720	\$ 419	\$ 13,160,481	\$ 1,499,242

#### PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED JUNE 30, 2004

	WASTEWATER TREATMENT FUND	WATER FUND	TRANSPORTATION FUND	SANITATION FUND	TOTAL	INTERNAL SERVICE FUNDS
CASH FLOWS FROM OPERATING ACTIVITIES			_			
Receipts from interfund services provided	s - S		S - 1			2,319,816
Receipts from customers and users	1,623,271	1,751,026	58,643	806,990	4,239,930	
Payments to suppliers	(545,206)	(488,888)		(720,832)	(1,813,520)	(954,950)
Payments to employees	(555,486)	(453,589)	(237,529)	(22,110)	(1,268,714)	(867,753)
Net cash provided by (used in) operating activities	522,579	808,549	(237,480)	64,048	1,157,696	497,113
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES						
Intergovernmental revenue.			42.743		43,763	
Pederal .	•	•	43,763	•	135,555	•
State	-	•	135,555	•		•
Other non-operating revenues	•	•	2,604	•	2,604	
Repayment of balance due from other funds	•	•	•			186,410
Payment of balance due to other funds	•	-	•	(5,948)	(5,948)	•
Transfers in	•	•	79,500	•	79,500	•
Transfers (out)	(80,200)	(201,800	) (24,800)	(58,100)	(364,900)	(43,700)
NET CASH PROVIDED BY (USED IN) NON-CAPITAL						
FINANCING ACTIVITIES	(80,200)	(201,800	) 236,622	(64,048)	(109,426)	142,710
CASH FLOWS FROM CAPITAL AND RELATED						
FINANCING ACTIVITIES					****	****
Acquisition of capital assets	(163,816)	(43,387		•	(207,203)	(116,316)
Principal paid on bonds	(180,000)	(150,000		•	(330,000)	•
Interest and fiscal charges paid	(64,342)	(185,196	•		(249,538)	<del></del>
NET CASH PROVIDED BY (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES	(408,158)	(378,583		-	(786,741)	(116,316)
CASH FLOWS FROM INVESTING ACTIVITIES Interest earned on investments	1,870	(3,254	) (493)		(1,877)	(6,730)
NET INCREASE (DECREASE) IN CASH AND TEMPORARY INVESTMENTS	36,091	224,912	(1,351)	-	259,652	516,777
CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR	1,525,032	484,308	101,291	•	2,110,631	326,232
CASH AND TEMPORARY INVESTMENTS, END OF YEAR	\$ 1,561,123 \$	709,220	\$ 99,940	s - :	2,370,283	\$ 843,009
CASH FLOWS FROM OPERATING ACTIVITIES						
Operating income (loss) Adjustments to reconcile net income (loss) to net	\$ 217,088 \$	474,588	\$ (288,903)	\$ 24,997	427,770	\$ 340,108
oash provided by (used in) by operating activities: Depreciation	261,803	329,346	87,628		678,777	169,884
Changes in operating assets and liabilities						
which provided (used) cash:						
Accounts receivable	17,646	8,351	. 511	36,335	62,843	(261
	- 1,010	(19,85			(19,853)	9,393
Inventory	29,539	20,987	•	2,716	53,881	(38,886
Accounts payable	(3,497)	(4,870			(45,722)	16,875
Accrued liabilities Due to other governmental units	(3,477)	(4,5.				
-	\$ 522,579 \$	808,549	\$ (237,480)	\$ 64,048	\$ 1,157,696	\$ 497,113
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ 322,319	808,743	(237,460)	9 04,046	1,23,,030	
Cash and temporary investments are classified on the balance sheet as follows:						
Current assets:		_		_		
Cash and temporary investments	\$ 1,561,123	398,88	l <b>\$</b> 99,940	•	\$ 2,059,944	\$ 843,009
Restricted assets:  Cash and temporary investments	-	310,33			310,339	
Case and camporary investments						
	\$ 1,561,123	709,22	99,940	<u>.</u>	\$ 2,370,283	\$ 843,009

## FIDUCIARY FUNDS STATEMENT OF NET ASSETS

## **JUNE 30, 2004**

<u>ASSETS</u>		PENSION TRUST ACT 345 RETIREMENT FUND		GENCY FUNDS
Cash and temporary investments	\$	244,792	\$	88,887
Investments				
Bonds and bond mutual fund		517,602		-
Stock and stock mutual fund		1,447,379		-
Other mututal funds		2,734,782		-
Accounts receivable		-		142,453
TOTAL ASSETS		4,944,555		231,340
LIABILITIES AND FUND BALANCES				
LIABILITIES				
Accounts payable		-	\$	44,140
Due to other governmental units		-		147,200
Advances from other funds		-		40,000
TOTAL LIABILITIES		-		231,340
NET ASSETS	•	4044555		
Reserved for employees' pension benefits		4,944,555	•	

## ACT 345 RETIREMENT FUND STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

## FOR THE YEAR ENDED JUNE 30, 2004

## **ADDITIONS**

	Employer contributions	\$	281,034
	Employee contributions		103,525
		-	
	Total contributions		384,559
_			
	Net investment earnings		549,016
	_		·
<b>,</b>	TOTAL ADDITIONS		933,575
pm			
	DEDUCTIONS		
	Benefits		446,815
	Refunds of contributions		187,690
	Administrative expenses		9,408
	-		
	TOTAL DEDUCTIONS		643,913
	CHANGE IN NET ASSETS		289,662
	NET ASSETS HELD IN TRUST FOR PENSION BENEFITS		
	BEGINNING OF YEAR		4,654,893
	END OF YEAR	\$ -	4,944,555

NOTES TO FINANCIAL STATEMENTS

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City of Big Rapids (the "City") conform to generally accepted accounting principles as applied to governmental units. The following is a summary of the significant policies:

#### Reporting Entity

As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the City and its component unit, an entity for which the City is considered to be financially accountable.

**Discretely Presented Component Unit** - The component unit column in the government-wide financial statements include the financial data of the City's component unit. This component unit provides services to the businesses located within the Downtown Development Authority District. This unit is reported in a separate column to emphasize that it is legally separate from the City.

**Downtown Development Authority "(DDA")** - The Authority is comprised of individuals from the management of the City. The Board is appointed by the City Commission. The City Commission approves the Authority's budget and has the ability to significantly influence operations of the Downtown Development Authority. Financial statements are not separately issued for the Downtown Development Authority.

## Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the City (primary government) and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Government-wide and Fund Financial Statements (Continued)

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. After March 1 of each year, the County pays the City and is responsible for collecting any outstanding real property taxes as of that date. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures and compensated absences payments are recorded only when payment is due

Intergovernmental revenue, charges for services and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. The City considers these to be available if received within 90 days of year end to allow time to collect. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental fund:

The *General Fund* is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

#### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

The City reports the following major proprietary funds:

Wastewater Treatment Fund – This enterprise fund is used to account for the cost of collecting and treating wastewater. Revenues are chiefly from service charges to customers. These revenues are also used to pay principal and interest on bonds which were used to finance improvements to the system which is complete.

Water Fund - The cost of providing water services to City residents is accounted for by this fund. Revenues are primarily from charges to customers for water usage. These revenues are also used to pay principal and interest on bonds (other than the 1985 bond issue which is being repaid from a special tax levy for that purpose) which were used to finance improvements to the system.

Transportation Fund - This fund is used to account for the operation of the public transportation system. This fund received both Federal and State operating assistance. Intergovernmental assistance is calculated on varying percentages of the operating expenses. Federal and State sources also supply the buses which are used in the system.

Sanitation Fund - This fund is used to account for the activity of refuse collection and disposal services provided to City residents on a fee for service basis.

Additionally, the City reports the following fund types:

**Special Revenue Funds** - used to account for the proceeds of specific revenue sources (other than perpetual trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

**Debt Service Fund** - used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

Capital Projects Fund – used to account for financial resources including bond proceeds used for the acquisition, renovation and construction of the City Hall and public safety building.

**Permanent Fund** - used to account for the activities of a permanent trust which provides income on the corpus of the fund for support of City activities.

Internal Service Funds - used to account for the financing of motor pool, D.P.W. and self-insurance services provided by the City to other departments and funds or to other governmental units on a cost reimbursement basis. The City is the primary participant in internal service fund activities.

Trust and Agency Funds - used to account for assets held by the City in a trustee or agency capacity for individuals, private organizations, other governments. These include the Act 345 Retirement pension trust and agency funds.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges for services. The principal operating revenues of the City's internal service funds are charges to City departments for equipment amortization and insurance coverage. Operating expenses for the enterprise funds and internal service funds include wages, supplies, contracted services and depreciation on capital assets. Operating expenses for the internal service funds also include the cost of services (including claims). All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are unavailable for use it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **Budgetary Process and Basis**

The City follows these procedures in establishing the budgetary data reflected in the financial statements.

- ♦ The City Manager submits to the City Commission a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them. Budgets are prepared on a GAAP basis.
- ♦ Public hearings are conducted to obtain taxpayer comments.
- Prior to July 1, the budget is legally enacted through a Resolution passed by the City Commission.
- ♦ Budgetary integration is employed for the governmental fund types as a management control device.
- ♦ The budget and approved appropriations lapse at the end of the fiscal year.
- ♦ The City does not maintain a formal encumbrance accounting system.
- ♦ The budgets of the General, Special Revenue, Debt Service and Permanent Trust Funds are adopted on a Departmental/Activity account basis. Expenditures may not legally exceed the budgeted amounts by department for these funds. Expenditures may not legally exceed the budgeted total for the fund for Debt Service and the Permanent Trust Fund.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Budgetary Process and Basis (continued)

- ♦ Any revisions that alter the total expenditures of a Department/Activity (fund for permanent trust and Debt Service) require approval by the Commission. However, the City Manager is authorized to transfer budgeted amounts within a Department/Activity subject to the condition that the total expenditures, actual and projected, do not exceed the approved appropriations by Department/Activity, and that such transfers be reported to the Commission at the time of the monthly budget report.
- Comparisons to budget are presented as required by generally accepted accounting principles for all Governmental funds for which budgets were legally adopted.

#### Cash and Temporary Investments

For purposes of the statement of cash flows, the City considers all assets held in the cash and investment pool to be cash equivalents because the investments are not identifiable to specific funds and the assets can be withdrawn at anytime, similar to a demand deposit account.

#### Investments

Investments are stated at fair value. Fair value for securities traded on a national exchange are valued at the last reported sales price. The net investment income reported includes the change in fair value of the investments. Earnings from investments are appropriately allocated to the investing fund based on the investment equity.

#### Restricted Assets

Certain water bond agreements require assets to be set aside for principal and interest repayment and other purposes. These assets are classified as restricted assets on the statement of net assets because their use is limited by applicable bond covenants.

#### Receivables

All receivables are recorded at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. Uncollectible balance is considered to be immaterial at year end.

#### Due to/from Other Funds

During the course of its operations, the City has numerous transactions between funds to finance operations, to provide services, construct assets and service debt. To the extent that certain transactions between funds had not been paid or received as of fiscal year end, balances of interfund accounts receivable or payable have been recorded.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Advances

Noncurrent portions of long-term interfund loans receivable in governmental funds are reported as advances and are offset by a fund balance reserve account which indicates that they do not constitute expendable available financial resources and therefore are not available for appropriation.

#### Inventories

Inventory is valued at the lower of cost (first-in, first-out) or market for proprietary and governmental funds. Inventory in governmental funds is accounted for using the consumption method (expensed when consumed).

#### Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exists. Donated capital assets are valued at their estimated fair market value on the date received. The amount reported for infrastructure includes only assets added beginning in 2003.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable.

No interest expense has been incurred or capitalized on capital assets reported in proprietary funds.

Depreciation on the capital assets (including infrastructure) of the primary government, as well as the component units, is computed using the straight-line method over the following estimated useful lives:

	<u> </u>
Buildings Equipment Public domain infrastructure	10-50 5-50 40

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, the long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. For new bond issuances after the implementation of GASB Statement No. 34, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Deferred Revenue

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period or for resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

Special assessment (General Fund) Fire contracts (General Fund)	\$ 5,921 84,307
Special assessments (Local Streets)	<u>37,262</u> \$127,490

#### Net Assets/Fund Balance

Reserved fund balance/restricted net assets represent those portions of fund balance/net assets not appropriable for expenditure or legally segregated for a specific future use. Designated fund balances represent tentative plans for future use of financial resources.

#### **Property Taxes**

Taxes are levied on July 1 and December 1. The City bills and collects its own property taxes, which become a lien on July 1, as well as the taxes for the county, school districts and other districts. Collections of taxes, together with remittances for the same, are accounted for in the Current Tax Agency Fund to March 1. At March 1, after the winter roll is levied, the county pays the City for all outstanding real property taxes and attaches an enforceable lien on the property. Consequently, there is no outstanding receivable for unpaid real property taxes at year end.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Income Taxes

The City's income tax revenue is recorded using the modified accrual basis of accounting, with refunds paid being treated as a reduction of income tax revenue.

#### **Interfund Transactions**

During the course of normal operations, the City has numerous transactions between funds, including expenditures and transfers of resources to provide services and to service debt. The accompanying financial statements generally reflect such transactions as transfers. Operating subsidies are also recorded as transfers.

#### **Compensated Absences**

Compensated absences in total are recorded in the government-wide statements for employees of the Governmental Funds. Compensated absences are not expected to be liquidated with expendable available financial resources. Consequently, no portion of the liability is reported on the balance sheets of the Governmental Funds. Compensated absences are accounted for as a liability in the Proprietary Funds.

#### Pension Plans

The City contributes to four pension plans. The City accounts for its Act 345 Pension Plan reported in the Pension Trust Fund under Government Accounting Standards Board (GASB) Statement No. 27, "Accounting for Pensions by State and Local Governmental Employers" and GASB Statement No. 25 concerning Financial Reporting for Defined Benefit Pension Plans. The other Plans, an agent multiple-employer defined benefit and two defined contribution plans, also follow GASB defined requirements.

#### 2. EXCESS OF EXPENDITURES OVER APPROPRIATIONS

#### **Budget Violations**

Public Act 621 of 1978, as amended, requires the adoption of a balanced budget for general and special revenue funds, as well as budget amendments as needed to prevent actual expenditures from exceeding those provided for in the budget.

During the year ended 2004, expenditures were incurred in excess of the amounts appropriated in the amended budget of the general fund of the City. Over expenditures were as follows:

	Amended <u>Budget</u>	Actual	<u>Variance</u>
General Fund Police Fire	\$1,555,600 799,500	\$1,569,821 802,779	(14,221) (3,279)

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 3. DEPOSITS AND INVESTMENTS

The captions on the government-wide and fiduciary fund statement related to deposits and investments, are as follows:

				Fiduciary Funds		
	Govern- mental Activities	Business- Type Activities	DDA	PensionTrust	Agency Funds	Total
Cash and temporary investments Investments	\$4,438,572 -	<b>\$2,</b> 059,944 -	<b>\$61,711</b> -	\$ 244,792 4,699,763	\$88,887 -	\$ 6,893,906 4,699,763
Restricted assets - cash and temporary investments		310,339	-	-	-	310,339
	\$4,438,572	\$2,370,283	\$61,711	\$4,944,555	\$88,887	\$11,904,008

#### **Deposits**

At year-end, the book and bank balance of the City's deposits were classified as to risk as follows:

	Book <u>Balance</u>	Bank <u>Balance</u>
Insured Uninsured - uncollateralized	\$ 500,000 2,265,737	\$ 500,000 2,587,576
	<u>\$2,765,737</u>	\$3,087,576

#### Investments

Statutes authorize the City to invest in the following:

- ♦ Bond, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a qualified financial institution.
- Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- ♦ Bankers acceptances of United States banks.
- Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- External investment pools as authorized by Public Act 20 as amended through 12/31/97.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 3. DEPOSITS AND INVESTMENTS (CONTINUED)

Act 345, PA 1937 sets forth the investment authority for the Act 345 Retirement Trust. The Act designates the City Treasurer as custodian of funds and authorizes the investment of funds "subject to all the terms, conditions, limitations and restrictions imposed by the statutes of this state upon life insurance companies in making and disposing of their investments, and as provided by law relating to investment authority of public employee retirement systems".

Consequently, two separate and distinct levels of authority exist for City investments. The City's investments are in accordance with statutory authority.

The City's investments are categorized to give an indication of the level of risk assumed by the entity at yearend. Category 1 includes investments that are insured or registered, or for which the securities are held by the City or its agent in the City's name. Category 2 includes uninsured and unregistered investments for which securities are held by the counterparty's trust department or agent in the City's name. Category 3 includes uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department or agent but not in the City's name. Securities held by the City are reported at fair value.

The City's investments are in accordance with statutory authority as follows:

	Cate	gory at Fair Va	ılue	Total Carrying/ Fair
	(1)	(2)	(3)	<u>Value</u>
U.S. Government securities Corporate bonds Corporate stocks	\$1,720,121 61,661 536,950			\$1,720,121 61,661 536,950
Total	\$2,318,732			
Uncategorized as to risk: Mutual funds				6,819,539
Total investments				\$9,138,271

The City's investments in mutual funds are not categorized because they are not evidenced by securities that exist in physical or book entry form.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 4. INTERFUND RECEIVABLES AND PAYABLES

The amounts of interfund receivables and payables at June 30, 2004 are as follows:

	Interfund <u>Receivables</u>	Interfund Payables
Major Funds: General Fund Sanitation Fund	\$94,786 -	\$ 31,051
Nonmajor Governmental Funds	-	63,735
	<u>\$94,786</u>	<u>\$94,786</u>

Interfund balances primarily reflect loans made from funds with cash and pooled investment balances to those funds requiring additional cash flow. At year end the General fund had lent the Riverwalk fund \$63,735 to cover short-term cash flow needs until their grant reimbursement is received.

#### 5. ADVANCES TO/FROM OTHER FUNDS

The following amounts are interfund advances of a long-term nature between funds:

	Advances To	Advances From
General Fund	\$40,000	\$ -
Fiduciary Funds: Payroll Agency Fund		40,000
	\$40,000	\$40,000

Advances reflect a long-term loan from the general fund to the payroll fund for cash flow purposes.

This long-term loan is not expected to be repaid in fiscal year 2005.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 6. INTERFUND TRANSACTIONS

Operating transfers in and out for the year ended June 30, 2004 are as follows:

	General	Nonmajor	Transportatio n	Total Transfers
	Fund	<u>Funds</u>	Fund	Out
General Fund	\$ -	\$654,000	\$79,500	\$ 733,500
Nonmajor Funds	447,837	101,000	-	548,837
Wastewater Treatment				
Fund	80,200	-	-	80,200
Water Fund	103,800	98,000	-	201,800
Transportation Fund	24,800	-	-	24,800
Sanitation Fund	58,100	-	-	58,100
Internal Service Funds	43,700			43,700
Total transfers in	\$758,437	\$853,000	\$79,500	\$1,690,937

Transfers are used to: (1) move unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorization and (2) allocate overhead costs to funds which are provided by the general fund.

For the 2004 fiscal year, the general fund made transfers to subsidize the operations of various nonmajor funds. Remaining transfers represent payments to the general fund to provide for administrative services and facilities.

#### 7. CAPITAL ASSETS

A summary of changes in capital assets follows:

	Balance July 1,			Balance June 30,
	2003	<u>Additions</u>	<u>Disposals</u>	2004
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 4,547,606	· \$ -	\$ -	\$4,547,606
Construction in progress	1,052,060	-	(1,052,060)	
Total capital assets, not being depreciated	5,599,666		(1,052,060)	4,547,606
Capital assets, being depreciated:				
Buildings	8,039,355	1,355,266	(7,162)	9,387,459
Equipment	4,078,734	275,541	(202,113)	4,152,162
Infrastructure	803,580	422,895		1,226,475
Total capital assets being depreciated	12,921,669	2,053,702	(209,275)	14,766,096

## NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENDED JUNE 30, 2004

## 7. CAPITAL ASSETS (CONTINUED)

	Balance July 1, 2003	Additions	Disposals	Balance June 30, 2004
Governmental activities (Continued):				
Less accumulated depreciation for:				
Buildings	\$ 4,804,836	\$79,661	\$ -	\$4,884,497
Equipment	2,527,959	363,691	(196,941)	2,694,709
Infrastructure	-	28,747		28,747
Total accumulated depreciation	7,332,795	472,099	(196,941)	7,607,953
Total capital assets, being depreciated, net	5,588,874	1,581,603	(12,334)	7,158,143
Governmental activities capital assets, net	\$11,188,540	\$1,581,603	\$(1,064,394)	\$11,705,749
Business-type activities:				
Capital assets, not being depreciated:				
Land	\$ 296,607	\$ 15,288	\$ -	\$ 311,895
Construction in progress	188,652	-	(188,652)	
Total capital assets, not being depreciated	485,259	15,288	(188,652)	311,895
Capital assets, being depreciated:				
Buildings	4,109,422	-	(17,426)	4,091,996
Equipment	22,102,136	<u>395,855</u>	(361,904)	22,136,087
Total capital assets, being depreciated	26,211,558	395,855	(379,330)	26,228,083
Less accumulated depreciation for:				
Buildings	1,945,815	205,958	(80,221)	2,071,552
Equipment	8,968,052	472,819	(283,820)	9,157,051
Total accumulated depreciation	10,913,867	678,777	(364,041)	11,228,603
Total capital assets, being depreciated, net	15,297,691	(282,919)	(15,292)	14,999,480
Business-type activities capital assets, net	\$15,782,950	(267,631)	(203,944)	\$15,311,375

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

#### 7. CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions/programs of the primary government as follows:

#### Governmental activities:

General government	\$ 42,468
Public safety	139,210
Public works	33,313
Culture and recreation	87,224
Capital assets held by the government's internal service	
funds are charged to the various functions based	
on their usage of the assets	169,884
-	
funds are charged to the various functions based	169,884

#### Total depreciation expense – governmental activities \$472,099

Business-type activities:

\$261,803
329,346
<u>87,628</u>

Total depreciation expense – business-type activities \_\_\_\_\_\_\$678.777

#### 8. LONG-TERM DEBT

#### **Prior Year Refunding**

In 1992, the City issued \$2,365,000 in general obligation bonds to advance refund the 1985 Water Plant Refunding Bonds totaling \$2,270,000. The proceeds of the refunding issue and an additional contribution of the City were used to purchase U.S. Government Securities. Those Securities were deposited in a trust with an escrow agent to provide for all future debt payments of the 1985 Series Bonds. The maturities of these investments coincide with the principal and interest payment dates of the extinguished debt and are sufficient to pay all principal and interest when due. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the City's financial statements. At June 30, 2004, \$225,000 of bonds outstanding are considered defeased.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 8. LONG-TERM DEBT (CONTINUED)

#### Bonds

There are a number of limitations and restrictions contained in the various bond indentures. The City is in compliance with all significant limitations and restrictions. Details of the various issues and obligations are as follows:

Due

	Business-type activities:	July 1, 2003	Additions		June 30, 2004	Within One Year
_	Water Supply System Revenue Bonds, 1999 issue of \$2,820,000 are due in annual installments of \$85,000 to \$225,000 through 2019; interest at 4.3 to 5.4%. (This issue is being serviced, principal and interest, by the Water Enterprise Fund).	\$2,550,000	\$ -	\$(95,000)	\$2,455,000	\$100,000
<b>2</b> 4	Wastewater Treatment System Limited Tax bonds, 1987 issue of \$750,000 are due in annual installments of \$15,000 to \$75,000 through 2003; interest is not to exceed 10% per annum. (This issue is being serviced, principal and interest, by the Wastewater Treatment Enterprise Fund).	75,000	-	(75,000)	-	-
	Wastewater Treatment System Revenue Bonds, 1993 issue of \$2,000,000 are due in annual installments of \$75,000 to \$175,000 through 2012; interest at 5%. (This issue is being serviced, principal and interest, by the Wastewater Treatment Enterprise Fund).	1,390,000	-	(105,000)	1,285,000	115,000
	Water Supply System Revenue Bonds, 1995 issue of \$1,360,000 are due in annual installments of \$40,000 to \$110,000 through 2015; interest at 4.5 to 5.25%. (This issue is being serviced, principal and interest, by the Water Enterprise Fund).	1,035,000		(55,000)	980,000	60,000
-	Total before unamortized issuance costs and discounts	5,050,000	-	(330,000)	4,720,000	275,000
	Unamortized issuance costs and discounts	(74,155)	•	5,527	(68,628)	-
	Total	\$4,975,845	<u>s</u> -	\$(324,473)	\$4,651,372	\$275,000

#### NOTES TO FINANCIAL STATEMENTS

## FOR THE YEAR ENDED JUNE 30, 2004

#### 8. LONG-TERM DEBT (CONTINUED)

Governmental activities:	July 1, 2003	Additions	<u>Deletions</u>	June 30, 2004	Due Within One <u>Year</u>
Water Supply System General Obligation Refunding bonds, 1992 issue of \$2,365,000 are due in annual installments of \$75,000 to \$220,000 through 2004; interest at 3.4 to 6.35%. (This issue is being serviced, principal and interest, by the Debt Service Fund).	\$ 395,000	<b>s</b> -	<b>\$</b> (195,000)	\$ 200,000	\$200,000
Cumulative Cemetery Fee Payable to Big Rapids Charter Township, payable in annual installments of \$15,000 (adjusted annually by the CPI index) with no interest, through November 1, 2011 (See Note 13). (This contribution is serviced by the General Fund - City Commission Department).	135,000	-	(15,000)	120,000	15,000
Fire Truck Loan, 1998 issue of \$212,961, due in semi-annual installments of \$15,000 to \$20,000 through 2004; interest at 4.40%	58,638	-	(38,661)	19,977	19,977
2001 Unlimited Tax General Obligation Bonds, 2001 issue of \$4,500,000 are due in annual installments of \$45,000 to \$465,000 through 2021; interest at 4.375%. (This issue is being serviced, principle and interest, by the General Fund.)	4,455,000	-	(95,000)	4,360,000	110,000
Vested Benefits - as discussed in Note 1, the City has recorded accumulated employee compensated absences for employees.	522,092	3,176	(270,123)	255,145	155,324
Total Other Long-Term Debt	\$5,565,730	\$3,176	\$(613,784)	\$4,955,122	\$500,301

The water supply system GO refunding bonds have been serviced from the debt service fund while remaining debt has been serviced from the general fund.

For the governmental activities, vested benefits are generally liquidated by the general fund. The annual debt service requirements to maturity for outstanding long-term debt, exclusive of vested benefits, are as follows:

Year Ended	General Obli	gation Debt	Enterprise F	und Debt	Total
June 30,	Principal	Interest	Principal	<u>Interest</u>	<u>Requirements</u>
2005	\$ 344,977	<b>\$</b> 197,543	\$ 275,000	\$ 236,419	\$ 1,053,939
2006	135,000	185,938	285,000	222,188	828,126
2007	150,000	180,688	300,000	207,311	837,999
2008	160,000	174,782	320,000	191,286	846,068
2009	180,000	168,438	340,000	173,987	862,425
2010-2014	1,145,000	718,592	1,805,000	593,712	4,262,304
2015-2019	1,690,000	429,624	1,170,000	207,345	3,496,969
2020-2021	895,000	59,500	225,000	6,075	1,185,575
Total	\$4,699,977	\$2,115,105	\$4,720,000	\$1,838,323	\$13,373,405

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 9. RESTRICTIONS/FUND BALANCES RESERVES AND DESIGNATIONS

## NONMAJOR GOVERNMENTAL FUNDS

Capital Projects Debt Service  Projects (Playsage Corpus)	24,808 68,512 17,000
Restricted Contribution (Playscape Corpus) Restricted Contributions (Playscape)	 1,672 1 <b>62,329</b>

## 10. DEFINED BENEFIT AND DEFINED CONTRIBUTION PENSION PLANS

#### Plan Descriptions

The City of Big Rapids participates in the following defined benefit and defined contribution pension plans:

Plan Name	Plan Type
Michigan Municipal Employees Retirement System (MERS)	Agent Multiple-Employer Public Employee Retirement System (PERS)
Policemen and Firemen's Retirement System (Michigan Public Act 345 of 1937, as amended)	Self-administered Single-Employer Public Employee Retirement System (PERS) reported in the Pension Trust Fund

All City employees are eligible to participate in these Plans; however, the City Manager has chosen not to participate. Employees of the Big Rapids Housing Commission are included in the MERS Plan. The Housing Commission is not a component unit of the City. The City's participants in the MERS Plan are categorized into two divisions: General, which includes supervisors, office and clerical workers, Dial-A-Ride, and Housing Commission employees; and Local 1865, which includes the DPW, Motor Pool and Water-Sewer-Sanitation Plant System employees. The City's participants in the Act 345 Plan include the police and fire department bargaining unit employees and supervisory personnel.

## Municipal Employees Retirement System of Michigan

The City participates in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer defined benefit pension plan providing retirement, death and disability benefits covering certain City employees. The City also participates in a defined contribution plan administered by the MERS. The Systems are administered by the MERS retirement board. Act No. 427 of the Public Acts of 1984, as amended, establishes and amends the benefit provisions of the defined benefit plan participants in MERS. A publicly available financial report that includes financial statements and required supplementary information for MERS may be obtained by writing to the Municipal Employees Retirement System of Michigan, 1134 Municipal Way, Lansing, Michigan 48917 or by calling (800) 767-6377.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 10. DEFINED BENEFIT AND DEFINED CONTRIBUTION PENSION PLANS (CONTINUED)

The City is required to contribute at an actuarially determined rate; the current year amount was \$190,144. Participating employees are required to contribute 0% of their annual covered payroll. The contribution requirements of the City are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members are established and may be amended by the City, subject to collective bargaining agreements and depending on the MERS contribution program adopted by the City.

For the year ended June 30, 2004, the City's annual pension cost of \$190,144 for MERS was equal to the City's required and actual contributions. The required contribution was determined as part of the December 31, 2000 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included: (a) a rate of return on the investment of present and future assets of 8.0%; (b) projected salary increases of 4.5% per year compounded annually, attributable to inflation; and (c) additional projected salary increases of 0.0% to 4.2% per year, depending on age, attributable to seniority/merit. The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return and includes an adjustment to reflect fair value. The City's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2003, the date of the latest actuarial valuation, was 30 years.

#### Three-Year Trend Information

Year Ended	Annual Pension <u>Cost (APC)</u>	Percentage of APC Contributed	Net Pension Obligation
2002	\$123,816	100%	\$ -
2003	148,227	100%	-
2004	190,144	100%	-

#### **Schedule of Funding Progress**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio Total	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
12/31/01	\$6,098,142	\$6,356,176	\$ 258,034	96%	\$1,740,077	15%
12/31/02	6,059,038	7,280,022	1,220,984	83%	1,842,805	66%
12/31/03	6,428,409	8,246,156	1,817,747	78%	1,822,436	100%

The defined contribution provisions of the MERS plan requires the City to contribute 8% of annual covered payroll. Participants direct their investments under the defined contribution provision and the City does not have a fiduciary responsibility for the defined contribution plan. Therefore, the assets held under this provision of this plan are not reflected in these financial statements.

The City contributed \$39,129 to the MERS defined contribution plan in accordance with requirements established and which can be modified by the City Commission. Employees contributed \$19,386 to the plan.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

## 10. DEFINED BENEFIT AND DEFINED CONTRIBUTION PENSION PLANS (CONTINUED)

#### Act 345 Plan

The City has a single-employer defined benefit and defined contribution retirement plan which provides pension, death and disability benefits to policemen and firemen. Act 345 assigns the authority to establish and amend benefit provisions and contribution requirements to the City, subject to the terms of collective bargaining agreements. Plan members are required to contribute 6% of their annual covered salary depending on the applicable collective bargaining agreement and/or unit assignment. The City is required to contribute at an actuarially determined rate; the current amount of \$167,862 was contributed to the defined benefit plan. Effective July 1, 1998, the City amended this plan to require all new hires from that date forward to be excluded from the defined benefit plan provision and be eligible for participation in the defined contribution provision of the plan. At that time, participants in the defined benefit provision of the plan were allowed the option to convert their balances to the defined contribution option.

The defined contribution provision of the plan requires the City to contribute 7% of annual covered payroll. In addition, the City must match 1/3 of the participant's contribution, up to 2% of the participant's compensation. The participant may contribute up to 33 1/3% of their compensation not to exceed \$7,500.

Participants direct their investments under the defined contribution provision and the City does not have a fiduciary responsibility for the defined contribution plan. Therefore, the assets held under this provision in this plan are not reflected in these financial statements.

The City contributed \$113,172 and employees contributed \$69,763 to the defined contribution plan.

Membership of the Act 345 defined benefit plan consisted of the following at the date of the latest actuarial valuation (June 30, 2004 for the Act 345 Plan):

	ACT 345					
Retirees and beneficiaries receiving benefits Terminated plan members	19					
entitled to but not yet receiving benefits Active plan members	<u> </u>					
Total	27					
Number of participating employers	1					
This plan is closed to new participants.						
The City's annual pension cost and net retirement benefits obligation for the current year were as follows:						
Annual required contribution / pension cost \$167,862 Contributions made 167,862						
Net pension obligation, end of year	•					

#### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENDED JUNE 30, 2004

### 10. DEFINED BENEFIT AND DEFINED CONTRIBUTION PENSION PLANS (CONTINUED)

The annual required contribution for the current year was determined as part of the June 30, 2000, actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included: (a) a rate of return on investments of 7.0% per year compounded annually; (b) projected salary increases of 5.0% per year compounded annually, attributable to inflation; (c) additional projected salary increases ranging from 0% to 3% per year, depending on age and service, attributable to seniority/merit; and (d) the assumptions that pension benefits will not increase after retirement. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the fair value of investments over a four year period using a level percent of payroll. The latest actuarial valuation was performed as of June 30, 2004. The unfunded actuarial liability is amortized as level percent-of-payroll on an open basis over a 12 year period.

Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to each plan are recognized when due and the employer has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan.

#### Three-Year Trend Information

<u>Year Ended</u>	Annual Retirement Benefit Cost (ARBC)	Percentage of ARBC Contributed	Net Retirement Benefit Obligation
12/31/02	\$ 82,486	100%	\$ -
12/31/03	102,454	100%	-
12/31/04	167,862	100%	-

GASB Statement 25 required supplementary information is presented after the notes to the financial statements section in this report.

A stand-alone financial report of the Act 345 defined benefit Plan has not been issued.

### 11. ECONOMIC DEPENDENCY

Ferris State University is a major customer of the City's Wastewater, Water and Sanitation services. During the year ended June 30, 2004, revenue attributable to charges for these services was recognized in the City's Wastewater, Water and Sanitation funds in the amount of \$504,443, \$555,118 and \$123,022, respectively.

#### 12. SELF-INSURANCE PLAN

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. The City is covered for liability and property insurance through the Michigan Municipal Liability and Property Pool. The City's contributions to the Pool are combined with other member contributions to provide each member with coverage for liability and property claims. Funds not needed to pay claims or maintain reserves are either distributed to the members or credited toward future contributions. The amount of settlements has not exceeded insurance coverage for the commercial insurance or of the Pool for any of the past three years.

#### NOTES TO FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED JUNE 30, 2004

### 12. SELF-INSURANCE PLAN (CONTINUED)

Effective July 1, 1995, the City is self-funded for medical, dental, optical and disability insurance. The claims liability of \$15,363 reported at June 30, 2004 is based on the requirements of Statement No. 10 of the Governmental Accounting Standards Board, which requires that a liability for claims be reported if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated.

The activity of the self-funded insurance is accounted for in the self-insurance internal service fund. An independent administrator is contracted to process the daily claims. An excess coverage insurance policy covers individual claims in excess of \$30,000. There were no changes in insurance coverage from the prior year. The City is responsible for paying administrative charges which are included in this fund. The revenues for this fund's operation are reimbursements from various funds, employee withholdings, and co-payments. The liability at the end of the year included claims already incurred and reported as well as an estimate for claims incurred but not reported. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs and other economic and social factors.

Settled claims have not exceeded insurance coverage in the history of the self-insurance program, and there have been no significant reductions in insurance coverage from the prior year. The changes in the claims liability for the years ended June 30, 2004, 2003 and 2002 were as follows:

	Beginning of Year <u>Liability</u>	Current Year Claims	Claim Payments	End of Year Liability
2002	\$44,375	\$905,129	\$909,130	\$40,347
2003	40,347	905,450	906,900	38,897
2004	38,897	716,724	740,258	15,363

### 13. DETACHMENT SETTLEMENT

As a result of an election on May 14, 1991, a total of 1,124 acres of City property was detached from the City and transferred to the adjoining Big Rapids Charter Township. Various real property owned by the City of Big Rapids (airport, community swimming pool and cemetery) are located in the detached area. Ownership of the cemetery transferred to the Township by operation of law at the date of detachment.

Negotiations between the City and the Township regarding other City property, apportionment of City assets and debt, and other issues resulted in a Mutual Settlement Agreement between the two units on October 20, 1992. As a result of the settlement, no apportionment of City assets and debt as of the date of detachment was made; the City retained ownership of the airport and swimming pool; and state shared revenues received by the City arising from the detached area from May 14, 1991 to June 30, 1992 were paid to the Township (total amount of \$43,499). State revenue sharing is allocated to the City and Township based on corrected population after that date.

### NOTES TO FINANCIAL STATEMENTS

### FOR THE YEAR ENDED JUNE 30, 2004

### 13. DETACHMENT SETTLEMENT (CONTINUED)

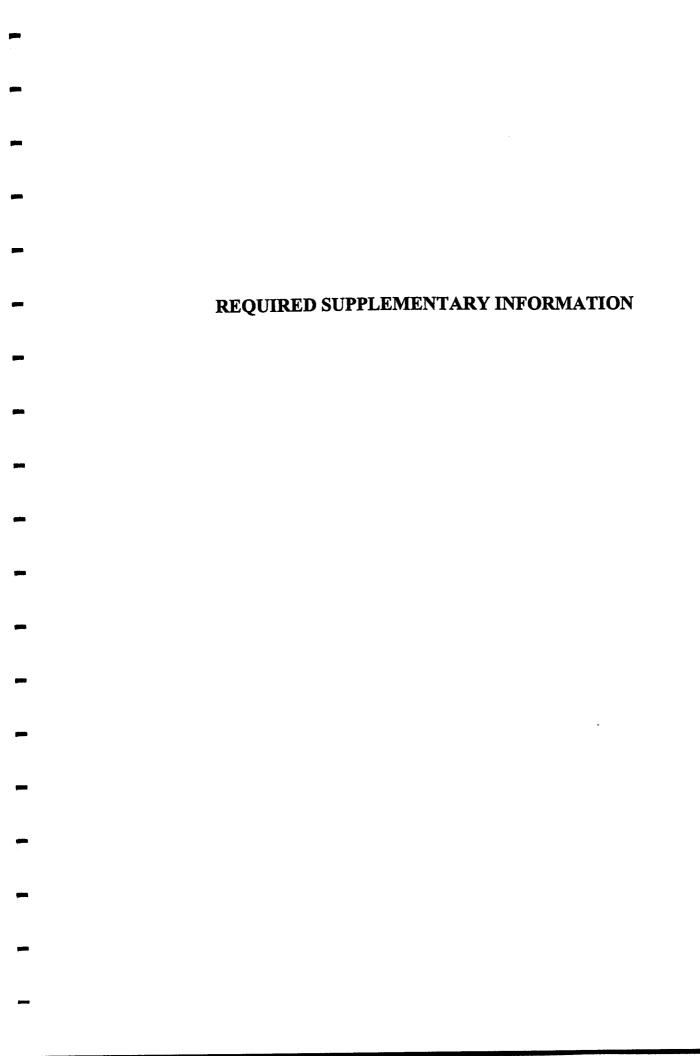
The City also agreed via the Mutual Settlement Agreement to pay the Township an annual fee of \$15,000 beginning November 1, 1992 and continuing for twenty years (increased or decreased annually in proportion to the change in the Consumer Price Index (CPI) each year - or five percent, if lower). At the end of twenty years, the City will begin paying an annual fee equal to one-half of the annual cost of operating the cemetery at that time and then as adjusted for the CPI for the next twenty years with recomputation of the one-half of expenses at the end of each subsequent twenty-year period. The City's obligation shall continue to perpetuity or until the Township is permanently relieved of its obligation to operate and maintain the cemetery.

The \$19,968 fee paid in the current year is reported as an expenditure under the legislative function. The City's remaining obligation is reported in the statement of net assets in the governmental activities column), (total amount of \$120,000). No implicit interest was computed under the assumption that the annual change in the CPI will effectively equate to an interest rate that reflects inflation over the time period. No liability has been recorded for amounts payable after the initial twenty-year commitment.

#### 14. RESTATEMENT

Beginning net assets of the City's Governmental activities were increased by \$133,042 to recognize additional capital assets at July 1, 2003

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### REQUIRED SUPPLEMENTARY INFORMATION

### FOR THE YEAR ENDED JUNE 30, 2004

### SCHEDULE OF FUNDING PROGRESS (DOLLARS AMOUNTS IN MILLIONS)

### **ACT 345 PLAN**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b)-(a)	Funded Ratio (a)/(b)	Covered Payroll(c)	UAAL as a Percent of Covered Payroll (b)-(a) (c)
		\$5.4	\$0.6	88.9%	\$0.9	66.7%
6/30/95	\$4.8	•				
6/30/96	5.1	5.6	0.5	91.1	0.9	55.6
6/30/97	5.6	6.0	0.4	93.3	1.0	40.0
6/30/98	4.7	5.0	0.3	94.0	0.5	60.0
6/30/99	5.2	5.4	0.2	96.3	0.4	50.0
6/30/00	5.4	5.4	0.0	100.0	0.4	0.0
6/30/01	5.4	5.4	0.0	100.0	0.4	0.0
6/30/02	5.3	5.3	0.0	100.0	0.4	0.0
6/30/03	5.1	5.1	0.0	100.0	0.4	0.0

<sup>#</sup> After changes in benefit provisions or revised actuarial assumptions.

### SCHEDULE OF EMPLOYER CONTRIBUTIONS

Year Ended June 30	Annual Required Contribution	Actual Contributions	Percent Contributed
June 30	Contribution		
1994	\$199,269	\$200,000	100%
1995	192,299	200,000	104
1996	184,178	200,000	108
1997	200,000	200,000	100
1998	200,000	200,000	100
1999	113,072	113,072	100
2000	91,671	134,817	100
2001	88,542	84,529	100
2002	76,143	82,486	100
2003	102,454	106,981	104
2004	167,862	167,862	106

### REQUIRED SUPPLEMENTARY INFORMATION

### FOR THE YEAR ENDED JUNE 30, 2004

### **ACT 345 PLAN**

### SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date	June 30, 2003
Actuarial cost method	Entry age actuarial cost method
Amortization method	Level over future working lifetime
Remaining amortization period	12 years
Asset valuation method	4 year smoothed market
Actuarial assumptions:	
Investment rate of return*	7.0%
Projected salary increases*	5.0% - 8.0%
Cost-of-living adjustments	N.A.
Assumed rate of membership growth	0%
* Includes inflation at	5.0%

# COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCEHDULES

### **GENERAL FUND**

### CITY OF BIG RAPIDS, MICHIGAN

#### **GENERAL FUND**

### **DESCRIPTION OF FUND**

The General Fund is used to account for all financial transactions not properly accounted for in another fund. The transactions relating to the general government activities of the City, which are financed by property tax levies, by distribution of State revenues, and by revenues from various municipal activities and services, are recorded in this fund. Costs for City administration are accounted for in this fund. The other operating funds make contributions to the General Fund for overhead or administrative costs which are allocated to each fund. These contributions are reported as Transfers in.

## GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

### FOR THE YEAR ENDED JUNE 30, 2004

•		ORIGINAL BUDGET	AMENDI BUDGE		ACTUAL	1	ARIANCE POSITIVE
REVENUES		BODGET	воров	1	ACTUAL	(1)	NEGATIVE)
TAXES	S	2,106,400	\$ 2.089	,300	\$ 2,073,074	S	(16,226)
Property taxes	•	8,000		,000	9,164	•	1,164
Payments in lieu of taxes Trailer taxes		1,000		,000	1,034		34
City income taxes (net)		1,650,000	1,650	•	1,814,042		164,042
Interest and penalties		26,000		,000	41,087		15,087
Collection fees		78,000		,000	79,832		1,832
TOTAL TAXES		3,869,400	3,852	,300	4,018,233		165,933
SPECIAL ASSESSMENTS		25,000	25	,000	16,942		(8,058)
LICENSES AND PERMITS			_				(a.a)
Business licenses		1,000		,000	945		(55)
Building permits		15,000	1	,000	965		(35)
Zoning ordinance permits		22 000	00	-	300		300
Housing rental licenses		22,000	22	,000	21,505 90		(495)
Dog licenses		100 200		100 200	260		(10) 60
Other licenses		200		200	200	-	
TOTAL LICENSES AND PERMITS		38,300	24	,300	24,065		(235)
INTERGOVERNMENTAL REVENUE		26.000		900	0.6.700		36,998
Federal grant - Police programs		35,000		800	95,798 3,978		178
State grant - Police		3,800		,800 ,000	56,944		34,944
Federal grant -Fire		70,000		,000	79,970		9,970
State grant -Fire		70,000		,100	32,643		(107,457)
Federal grant - Public Works		_	140	,,100	28,740		28,740
State grant - Public Works State shared revenue:					20,140		20,, 10
Sales tax		1,500,000	1,500	0.000	1,474,131		(25,869)
Liquor licenses		9,500	•	,500	8,943		(557)
Other income		46,000		,000	33,051		(12,949)
TOTAL INTERGOVERNMENTAL REVENUE		1,664,300	1,850	,200	1,814,198		(36,002)
CHARGES FOR SERVICES							
First responders		18,000		3,000	31,494		3,494
Planning and zoning fees		3,300		,300	2,865		(435)
Township fire contracts		78,700		7,300	96,444		9,144
Police department		10,600		,600	16,463		(9,137)
Franchise fees - TCI		24,000		1,000	31,366		7,366 (140)
Recreation program Other		25,000 1,500		3,200 5,500	28,060 5,149		(351)
TOTAL CHARGES FOR SERVICES		161,100	20:	,900	211,841		9,941
FINES AND FORFEITS							
		75,000	7	5,000	50,304		(24,696)
Ordinance fines		3,500		3,500	9,813		6,313
Court ordered reimbursement				•	30,995		1,995
Parking violations		29,000		9,000	•		
Parking meter violations		800		800	114		(686)
Parking meter collections		10,000		0,000	14,221		4,221
Other		2,800		2,800	2,870		
TOTAL FINES AND FORFEITS		121,100	12	1,100	108,317	<u>'</u>	(12,783)

# GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

	ORIG BUD	INAL GET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
REVENUES (CONTINUED) INTEREST	\$	50,300	\$ 77,600	\$ 38,188	\$ (39,412)
RENTS AND ROYALTIES					
Parking lot rental		2,900	2,900	2,640	(260)
Rental of city property	<del></del>	400	400	1,300	900
TOTAL RENTS AND ROYALTIES		3,300	3,300	3,940	640
OTHER REVENUE					
Refunds		1,000	1,000	15,732	14,732
Miscellaneous		16,300	26,800	24,707	(2,093)
TOTAL OTHER REVENUE		17,300	27,800	40,439	12,639
TOTAL REVENUES	5	950,100	6,183,500	6,276,163	92,663
EXPENDITURES CURRENT					
LEGISLATIVE City Commission		83,300	83,300	77,192	6,108
GENERAL GOVERNMENT					
Mayor's Office		5,300	5,300	4,601	699
City Manager		137,000	130,400	130,394	
Elections		7,700	4,000	2,904	-
Assessor		126,600	139,100	119,578	-
City Attorney		142,400	155,200	154,870	
City Clerk		292,400	293,500	-	
City Treasurer		375,900	•	-	
Income Tax		77,600	· · · · · · · · · · · · · · · · · · ·	74,225	
Information Management		315,900			
Public Buildings		81,500	•		•
Neighborhood Services		241,900	234,000 3,700	•	•
Plan Board		6,700	3,700	3,137	
TOTAL GENERAL GOVERNMENT	1	,810,900	1,922,600	1,835,316	87,284
PUBLIC SAFETY					
Police	1	,355,600		• •	• • •
Fire		722,400	-		
Public Safety		281,600	358,600	337,314	21,286
TOTAL PUBLIC SAFETY	2	,359,600	2,713,700	2,709,914	3,786

# GENERAL FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

<b>,,,,,</b>		_	RIGINAL BUDGET	 MENDED BUDGET		ACTUAL	I	ARIANCE POSITIVE LEGATIVE)
	EXPENDITURES (CONTINUED) PUBLIC WORKS			. <del>.</del>			_	
-	Public Service	\$	335,400	\$ 344,200	\$	338,474	\$	5,726
	Sidewalks, Alleys and Storm Sewers		306,500	1,371,900		668,432		703,468
	Parking		48,300	204,500		95,302		109,198
	City Engineer		219,300	219,800		214,642		5,158
_	City Decorations		58,800	 57,500		47,703		9,797
	TOTAL PUBLIC WORKS		968,300	 2,197,900		1,364,553		833,347
	RECREATION AND CULTURAL		265,100	348,900		318,981		29.919
	Parks		39,900	39,900		32,355		7,545
	Recreation Program							
	TOTAL RECREATION AND CULTURAL		305,000	 388,800		351,336		37,464
	DEBT SERVICE							
	Principal		133,700	133,700		133,661		39
parts.	Interest		198,200	 198,200		197,085		1,115
	TOTAL DEBT SERVICE		331,900	 331,900		330,746		1,154
_	TOTAL EXPENDITURES		5,859,000	 7,638,200		6,669,057		969,143
	REVENUES OVER (UNDER) EXPENDITURES	<del></del>	91,100	 (1,454,700)	1	(392,894)		1,061,806
_	OTHER FINANCING SOURCES (USES)					men 10m		(10.062)
	Transfers in		427,700	768,700		758,437		(10,263)
	Transfers (out)		(687,200)	 (733,500)		(733,500)		
-	TOTAL OTHER FINANCING SOURCES (USES)		(259,500)	35,200		24,937		(10,263)
	NET CHANGES IN FUND BALANCE		(168,400)	(1,419,500)	)	(367,957)		1,051,543
_	FUND BALANCE, BEGINNING OF YEAR		2,298,216	2,298,216		2,298,216	<u> </u>	
	FUND BALANCE, END OF YEAR	\$	2,129,816	\$ 878,716	\$	1,930,259	\$	1,051,543

(Concluded)

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL

### FOR THE YEAR ENDED JUNE 30, 2004

	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
LEGISLATIVE				
City Commission:				
Salaries	\$ 12,000	•	•	
Employer - FICA	900	900	938	(38)
Insurance:				
Workers compensation	100	100	100	•
Travel	200	200	1,694	(1,494)
Community promotion	4,000	4,000	2,455	1,545
DBA	5,000	5,000	5,000	
Convention/visitor's bureau	1,000	1,000	-	1,000
County economic development	25,000	25,000	25,000	•
Membership dues	7,200	7,200	6,828	372
Cemetry contribution	20,100	20,100	19,968	132
Meetings	200	200	66	134
Miscellaneous	7,600	7,600	2,900	4,700
TOTAL LEGISLATIVE	83,300	83,300	<b>77</b> ,192	6,108
GENERAL GOVERNMENT				
Mayor's Office:				
Salaries	3,500	3,500	3,500	•
Employer - FICA	300	300	268	32
Insurance:				
Workers compensation	100	100	100	-
Travel	900	900	733	167
Miscellaneous	500	500	•	500
Total Mayor's Office	5,300	5,300	4,601	699
City Manager:				
Salaries	101,600	-	93,137	(8,137)
Employer - FICA	7,900	7,900	5,842	2,058
Insurance:				
Health insurance	10,800		10,800	
Reimbursement	600	600	765	(165)
Unemployment compensation	100	100	42	58
Workers compensation	300		300	287
Supplies	500		213	= :
Contracted services	2,000	-		2,000 587
Travel	1,500		6,913 488	1,012
Community promotions	1,500			
Employee/Board member recognition	7,500			(196) 825
Membership dues	1,500			645
Luncheon/Dinner meetings	1,000			832
Equipment and furniture	100	3,000		100
Repairs	100			100
Miscollaneous	100	100	-	100
Total City Manager	137,000	130,400	130,394	6

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

FOR	THE YEA	R ENDED JU	NE 3	0, 2004				
-	C	ORIGINAL BUDGET	A	MENDED SUDGET		ACTUAL		VARIANCE POSITIVE (NEGATIVE)
GENERAL GOVERNMENT (CONTINUED)		BODODA	=					
Elections: Salaries	\$	6,500	\$	2,800	\$	2,616	\$	184
		500		500		270		230
Supplies		200		200		18		182
Equipment rental Miscellaneous		500		500				500
Miscellaneous								
Total Elections		7,700		4,000	_	2,904		1,096
Assessor:		gc 400		76,400		76,524		(124)
Salaries		76,400 5,700		5,700		5,675		25
Employer - FICA		3,700		3,700		5,0.5		
Insurance:		16,200		16,200		16,200		-
Health insurance		1,200		1,200		1,200		•
Reimbursement		1,200		100		20		80
Unemployment compensation		700		700		700		
Workers compensation		4,600		6,100		5,772		328
Retirement		2,500		2,500		1,106		1,394
Supplies		16,000		16,000		10,740		5,260
Contracted services		1,000		900		58		842
Travel		400		400				400
Repairs and maintenance		300		400		405		(5)
Subscriptions		300		300		125		175
Membership dues		100		100		83		17
Luncheon/Dinner Meetings		1,100		12,100		970	,	11,130
Board of review/appeals		1,100		12,200				
Total Assessor		126,600	<u> </u>	139,100		119,578	-	19,522
City Attorney:		41,200		41,200	١	41,741	ı	(541)
Salaries		3,200		3,200		2.923		`27 <b>7</b>
Employer - FICA		3,200	,	5,200	•			
Insurance:		10,800	0	10,800	1	10,800	0	-
Health insurance		10,800		600		600		-
Reimbursement		100		100		10		90
Unemployment compensation		100		100		100	0	•
Workers compensation		2,30		2,300	-	3,06	1	(761)
Retirement		2,60		2,600		2,75		(150)
Supplies		50		500		59		(93)
Travel		81,00		93,80	-	92,29		1,508
Legal fees								220
Total City Attorney	_	142,40	0	155,20	0	154,87	0	330

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
GENERAL GOVERNMENT (CONTINUED)				
City Clerk:				
Salaries	\$ 143,700	\$ 148,400	\$ 143,207	\$ 5,193
Employer - FICA	11,000	11,000	11,074	(74)
Insurance:				
Health insurance	11,000	11,000	11,000	•
Reimbursement	3,600	3,600	5,198	(1,598)
Unemployment compensation	100	100	30	70
Workers compensation	500	500	500	-
Retirement	7,400	10,000	10,369	(369)
Supplies	14,700	14,500	13,338	1,162
Safety activities	1,000	1,000	-	1,000
Insurance coverage	73,400	<b>67,200</b>	64,835	2,365
Travel	2,500	2,500	2,377	123
Personnel costs	6,000	9,000	9,654	(654)
Printing and publishing	3,000	3,000	1,314	1,686
Public notices	8,000	8,000	9,539	(1,539)
Repairs and maintenance	200	200	-	200
Subscriptions	1,400	1,400	1,109	291
Membership dues	600	600	545	55
Luncheon/Dinner Meetings	300	300	59	241
Contracted service	3,000	-	-	•
Equipment and furniture	1,000	1,200	844	356
Total City Clerk	292,400	293,500	284,992	8,508
City Treasurer:				
Salaries	257,600	259,600	258,164	1,436
Employer - FICA	19,700	19,700	18,542	1,158
Insurance:				
Health insurance	43,400	43,400	43,400	
Reimbursement	5,400	3,600	3,520	
Unemployment compensation	200	200	66	134
Workers compensation	800		800	
Retirement	14,700	18,400	18,528	• •
Supplies	11,000	12,700	11,845	
Contracted services	500	400	338	
Audit fees	17,000	22,000	21,827	173
Travel	2,000		3,157	143
Repairs and maintenance	400	•	-	
Subscriptions	300	300	269	
Membership dues	600	600	500	100
Refunds and rebates	2,000	500	-	. 500
Meetings	300		36	264
Total City Treasurer	375,900	385,800	380,992	2 4,808
, <del></del>				

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

	 IGINAL JDGET		MENDED UDGET	A	CTUAL		VARIANCE POSITIVE (NEGATIVE)
GENERAL GOVERNMENT (CONTINUED)							
Income Tax:							
Salaries	\$ 59,200	\$	59,200	\$	59,171	\$	29
Employer - FICA	4,600		4,600		4,622		(22)
Insurance:							
Health insurance	500		500		500		•
Reimbursement	2,400		2,400		1,901		499
Unemployment compensation	100		100		23		77
Workers compensation	100		100		100		•
Retirement	3,300		3,800		3,663		137
Supplies	6,000		4,200		3,634		566
Travel	600		600		32		568
Subscriptions	600		600		579		21
Total Income Tax	 77,600		76,300		74,225		2,075
Total licoms Tax	 				-		
Information Management:	99,200		99,200		99,033		167
Salaries	7,600		7,600		7,512		88
Employer - FICA	7,000		7,000		7,514		
Insurance:	5,500		5,500		5,500		•
Health insurance	1,200		1,200		659		541
Reimbursement	1,200		100		20		80
Unemployment compensation	800		900		900		•
Workers compensation	5,300		7,100		7,183		(83)
Retiroment	8,000		11,000		10,273		727
Supplies	7,500		2,700		75		2,625
Contracted services	30,000		30,000		36,628		(6,628)
Telephone system	1,500		1,000		20,020		1,000
Travel	1,000		22,800				22,800
On-site training	68,000	,	70,000		62,345		7,655
Repairs and maintenance	20,000		21,000		20,216		784
Postage	700		700		180		520
Membership dues	500		400		278		122
Meetings	35,000		39,300		38,299		1,001
Hardware			61,200		52,229		8,971
Software	 25,000		01,200		<i>J 2,223</i>		
Total Information Management	 315,900	)	381,700	)	341,330	· _	40,370
Public Buildings:		_			22.222		(988)
Salaries	12,200		29,300		30,288		
Supplies and materials	5,000		14,800		12,948		1,852
Contracted services	25,000		25,000		22,015		2,985
Utilities	29,00		34,000		32,151		1,849
Repairs and maintenance	2,00		3,100		2,178		922
Equipment rental	1,00		5,000	)	6,647		(1,647)
Real estate property tax p.o.	3,00			•	1,659		(1,659)
Equipment and furniture	 4,30	0	2,400	)	2,308	<u> </u>	92
Total Public Buildings	 81,50	0	113,60	<u> </u>	110,194	<u>.</u>	3,406

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

·	_	RIGINAL BUDGET	 MENDED SUDGET		ACTUAL	 VARIANCE POSITIVE (NEGATIVE)
GENERAL GOVERNMENT (CONTINUED)						
Neighborhood Services:						
Salaries	\$	162,700	\$ 152,300	\$	151,052	\$ 1,248
Employer - FICA		12,400	11,600		11,611	(11)
Insurance:						
Health insurance		32,400	32,400		32,400	•
Reimbursement		2,400	4,200		4,140	60
Unemployment compensation		100	100		65	35
Workers compensation		900	900		900	•
Retirement		11,400	11,700		11,146	554
Supplies		1,000	2,000		1,950	50
Uniforms		500	500		116	384
Contracted services		6,000	•		-	•
Abatement services		3,000	3,000		847	2,153
Travel		1,000	2,100		2,249	(149)
Equipment and furniture		1,000	100		92	8
Refunds and rebates		100	100			100
Equipment rental		1,500	1,500		1,608	(108)
Subscriptions		100	500		415	85
Membership dues		200	700		659	41
Miscellaneous		5,200	 10,300	_	8,852	 1,448
Total Neighborhood Services		241,900	 234,000		228,102	 5,898
Plan Board:						
Salaries		1,100	1,100		768	332
Employer - FICA		100	100		•	100
Supplies		100	100		25	75
Contracted services		2,000	-		-	•
Travel		2,000	1,000		941	59
Membership dues		1,400	1,400		1,400	 <del></del>
Total Plan Board		6,700	 3,700		3,134	 566
TOTAL GENERAL GOVERNMENT		1,810,900	1,922,600		1,835,316	87,284

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2004

	FOR THE YEAR ENDED I	DIA TO S	,0, 2004		VARIANCE
	ORIGINAL BUDGET		MENDED BUDGET	ACTUAL	POSITIVE (NEGATIVE)
	<u> </u>				
PUBLIC SAFETY					
Police: Salaries	<b>\$</b> 796,500	) <b>S</b>	901,800 \$	931,532 \$	
Employer - FICA	62,300	)	62,300	69,501	(7,201
Insurance:					
Health insurance	162,500		162,500	162,500	
Reimbursement	10,200		10,200	11,585	(1,385
Unemployment compensation	500		500	248	252
Workers compensation	12,000		11,200	11,200 92,552	7,44
Act 345 retirement system	46,60		100,000 65,700	72,388	(6,68
Defined contribution	65,70		25,400	25,406	(0,00
Supplies	14,00 13,90		13,900	13,107	79
Uniforms	24,20		24,500	12,814	11,68
Contracted services	4,00		4,000	3,648	35
Educational materials	60		600	•	60
Rifle range	20,10		30,600	30,569	3
Insurance coverage	1,60		1,600	1,550	5
Medical examinations	2,00		4,000	3,860	14
Travel In-Service training	11,40	0	8,400	7,854	54
Repairs and maintenance	15,00	0	13,700	7,227	6,47
Equipment rental	76,50	0	76,500	<i>77</i> ,239	(73
Membership dues	40		400	135	26
Subscriptions	30		300	237	
Towing	20		200	50	15 59
Special projects	6,50		4,000	3,410	2,09
Equipment and furniture	8,60	0	33,300	31,209	2,03
Total Police	1,355,60	0	1,555,600	1,569,821	(14,22
Fire:	400 00	.a. e	465,700	\$ 489,245	\$ (23,5
Salaries	457,80		36,700	36,373	3
Employer - FICA	36,70	·U	30,700	30,573	
Insurance:	81,50	Ю	81,500	81,500	
Health insurance	7,20		5,400	5,607	(2
Reimbursement		00	300	89	2
Unemployment compensation	11,0		11,000	9,006	1,9
Workers compensation Act 345 retirement system	10,6		18,400	16,644	1,7
Defined contribution	39,7	)()	41,000	40,785	2
Supplies	19,9	)(	19,900	17,666	2,2
Uniforms	10,4		10,200	7,670	2,5
Oil and lubricants		00	800	627	1
Insurance coverage	10,3		7,100	7,036	
Food allowance	6,7		9,300	9,270	4
Contrated services	1,2		1,200	737 24	7
Medical examinations	2,6		100 4,000	1,536	2,4
Travel	5,1		1,000	213	-,
Utilities	1,0		300	168	í
Tornado warning system	3,7 3,7	00 00	3,700	918	2,7
Repairs and maintenance	5,7 6,0		6,000	5,582	-,-
Equipment rental		00	800	•	8
Subscriptions		00	600	590	
Membership dues	•	•	58,400	58,391	
Mass destruction project Equipment and furniture	8,2	00	16,100	13,102	2,9
	•				

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2003

								VARIANCE
		ORIGINAL	1	AMENDED				POSITIVE
		BUDGET		BUDGET		ACTUAL		(NEGATIVE)
Public Safety:	S	167,900	e	168,100	e	167,948		152
Salaries	Þ	12,900	æ	12,900	Φ	12,309	J	591
Employer - FICA Insurance:		12,500		12,500		12,507		371
Health insurance		21,700		21,700		21,700		-
Reimbursement		1,800		1,800		1,800		-
Unemployment compensation		100		100		30		70
Workers compensation		1,200		1,200		1,200		•
Act 345 retirement system		36,300		61,300		58,665		2,635
Defined contribution		1,800		2,400		2,437		(37)
Supplies		1,400		1,400		1,509		(109)
Travel		2,000		2,000		1,334		666
In-Service training		800		800		495		305
Subscriptions		100		<b>500</b>		460		-
Membership dues		400 300		500 300		462 247		38 53
Luncheon/Dinner meetings		11,600		35,600		34,631		969
Facilities		21,300		20,800		24,887		(4,087)
Contracted services		21,000		27,700		7.660		20,040
Equipment and furniture				2.,.00		7,000		20,040
Total Public Safety		281,600		358,600		337,314		21,286
TOTAL PUBLIC SAFETY	_	2,359,600		2,713,700		2,709,914		3,786
PUBLIC WORKS								
Public service:								
Salaries		162,600		162,600		162,319		281
Employer - FICA		12,500		12,500		12,092		408
Insurance:								
Health insurance		32,400		32,400		32,400		•
Reimbursement		1,800		1,800		2,063		(263)
Unemployment compensation		100		100		30		70
Workers compensation		1,100		1,100		1,068		32
Retirement		8,700		11,600		11,788		(188)
Supplies and materials		3,500		3,400		3,348		52 2.005
Contracted services		5,500		11,400 13,800		9,305		2,095 (12)
Engineering services		10,000 3,200		2,200		13,812 2,158		42
Travel		72,000		69,500		68,175		1,325
Street lighting Repairs and maintenance		800		800		700		100
Equipment rental		19,800		19,800		18,223		1,577
Subscriptions		100		100		•		100
Membership dues		900		900		880		20
Luncheon/Dinner meetings		300		200		113		87
Equipment and furniture		100		-				•
mainir a		335,400		344,200		338,474		5,726
Total Public Service		333,400	_	344,200		330,414		3,720
Sidewalks, Alleys and Storm Sewers:		20.500		20.500		40.500		(00,000)
Salaries		20,500		20,500		40,502		(20,002) 1,354
Supplies and materials		8,000 1,000		8,000 1,000		6,646 450		1,354 550
Contracted services		277,000		1,342,400		620,834		721,566
Project costs		217,000		1,542,400		020,034		,21,500
Total Sidewalks, Alleys and Storm Sewers	_	306,500		1,371,900		668,432		703,468
Parking:								
Salarios		17,400		17,400		22,888		(5,488)
Supplies and materials		5,100		8,200		2,831		5,369
Contracted services		15,800		168,900		41,572		127,328
Equipment rental		10,000		10,000		28,011		(18,011)
Total Parking		48,300		204,500		95,302		109,198

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONTINUED)

### FOR THE YEAR ENDED JUNE 30, 2003

City Engineering: Salaries Employer - FICA Health insurance Reimbursement	\$ 147,100 11,500 18,500 1,800 100 2,000 9,300 2,500	11,500 18,500 1,800 100 2,100	\$ 151,718 11,563 18,500 1,350 30	\$ (4,618) (63) - 450
Employer - FICA Health insurance	11,500 18,500 1,800 100 2,000 9,300 2,500	11,500 18,500 1,800 100 2,100	11,563 18,500 1,350	(63)
Health insurance	18,500 1,800 100 2,000 9,300 2,500	18,500 1,800 100 2,100	18,500 1,350	`.
	1,800 100 2,000 9,300 2,500	1,800 100 2,100	1,350	460
Reimbursement	100 2,000 9,300 2,500	100 2,100	•	
	2,000 9,300 2,500	2,100	30	
Unemployment compensation	9,300 2,500	•		70
Workers compensation	2,500		2,089	11
Retirement	•	11,700	11,315	385
Supplies and materials		1,400	1,882	(482)
Contracted services	7,500	7,500	4,491	3,009
Travel	3,500	4,500	4,001	499
Repairs and maintenance	900	11 100	6 408	4,695
Equipment rental	11,100	11,100 100	6,405	100
Subscriptions	100 200	200	115	85
Membership dues	200	200	95	105
Luncheon/Dinner meetings	3,000	2,000	1,088	912
Equipment and furniture	3,000	2,000	1,088	
Total Engineering	219,300	219,800	214,642	5,158
City decorations:				0.000
Salaries	28,100	25,100	17,011	8,089
Employer - FICA	200	200		200
Supplies	6,000	7,700	7,610	90
Contracted services	4,000	4,000	4,862	(862)
MOARC/Cleaning	5,000	5,000	3,894	1,106
Utilities	5,500	5,500	4,550	950 224
Equipment rental	10,000	10,000	9,776	224
Total City Decorations	58,800	57,500	47,703	9,797
TOTAL PUBLIC WORKS	968,300	2,197,900	1,364,553	833,347
RECREATION AND CULTURAL				
Parks:	105 200	106,000	111,757	(5,757)
Salaries	10 <b>7,5</b> 00 1,500	1,500	1,144	356
Employer - FICA	1,500	1,500	1,177	550
Insurance:	100	100	30	70
Unemployment compensation	100	400	336	64
Workers compensation	11.000	31.600	25,619	5,981
Supplies and materials	500	13,200	5,125	8,075
Contracted services Utilities	18,000	18,000	12,995	5,005
Cunues Repairs and maintenance	5,500	8,300	5,393	·
Repairs and maintenance Equipment rental	60,000	•	96,697	
Membership dues	400	•	395	
Project costs	55,100		54,908	48,992
Equipment & Furniture	5,500	•	•	
Total Parks	265,100	348,900	318,981	29,919

### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL (CONCLUDED)

### FOR THE YEAR ENDED JUNE 30, 2003

		RIGINAL UDGET		MENDED BUDGET		ACTUAL		VARIANCE POSITIVE (NEGATIVE)
Recreation Program	•	25,900	s	25,900		21,223	•	4,677
Salaries	\$	1,200	Ф	1,200	Þ	1,788	Þ	(588)
Employer - FICA Insurance:		1,200		1,200		1,700		(388)
Insurance: Unemployment compensation		100		100		14		86
Workers compensation		600		700		686		14
Supplies		4,300		4,200		2,120		2,080
Contracted services		7,600		7,600		6,449		1,151
Refunds and rebates		200		200		75		125
Total Recreation Program		39,900		39,900		32,355		7,545
TOTAL RECREATION AND CULTURAL		305,000		388,800		351,336		37,464
Debt Service								
Principal		133,700		133,700		133,661		39
Interest		198,200		198,200		197,085		1,115
Total Debt Service		331,900		331,900		330,746		1,154
TOTAL EXPENDITURES	\$	5,859,000	\$	7,638,200	\$	6,669,057	\$	969,143

(Concluded)

	NONMAJOR GOVERNMENTAL FUNDS
•	
•	
1	
•	
•	
_	
•	
•	
•	
_	
-	

### CITY OF BIG RAPIDS, MICHIGAN

### SPECIAL REVENUE FUNDS

#### **DESCRIPTION OF FUNDS**

#### SPECIAL REVENUE FUNDS

Major and Local Street Funds - These funds are used to account for the receipt and expenditures of State shared gas and weight taxes under Act 51, P.A. 1951 as amended. Gas and weight taxes are distributed to cities and villages in Michigan on the basis of population and the number of miles of streets. The City of Big Rapids has approximately 25.00 miles of local streets, 14.41 miles of major streets and 5.52 miles of trunk lines. These funds can be used for both maintenance and construction.

Library Fund - This fund is used to account separately for activities of the City Library.

Pool - This fund is used to account for revenues and expenditures resulting from pool operations.

Roben-Hood Airport - This fund is used to account for the revenues and expenditures of airport operations.

Jennings Fund – This fund is used to account for donations and income which is legally restricted for the purpose of the gift which supports City activities.

Miller and Ahlgren – This fund was established in May 1986. The donors have assisted the City to obtain a historical marker designating Swede Hill as a memorial commemorating the Scandinavian heritage and memory of early Big Rapids settlers.

Riverwalk Fund - This fund is used to account for donations and expenditures related to the City Riverwalk.

### CAPITAL PROJECTS

Capital Projects- This fund is used to account for the accumulation and disbursement of resources for the construction of capital assets.

#### **DEBT SERVICE**

**Debt Service Fund** – This fund is used to account for the accumulation of resources and the payment of debt service costs.

### PERMANENT FUND

Playscape Fund – This fund is used to account for donations and expenditures related to the City Playscape Park for which only the interest on the corpus may be expended.

### NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET

**JUNE 30, 2004** 

	SPECIAL REVENUE FUNDS												
	<u> </u>	MAJOR		LOCAL					RC	BEN-HOOD			
ASSETS		TREETS		STREETS		LIBRARY		POOL	AIRPORT				
Cash and temporary investments	\$	615,831	\$	698,230	\$		\$	268,899	\$	127,257			
Accounts receivable		•		-		-		-		85			
Special assessments receivable		-		37,262		-		-					
Inventory		•				-				1,575			
Due from other governmental units		141,038		28,209		-		<del></del>					
TOTAL ASSETS	\$	756,869	\$	763,701	\$	187,513	\$	268,899	\$	128,917			
LIABILITIES AND FUND BALANCES													
LIABILITIES													
Accounts payable	S	512	\$	-	\$	450	\$	538	\$	1,221			
Accrued liabilities	•	-		-		5,678		11,141		-			
Due to other funds		-		-		-		-		-			
Deferred revenue				37,262		-							
TOTAL LIABILITIES		512		37,262		6,128		11,679		1,221			
FUND BALANCES													
Reserved for capital projects		•		-		•		-		-			
Reserved for restricted contributions		-		-		2,500		-		-			
Reserved for debt service		-		-		-		-		-			
Reserved for permanent trust corpus		•		-		-		-		-			
Reserved for permanent trust purpose		•								107.00			
Unreserved - undesignated		756,357		726,439		178,885		257,220		127,696			
TOTAL FUND BALANCES		756,357		726,439		181,385		257,220		127,696			
TOTAL LIABILITIES AND FUND BALANCES	\$	756,869	\$	763,701	\$	187,513	\$	268,899	\$	128,917			

	ECIAL REV	MI	LLER &	D137	ERWALK	CAPITAL PROJECTS	DEBT SERVICE	PERMANENT FUND PLAYSCAPE			TOTAL
JEN	ININGS	Al	ILGREN	KIV	EKWALK	 IRCIDCID					
\$	4,059	\$	4,707	\$	-	\$ 24,808	\$ 68,562	\$	18,672	\$	2,018,538
Ψ	4,000	Ψ	4,,0,	•	-	-	-		-		85
	-		_		-	-	-		•		37,262
			-		-	-	-		-		1,575
	-		-		102,806	 -	 -	<del></del>			272,053
\$	4,059	s	4,707	\$	102,806	\$ 24,808	\$ 68,562	\$	18,672	\$	2,329,513
\$	-	\$	-	\$		\$ -	\$ 50	\$	-	\$	2,771 16,819
	-		-		63,735	_	_		-		63,735
			-		-	-	•		_		37,262
					63,735		50		-		120,587
			_			24,808	-		-		24,80
	4,059		4,707		39,071	•	-		-		50,337
	4,055		4,707		-	-	68,512		-		68,512
	-		_		-	-	-		17,000		17,000
	_		-		-	-	-		1,672		1,672
	-		-		-	 	 		•		2,046,59
	4,059		4,707		39,071	24,808	68,512		18,672		2,208,92
\$	4,059	\$	4,707	\$	102,806	\$ 24,808	\$ 68,562	\$	18,672	\$	2,329,51

### NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

		SPECIAL REV	ENUE FUNDS		
•	MAJOR	LOCAL			ROBEN-HOOD
	STREETS	STREETS	LIBRARY	POOL	AIRPORT
REVENUES					
Taxes	\$ -	<b>s</b> -	<b>s</b> -	<b>s</b> -	-
Intergovernmental revenue:			40.506		
State	619,742	168,157		21,562	34,541
Charges for services	-	•	3,971	21,302	34,341
Fines and forfeits	(0.50)		129,617	199	834
Investment earnings	(958)		•	6,604	3,821
Other	353	14,229	0,297	0,004	3,021
TOTAL REVENUES	619,137	187,263	160,836	28,365	39,196
EXPENDITURES					
Current:					
Public works:	357,703	476,125		_	•
Highways and streets	357,703	, 4/0,1 <i>23</i>	297,946	91,615	168,449
Recreation and cultural				-	•
Capital projects					
Debt service:				-	•
Principal retirement				-	•_
Interest and fiscal charges					
TOTAL EXPENDITURES	357,703	476,125	297,946	91,615	168,449
REVENUES OVER (UNDER) EXPENDITURES	261,434	(288,862	2) (137,110)	(63,250)	(129,253)
OTHER FINANCING SOURCES (USES)					
Transfers in		- 301,000			
Transfers (out)	(148,500	0) (28,800	0) (28,400)	)	(22,600)
TOTAL OTHER FINANCING SOURCES (USES)	(148,500	0) 272,200	144,700	70,300	112,400
NET CHANGES IN FUND BALANCES	112,93	4 (16,662	2) 7,590	7,050	(16,853)
FUND BALANCES, BEGINNING OF YEAR	643,42	3 743,10	1 173,795	250,170	144,549
FUND BALANCES, END OF YEAR	\$ 756,35	7 \$ 726,439	9 \$ 181,385	\$ 257,220	\$ 127,696

SPEC	IAL REVENUE FUNDS MILLER &			<u></u>		CAPITAL		DEBT	PE	RMANENT FUND			
JENN	INGS		GREN	RIV	ERWALK		PROJECTS		SERVICE	PI	AYSCAPE		TOTAL
		_				\$	-	\$	119,749	•		\$	119,749
\$	•	\$	-	S	•	4	-	J	113,743	•	•	•	115,745
	-				•		-		-		•		807,695
	-		-		-		-		•		•		60,074
	-		-		•		-		-		-		129,617
	13		18		(11,380)		562		386		63		(4,231)
	<u>-</u>				306,813		-						338,117
	13		18		295,433		562		120,135		63		1,451,021
	-		_		•		-				-		833,828
	-		_		-		•		-		-		558,010
	-		•		•		303,207		•		-		303,207
	_		-				_		195,000		•		195,000
			-				-		19,296				19,296
	-				•		303,207		214,296				1,909,341
	13		18_		295,433		(302,645)		(94,161)		63		(458,320)
	-				9,600		66,000		98,000		-		853,000
	-				(320,537)		-		<u>.</u>				(548,837)
	•		•		(310,937)		66,000		98,000				304,163
	13		18		(15,504)		(236,645)		3,839		63		(154,157)
	4,046		4,689		54,575		261,453		64,673		18,609		2,363,083
\$	4,059	s	4,707	\$	39,071	\$	24,808	\$	68,512	\$	18,672	\$	2,208,926

### NONMAJOR FUNDS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL

#### FOR THE YEAR ENDED JUNE 30, 2004

	-					SPECIAL I	EVENUE FUN	DS		·· <del>-</del> ··		
		MAJOR	STREETS	•		LOCA	L STREETS			LIB	RARY	
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)
		DODGE		(				(3.2 -3.22 - 27				
REVENUES												
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Intergovernmental revenue:												
State	533,000	581,600	619,742	38,142	157,800	157,800	168,157	10,357	16,400	19,900	19,796	(104)
Charges for services	-	-	-	-	-	-	•	-	2,500	2,500	3,971	1,471
Fines and forfeits	•	-	-	-	-	-	-	•	135,500	135,500	129,617	(5,883)
Interest	10,000	10,000	(958)	(10,958)	5,100	18,100	4,877	(13,223)	2,000	5,100	1,155	(3,945)
Other	-	<u>-</u>	353	353	<u> </u>	· · · · · ·	14,229	14,229	2,600	2,600	6,297	3,697
TOTAL REVENUES	543,000	591,600	619,137	27,537	162,900	175,900	187,263	11,363	159,000	165,600	160,836	(4,764)
EXPENDITURES Current:												
Public works: Highways and streets	769,300	833,400	357,703	475,697	477,300	928,700	476,125	452,575	-	-	-	
Recreation and cultural  Debt Service:	-	-	•	•	-	•	-	-	300,300	348,100	297,946	50,154
Principal retirement	-	-	-	-	-	-	-	-	-	-	-	-
Interest and fiscal charges		•	•	<u>-</u>					<del>.</del>		<del>.</del>	
TOTAL EXPENDITURES	769,300	833,400	357,703	475,697	477,300	928,700	476,125	452,575	300,300	348,100	297,946	50,154
REVENUES OVER (UNDER) EXPENDITURES	(226,300)	(241,800)	261,434	503,234	(314,400)	(752,800)	(288,862)	463,938	(141,300)	(182,500)	(137,110)	45,390
OTHER FINANCING SOURCES (USES)												
Transfers in	-	-	-	-	301,000	301,000	301,000	_	173,100	173,100	173,100	-
Transfers (out)	(148,500)	(148,500)	(148,500)	•	(28,800)		(28,800)	<u> </u>	(28,400)	(28,400)	(28,400)	<del>-</del> _
TOTAL OTHER FINANCING SOURCES (USES)	(148,500)	(148,500)	(148,500)		272,200	272,200	272,200		144,700	144,700	144,700	
NET CHANGES IN FUND BALANCES	(374,800)	(390,300)	112,934	503,234	(42,200)	(480,600)	(16,662)	463,938	3,400	(37,800)	7,590	45,390
FUND BALANCES, BEGINNING OF YEAR	643,423	643,423	643,423		743,101	743,101	743,101		173,795	173,795	173,795	<u> </u>
FUND BALANCES, END OF YEAR	\$ 268,623	\$ 253,123	\$ 756,357	\$ 503,234	\$ 700,901	\$ 262,501	\$ 726,439	\$ 463,938	\$ 177,195	\$ 135,995	\$ 181,385	\$ 45,390

### NONMAJOR FUNDS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (CONTINUED)

#### FOR THE YEAR ENDED JUNE 30, 2004

							VENUE FUND	S						
		10	OOL				EN-HOOD RPORT			JENNINGS				
	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)	ORIGINAL BUDGET	AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)		
REVENUES Taxes Intergovernmental revenue:	<b>s</b> -	<b>s</b> -	<b>s</b> -	<b>.</b>	\$ -	<b>s</b> -	<b>\$</b> -	<b>.</b>	<b>s</b> -	<b>s</b> -	<b>s</b> - :	<b>s</b> -		
State Charges for services	22,000	22,000	21,562	- (438)		43,600	- 34,541	(9,059)	•		-	•		
Fines and forfeits Interest Other	2,000 2,800	6,500 6,700	199 6,604	(6,301) (96)		2,000 4,200	834 3,821	(1,166) (379)		200	13	(187)		
TOTAL REVENUES	26,800	35,200	28,365	(6,835)	39,800	49,800	39,196	(10,604)	100	200	13	(187)		
EXPENDITURES Current: Public works:														
Highways and streets Recreation and cultural Debt Service:	104,400	106,000	91,615	14,385	152,100	175,100	- 168,449	6,651	-	-	-			
Principal retirement Interest and fiscal charges	•	-	<u>.</u>	<u> </u>	•	-	•	-	-	•	<u>.</u>	<u> </u>		
TOTAL EXPENDITURES	104,400	106,000	91,615	14,385	152,100	175,100	168,449	6,651	<del>.</del>	<u>.</u>				
REVENUES OVER (UNDER) EXPENDITURES	(77,600)	(70,800)	(63,250)	7,550	(112,300)	(125,300)	(129,253)	(3,953)	100	200	13	(187)		
OTHER FINANCING SOURCES (USBS) Transfers in Transfers (out)	70,300	70,300	70,300		135,000 (22,600)			- -	<u> </u>	-	<u>-</u>	-		
TOTAL OTHER FINANCING SOURCES (USES)	70,300	70,300	70,300	-	112,400	112,400	112,400	-			<u> </u>	<u> </u>		
NET CHANGES IN FUND BALANCES	(7,300)	(500)	7,050	7,550	100	(12,900)	(16,853)	(3,953)	100	200	13	(187)		
FUND BALANCES, BECKINNING OF YEAR	250,170	250,170	250,170	-	144,549	144,549	144,549	-	4,046	4,046	4,046	<u> </u>		
FUND BALANCES, END OF YEAR	\$ 242,870	\$ 249,670	\$ 257,220	\$ 7,550	\$ 144,649	\$ 131,649	\$ 127,696	\$ (3,953)	\$ 4,146	\$ 4,246	\$ 4,059	\$ (187)		

### NONMAJOR FUNDS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (CONTINUED)

#### FOR THE YEAR ENDED JUNE 30, 2004

SPECIAL REVENUE FUNDS MILLER & AHLGREN RIVERWALK 1998 DEBT SERVICE FUND VARIANCE VARIANCE VARIANCE ORIGINAL AMENDED POSITIVE ORIGINAL AMENDED POSITIVE ORIGINAL AMENDED POSITIVE BUDGET BUDGET ACTUAL (NEGATIVE) BUDGET BUDGET ACTUAL (NBGATIVE) BUDGET BUDGET ACTUAL (NEGATIVE) REVENUES Taxes - \$ 119,300 \$ - \$ 121,100 \$ 119,749 \$ (1,351)Intergovernmental revenue: Charges for services Fines and forfeits Interest 100 200 18 (182)(11,380)(11,380) 1,000 1,000 386 (614)Other 851,800 306,813 (544,987) TOTAL REVENUES 100 200 18 (182)851,800 295,433 (556,367) 120,300 122,100 120,135 (1,965) **EXPENDITURES** Current: Public works: Highways and streets Recreation and cultural 100 100 100 Debt Service: Principal retirement 195,000 195,000 195,000 Interest and fiscal charges 21,800 21,800 19,296 2,504 TOTAL EXPENDITURES 100 100 100 216,800 216,800 214,296 2,504 REVENUES OVER (UNDER) EXPENDITURES 100 18 (82) 851,800 295,433 (556,367) (96,500) (94,700) (94,161) 539 OTHER FINANCING SOURCES (USES) Transfers in 9,600 9,600 98,000 98,000 98,000 Transfers (out) (323,800) (320,537) 3,263 TOTAL OTHER FINANCING SOURCES (USES) (314,200) (310,937) 3,263 98,000 98,000 98,000 NET CHANGES IN FUND BALANCES 100 18 (82) 537,600 (15,504)(553,104)1,500 3,300 3,839 539 FUND BALANCES, BEGINNING OF YEAR 4,689 4,689 4,689 54,575 54,575 54,575 64,673 64,673 64,673

(Continued)

539

68,512 \$

(82) \$

54,575 \$

592,175 \$ 39,071 \$

(553,104) \$

66,173 \$

67,973 \$

FUND BALANCES, END OF YEAR

4,689 \$

4,789 \$

4,707 \$

### NONMAJOR FUNDS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL (CONCLUDED)

#### FOR THE YEAR ENDED JUNE 30, 2004

		PERMANENT FUND						
		PLAYSCAPE						
	ORIGINAL BUDGET		AMENDED BUDGET	ACTUAL	VARIANCE POSITIVE (NEGATIVE)			
REVENUES								
Taxes	\$	-	\$ -	\$ -	\$ -			
Intergovernmental revenue:								
State		•	-	-	-			
Charges for services		-	-	-	-			
Fines and forfeits		-	-	•	-			
Interest		500	600	63	(537)			
Other		-		-				
TOTAL REVENUES		500	600	63	(537)			
EXPENDITURES								
Current:								
Public works:								
Highways and streets		-	-	-	-			
Recreation and cultural		1,400	1,400	-	1,400			
Debt Service:		=	-		•			
Principal retirement		_	-	_	_			
Interest and fiscal charges		<u> </u>	<u> </u>					
TOTAL EXPENDITURES		1,400	1,400	·	1,400			
REVENUES OVER (UNDER) EXPENDITURES		(900)	(800)	63	863			
OTHER FINANCING SOURCES (USES)								
Transfers m		_		_	_			
Transfers (out)		-	_	_	_			
()								
TOTAL OTHER FINANCING SOURCES (USES)	<del></del>		•	-				
NET CHANGES IN FUND BALANCES		(900)	(800)	63	863			
fund balances, beginning of year		18,609	18,609	18,609				
FUND BALANCES, END OF YEAR	3	17,709	\$ 17,809	\$ 18,672	\$ 863			

(Concluded)

# ENTERPRISE FUND TRANSPORTATION FUND SCHEDULES

### TRANSPORTATION FUND SCHEDULE OF OPERATING REVENUES

·	July 1, 2003 to October 1, 2003 to September 30, 2003 June 30, 2004			•	Total		
Charges for services - fares Other revenues	\$	11,603 400	\$	35,664 10,465	\$	47,267 10,865	
Total operating revenues	\$	12,003	\$	46,129	\$	58,132	

### TRANSPORTATION FUND SCHEDULE OF NONOPERATING REVENUES AND TRANSFERS

	July	1, 2003 to	October	1, 2003 to	
	Septer	June 30, 2004		Total	
Interest on investments	\$	234	\$	(727)	\$ (493)
Federal Operating Grants					, ,
U.S. Department of Transportation - Section 5311					
Grant 01-0014 FY 01 reconciliation operating		-		1,521	1,521
Grant 02-0019/Z2 FY 03 operating - decrease in accrual		-		(5,010)	(5,010)
Grant 02-0019/Z3 FY 03 operating		5,794		2,986	8,780
Grant 02-0019/Z5 FY 04 operating - increase deferral		-		(329)	(329)
Grant 02-0019/Z5 FY 04 operating		-		24,818	24,818
Rural Transportation Assistance Program		-		892	892
State of Michigan Operating Grants					
Statutory Operating Assistance		36,581		106,726	143,307
Statutory Operating Assistance - increase deferral		-		(13,091)	(13,091)
Other Nonoperating Revenues		-		2,604	2,604
Operating transfer from local unit		<u> </u>		79,500	 79,500
TOTAL NONOPERATING REVENUES	\$	42,609	\$	199,890	\$ 242,499

### TRANSPORTATION FUND SCHEDULE OF OPERATING EXPENSES AND TRANSFERS

	OPI	ERATIONS	MAINTENANCE	GENERAL ADMINI- STRATION	TOTAL SYSTEM	
LABOR						
Operators' salaries and wages	s	95.184	<b>\$</b> 5,235	•	\$ 100,4	410
Other salaries and wages	•	5,420	4 5,255	5,296	100,2	
Dispatchers' salaries and wages		47,116	•	6,391	53,5	
FRINGE BENEFITS		33,976	499	1,058	35,5	533
SERVICES						
Other services		•	1,859	3,000	4,8	859
MATERIALS AND SUPPLIES CONSUMED						
Fuel and lubricants		15,696	101	_	15.7	707
Other materials and supplies		10,589	14,588	24,800	49,9	
UTILITIES		2,099	•	-	2,0	)99
CASUALTY AND LIABILITY COSTS Premiums for public liability and		10.510				
property damage insurance		10,743	-	-	10,7	743
MISCELLANEOUS EXPENSES						
Other miscellaneous		-	210	347	5	57
DEPRECIATION AND AMORTIZATION		-	<u>-</u>	87,628	87,6	28
TOTAL EXPENSES	<u>s</u>	220,823	\$ 22,492	\$ 128,520	\$ 371,8	35

# TRANSPORTATION FUND NET ELIGIBLE COSTS COMPUTATION OF GENERAL OPERATIONS

	FEDERAL SECTION 5311				STATE OPERATING ASSISTANCE				
	• •		ber 1, 2003 to ne 30, 2004	-	2003 to er 30, 2004		ober 1, 2003 to ine 30, 2004		
		,,				200,200		200-7	
EXPENSES		r 10/		100 156	•		•		
Labor		5,186	\$	129,456	\$	35,186	\$	129,456	
Fringe benefits		5,671		29,862		5,671		29,862	
Services		1,512		3,347		1,512		3,347	
Materials and supplies		5,954 544		59,820		5,954 544		59,820	
Utilities	1	0,743		1,555		10,743		1,555	
Casualty and liability	1	0,743 64		493		10,743		402	
Miscellaneous	2							493	
Depreciation		1,190		66,438		21,190		66,438	
TOTAL EXPENSES	8	0,864		290,971		80,864		290,971	
INELIGIBLE EXPENSES									
Depreciation	(2	1,190)		(66,438)		(21,190)		(66,438)	
Audit fees		-		-		-		(3,000)	
RTAP reimbursement		-		(892)		-		(892)	
ADD BACK Depreciation on equipment purchased with operating revenue		<b></b>		-		-			
TOTAL INELIGIBLE EXPENSES	(2	1,190)	***	(67,330)		(21,190)		(70,330)	
TOTAL ELIGIBLE EXPENSES	\$5	9,674		\$223,641		59,674		220,641	
Maximum Section 5311 Reimbursement (10.95%)/(10.95%)	\$	6,534	\$	24,489		(6,534)		(24,489)	
Eligible for State Operating Assistance				,	\$	53,140	\$	196,152	
Maximum State Operating Assistance Reimbursement (42.93%)/(42.24%)					\$	22,813	\$	82,855	
Amount received to June 30, 2004		•		24,818		36,581		109,755	
Receivable (Payable)		1	\$	(329)	\$	(13,768)	\$	(26,900)	

# TRANSPORTATION FUND SECTION 5311 OPERATING ASSISTANCE

#### FOR THE PRIOR PERIOD OCTOBER 1, 2002 THROUGH SEPTEMBER 30, 2003 FOR THE YEAR ENDED JUNE 30, 2004

	(	0/01/02 to 06/30/03 E 06/30/03	07/01/03 to 09/30/03 FYE 06/30/04		TOTAL
EXPENSES					
Labor	\$	183,573	\$ 35,186	\$	218,759
Fringe benefits		27,581	5,671		33,252
Services		34,920	1,512		36,432
Materials and supplies		26,106	5,954		32,060
Utilities		1,455	544		1,999
Casualty and liability		-	10,743		10,743
Miscellaneous		554	64		618
Depreciation	<del></del>	63,252	21,190		84,442
TOTAL EXPENSES		337,441	80,864		418,305
INELIGIBLE EXPENSES					
Depreciation		(63,252)	(21,190)		(84,442)
RTAP reimbursement		-	· -		•
ADD BACK					
Depreciation on equipment purchased					
with operating revenue		240	-		240
TOTAL INELIGIBLE EXPENSES		(63,012)	(21,190)		(84,202)
TOTAL ELIGIBLE EXPENSES	\$	274,429	\$ 59,674	\$	334,103
SECTION 5311 REIMBURSEMENT (10.95%)	\$	30,050	\$ 6,534	\$	36,584
5551161(5511 REMADORDEMENT (10.5576)		30,030	\$ U,JJ4	<u> </u>	30,364
MAXIMUM AWARD PER CONTRACT				\$	34,766
AMOUNT RECEIVED FOR THE ABOVE EXPENSES	\$	25,986	\$ 8,780		34,766
AMOUNT DUE FROM MICHIGAN DEPARTMENT					
OF TRANSPORTATION		,	•	\$	•

# TRANSPORTATION FUND STATE OPERATING ASSISTANCE

#### FOR THE PRIOR PERIOD OCTOBER 1, 2002 THROUGH SEPTEMBER 30, 2003 FOR THE YEAR ENDED JUNE 30, 2004

	(	0/01/02 to 06/30/03 E 06/30/03	07/01/03 to 09/30/03 FYE 06/30/04		TOTAL
EXPENSES		100 550		_	
Labor	\$	183,573	•	\$	218,759
Fringe benefits Services		27,581 34,920	5,671 1,512		33,252
Materials and supplies		26,106	5,954		36,432 32,060
Utilities		1,455	544		1,999
Casualty and liability		-,,,,,,	10,743		10,743
Miscellaneous		554	64		618
Depreciation		63,252	21,190		84,442
TOTAL EXPENSES		337,441	80,864		418,305
INELIGIBLE EXPENSES					
Depreciation		(63,252)	(21,190)		(84,442)
Audit fees		(2,500)	-		(2,500)
RTAP reimbursement		-	-		-
ADD BACK					
Depreciation on equipment purchased					
with operating revenue	-	240	-		240
TOTAL INELIGIBLE EXPENSES		(65,512)	(21,190)		(86,702)
TOTAL ELIGIBLE EXPENSES		271,929	59,674		331,603
MAXIMUM SECTION 5311 REIMBURSEMENT		30,050	6,534		36,584
ELIGIBLE FOR STATE ASSISTANCE	\$	241,879	\$ 53,140	\$	295,019
STATE STATUTORY OPERATING ASSISTANCE The lower of its:					
STATUTORY CAP:					
60.0% Eligible Expense for Non-Urbanized Areas			,	\$	198,962
But at least a minumum of its 1997 payments			,	\$	198,943
Reimbursement due	\$	105,943	\$ 22,813	\$	128,756
Amount received for the above expenses	<del> </del>	109,755	36,581		146,336
Amount due from (to) Michigan Department of Transportation before Michigan Department of Transportation reconciliation	<u>\$</u>	(3,812)	\$ (13,768)	\$	(17,580)

# TRANSPORTATION FUND SCHEDULE OF CHANGES IN CONTRIBUTED ASSETS

#### FOR THE YEAR ENDED JUNE 30, 2004

	FI	FEDERAL			TOTAL		
Balances - July 1, 2003 Depreciation for year ended June 30, 2004	\$	416,664 (82,978)	\$	26,772 (4,650)	\$	443,436 (87,628)	
Balances - June 30, 2004	\$	333,686	\$	22,122	\$	355,808	

# TRANSPORTATION FUND MILEAGE DATA

#### FOR THE YEAR ENDED JUNE 30, 2004

#### (UNAUDITED)

DEMAND - RESPONSE	
First Quarter	17,917
Second Quarter	22,587
Third Quarter	24,258
Fourth Quarter	22,021
TOTAL DEMAND RESPONSE	86,783_

The methodology used for compiling mileage has been reviewed and found to be an adequate and reliable method for recording vehicle mileage.

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_	INTERNAL SERVICE FUNDS
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#### INTERNAL SERVICE FUNDS

#### **DESCRIPTION OF FUNDS**

Internal Service Funds are used to account for the financing of special activities or services performed by a designated unit within the City for other units of the City. These funds are supported entirely by the sale of goods or services to other funds.

Motor Pool Fund - This fund is used to account for the purchase, maintenance and operation of all motor vehicles (except those of the Fire Department, Transportation Fund, Water Fund, and Wastewater Fund) and other equipment for City operations. The equipment is rented to the other operating funds at hourly rental rates to cover costs of the fund.

**D.P.W. Service Fund** - This fund is used to facilitate the accounting for supervision, non-productive labor and fringe benefits of the Public Works Department. Revenues of this fund represent allocations of these costs to the various funds based on the actual salary cost of Public Works Department employees in each fund.

**Self-Insurance Fund** - The Self-Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded health insurance program, third party administrative expenses and actual health claims paid.

## INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS

#### **JUNE 30, 2004**

<u>ASSETS</u>		MOTOR POOL		D.P.W. SERVICE	SELF INSURANCE		TOTALS
CURRENT ASSETS  Cash and temporary investments  Accounts receivable  Inventory	\$	462,996 - 62,334	\$	84,642	\$ 295,371 813	s	843,009 813 62,334
TOTAL CURRENT ASSETS		525,330		84,642	296,184		906,156
CAPITAL ASSETS Buildings Machinery and equipment		139,236 1,973,438		-	- •		139,236 1,973,438
Less accumulated depreciation		2,112,674 1,434,019		•	•		2,112,674 1,434,019
TOTAL CAPITAL ASSETS		678,655		•	•		678,655
TOTAL ASSETS		1,203,985		84,642	296,184		1,584,811
LIABILITIES							
CURRENT LIABILITIES Accounts payable Accrued liablilities		1,940 10,757		1,800 55,709	- 15,363		3,740 81,829
TOTAL LIABILITIES		12,697		57,509	15,363		85,569
NET ASSETS  NET ASSETS  Investment in capital assets, net of related debt  Unrestricted		678,655 512,633		- 27,133	- 280,821		678,655 820,587
TOTAL NET ASSETS	<u>s</u>	1,191,288	s	27,133	\$ 280,821	\$	1,499,242

#### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

#### FOR THE YEAR ENDED JUNE 30, 2004

-	MOTOR POOL	D.P.W. SERVICE	SELF INSURANCE	TOTALS
OPERATING REVENUES Charges for services Other	\$ 604,647 1,036	\$ 717,845 8,514	\$ 981,214 6,821	\$ 2,303,706 16,371
TOTAL OPERATING REVENUES -	605,683	726,359	988,035	2,320,077
OPERATING EXPENSES  Wages and salaries Employee benefits Supplies Gas and oil Heat, power and lights Repairs and maintenance Rent Contracted services Professional fees Depreciation Insurance	131,546 39,860 20,232 48,471 18,219 80,724 1,493 265 1,901 169,884 42,703	492,980 206,679 - - - - - -	- - - 26,249 2,580	4,481 169,884
Miscellaneous	8,288 563,586	699,659	716,724	
TOTAL OPERATING EXPENSES  OPERATING INCOME (LOSS)	42,097	26,700	<del> </del>	340,108
NON-OPERATING REVENUES Investment earnings	(1,537)	) .	. (5,193	(6,730)
NET INCOME (LOSS) BEFORE OPERATING TRANSFERS	40,560	26,700	266,118	333,378
TRANSFERS (OUT)	(41,700	) (2,000	))	(43,700)
CHANGE IN NET ASSETS	(1,140	24,700	266,118	289,678
NET ASSETS, BEGINNING OF YEAR	1,192,428	2,433	3 14,703	3 1,209,564
NET ASSETS, END OF YEAR	\$ 1,191,288	3 \$ 27,13	3 \$ 280,82	1 \$ 1,499,242

# INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED JUNE 30, 2004

		MOTOR POOL	D.P.W. SERVICE	SELF INSURANCE		TOTALS
CASH FLOWS FROM OPERATING ACTIVITIES:  Receipts from interfund services provided  Payments to suppliers  Payments to employees	\$	605,683 (214,692) (176,740)	726,359 - (691,013)	\$ 987,774 (740,258)	s	2,319,816 (954,950) (867,753)
Net cash provided by (used in) operating activities		214,251	35,346	247,516		497,113
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES Repayment of balance due from other funds Transfers (out)		186,410 (41,700)	(2,000)			186,410 (43,700)
NET CASH PROVIDED BY (USED IN) NON-CAPITAL FINANACING ACTIVITIES		144,710	(2,000)	-		142,710
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition of capital assets		(116,316)	•	-		(116,316)
CASH FLOWS FROM INVESTING ACTIVITIES Interest earned on investments		(1,537)		(5,193)		(6,730)
NET INCREASE (DECREASE) IN CASH AND TEMPORARY INVESTMENTS		241,108	33,346	242,323		516,777
CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR		221,888	51,296	53,048		326,232
CASH AND TEMPORARY INVESTMENTS, END OF YEAR	<u>s</u>	462,996	84,642	\$ 295,371	\$	843,009
CASH FLOWS FROM OPERATING ACTIVITIES  Operating income (loss)  Adjustments to reconcile operating income (loss) to net	s	42,097	26,700	\$ 271,311	\$	340,108
cash provided by (used in) by operating activities:  Depreciation  Change in operating assets and liabilities which		169,884	-			169,884
provided (used) cash: Accounts receivable Inventory Accounts payable Accrued liabilities		9,393 (1,789) (5,334)	- - 1,800 6,846	(261) - (38,897) 15,363	,	(261) 9,393 (38,886) 16,875
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	<u>s</u>	214,251			\$	497,113

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-	FIDUCIARY FUNDS	
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#### FIDUCIARY FUNDS

#### **DESCRIPTION OF FUNDS**

#### AGENCY FUNDS

Current Tax Fund - This fund is used to record the receipt and transfers of property taxes collected by the City on behalf of the County and School Districts.

**Payroll Fund** - The Payroll Fund is an agency fund used to account for the transfers received from various contributing funds and to record the City's payroll. Payroll withholdings are also transferred to the appropriate government or other agencies.

# ALL AGENCY FUNDS COMBINING BALANCE SHEET

## **JUNE 30, 2004**

		AGEN FUNI			
<u>ASSETS</u>	CUR	RENT TAX FUND	P	AYROLL FUND	 TOTALS
Cash and temporary investments Accounts receivable	\$	4,747 142,453	\$	84,140	\$ 88,887 142,453
TOTAL ASSETS	\$	147,200	\$	84,140	\$ 231,340
LIABILITIES AND FUND BALANCES					
LIABILITIES					
Accounts payable	\$	-	\$	44,140	\$ 44,140
Due to other governmental units		147,200		-	147,200
Advances from other funds		-	,	40,000	 40,000
TOTAL LIABILITIES	\$	147,200	\$	84,140	\$ 231,340

# ALL AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

#### FOR THE YEAR ENDED JUNE 30, 2004

	BALANCE JUNE 30, 2003 ADDITIONS			DE	EDUCTIONS	BALANCE JUNE 30, 2004		
Current Tax Fund								
ASSETS								
Cash and temporary investments Taxes receivable	\$	4,434 133,424	\$	17,190,324 5,932,480	\$	17,190,011 5,923,451	\$	4,747 142,453
TOTAL ASSETS	\$	137,858	\$	23,122,804	\$	23,113,462	\$	147,200
LIABILITIES								
Due to other governmental units	\$	137,858	\$	11,293,933	\$	11,284,591	\$	147,200
Payroll Fund								
ASSETS								
Cash and temporary investments	\$	80,493	\$	15,277,500	\$	15,273,853	\$	84,140
LIABILITIES								
Accounts payable Advances from other funds	\$	40,493 40,000	\$	5,254,965	\$	5,251,318	\$	44,140 40,000
TOTAL LIABILITIES	\$	80,493	\$	5,254,965	\$	5,251,318	\$	84,140

(Continued)

# ALL AGENCY FUNDS COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES (CONTINUED)

#### FOR THE YEAR ENDED JUNE 30, 2004

		ALANCE E 30, 2003	A	DDITIONS	DEDUCTIONS		BALANCE JUNE 30, 200	
Total all Agency Funds						•		
ASSETS								
Cash and temporary investments Taxes receviable	\$	84,927 133,424	\$	32,467,824 5,932,480	\$	32,463,864 5,923,451	\$	88,887 142,453
TOTAL ASSETS	\$	218,351	\$	38,400,304	\$	38,387,315	\$	231,340
LIABILITIES								
Accounts payable  Due to other governments  Advances from other funds	\$	40,493 137,858 40,000	\$	5,254,965 11,293,933	\$	5,251,318 11,284,591	\$	44,140 147,200 40,000
TOTAL LIABILITIES	<u>\$</u>	218,351	\$	16,548,898	\$	16,535,909	\$	231,340

(Concluded)

#### ACT 345 RETIREMENT FUND STATEMENT OF PLAN NET ASSETS

#### **JUNE 30, 2004**

#### **ASSETS**

Cash and short-term investments							
Investments							
Bonds	517,602						
Preferred Stocks	1,447,379						
Mutual Funds	2,734,782						
TOTAL INVESTMENTS	4,699,763						
TOTAL ASSETS	4,944,555						
LIABILITIES							
Accounts payable							
NET ASSETS HELD IN TRUST FOR PENSION BENEFITS	\$ 4,944,555						
	<u>Ψ 4,944,333</u>						

## **COMPONENT UNIT**

# BALANCE SHEET DOWNTOWN DEVELOPMENT AUTHORITY

**JUNE 30, 2004** 

# ASSETS Cash and temporary investments TOTAL ASSETS \$ 61,711 LIABILITIES AND FUND EQUITY LIABILITIES Accounts payable \$ FUND EQUITY Fund balances: Unreserved - undesignated \$ 61,711

**ASSETS** 

TOTAL LIABILITIES AND FUND EQUITY

61,711

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES DOWNTOWN DEVELOPMENT AUTHORITY

#### FOR THE YEAR ENDED JUNE 30, 2004

REVENUES	
Taxes	\$ 19,331
Interest	 500
TOTAL REVENUES	19,831
EXPENDITURES	
Current:	
Community service	 31,500
NET CHANGES IN FUND BALANCES	(11,669)
FUND BALANCES, BEGINNING OF YEAR	73,380
FUND BALANCES, END OF YEAR	\$ 61,711

SCHEDULE OF INDEBTEDNESS

#### SCHEDULE OF INDEBTEDNESS

#### **JUNE 30, 2004**

PRIMARY COVERNA COVERNA	DATE OF ISSUE	AMOUNT OF ISSUE	INTEREST RATE	DATE OF MATURITY	PRINCIPAL	INTEREST	TOTAL ANNUAL PAYMENTS
PRIMARY GOVERNMENT DEBT							
GENERAL OBLIGATION DEBT							
1992 Water Supply System Refunding Service Bonds	04/01/92	\$2,365,000	3 4 - 6.35%	10/01/04	\$200,000	\$6,350	\$206,350
					200,000	6,350	206,350
Big Rapids Township Cemetery Contribution	11/01/92	315,000	N/A	11/01/04	15,000	-	15,000
				11/01/05 . 11/01/06	15,000 15,000	•	15,000 15,000
				11/01/07	15,000		15,000
				11/01/08	15,000	•	15,000
				11/01/0 <del>9</del> 11/01/10	15,000	•	15,000
				11/01/11	15,000		15,000 15,000
					120,000		120,000
1999 Fire Truck Loan	07/20/98	212,961	4.40%	07/23/04	19,977	443	20,420
					19,977	443	20,420
2001 Unlimited Tax General Obligation Bonds	11/01/01	4,500,000	4.375%	08/01/04		95,375	95,375
				02/01/05	110,000	95,375	205,375
				08/01/05		92,969	92,969
				02/01/06 08/01/06	120,000	92,969	212,969
				02/01/07	135,000	90,344 90,344	90,344 225,344
				08/01/07	-	87,391	87,391
				02/01/08	145,000	87,391	232,391
				08/01/08		84,219	84,219
				02/01/09 08/01/09	165,000	84,219 80,609	249,219
				02/01/10	180,000	80,609	80,609 260,609
				08/01/10	-	76,672	76,672
				02/01/11	200,000	76,672	276,672
				08/01/11 02/01/12	220.000	72,297	72,297
				08/01/12	220,000	72,297 67,484	292,297 67,484
				02/01/13	240,000	67,484	307,484
				08/01/13	-	62,234	62,234
				02/01/14	260,000	62,234	322,234
				08/01/14 02/01/15	285,000	56,547 56,547	56,547
				08/01/15	202,000	50,312	341,547 50,312
				02/01/16	310,000	50,312	360,312
				08/01/16	-	43,531	43,531
				02/01/17	335,000	43,531	378,531
				08/01/17 02/01/18	365,000	36,203 36,203	36,203 401,203
				08/01/18	-	28,219	28,219
				02/01/19	395,000	28,219	423,219
				08/01/19	•	19,578	19,578
				02/01/20	430,000	19,578	449,578
				08/01/20 02/01/21	465,000	10,172 10,172	10,172 475,172
				-	4,360,000	2,108,312	6,468,312
Accrued Employee Benefits				_	522,092	•	522,092
OTAL GENERAL OBLIGATION DEBT				_	5,222,069	2,115,105	7,337,174

#### SCHEDULE OF INDEBTEDNESS (CONTINUED)

#### **JUNE 30, 2004**

	DATE OF ISSUE	AMOUNT OF ISSUE	INTEREST RATE	DATE OF MATURITY	PRINCIPAL	INTEREST	TOTAL ANNUAL PAYMENTS
ENTERPRISE FUNDS 1993 Wastewater Treatment System Revenue Bonds	10/01/93	\$2,000,000	5%	09/01/04 03/01/05	\$115,000	\$30,069 27,121	\$172,190
				09/01/05 03/01/06	120,000	27,121 24,197	171,318
				09/01/06 03/01/07	125,000	24,197 21,071	170,268
				09/01/07 03/01/0 <b>8</b>	135,000	21,071 17,613	173,684
				09/01/08 03/01/09	140,000	17,613 13,938	171,551
				09/01/09 03/01/10	150,000	13,93 <b>8</b> 10,000	173,938
				09/01/10 03/01/11	160,000	10,000 6,800	176,800
				09/01/11 03/01/12	165,000	6,800 3,500	175,300
				09/01/12	175,000	3,500	178,500
					1,285,000	278,549	1,563,549
1995 Water Supply System Revenue Bonds	12/01/95	\$1,360,000	4.5 - 5.25%	10/01/04 04/01/05	60,000	25,605 24,195	109,800
				10/01/05 04/01/06	60,000	24,195 22,755	106,950
				10/01/06 04/01/07	65,000	22,755 21,146	108,901
				10/01/07 04/01/08	70,000	21,146	
				10/01/08 04/01/09	75,000	19,361 19,361	110,507
				10/01/09	75,000	17,430 17,430	111,791
				04/01/10 10/01/10	80,000	15,480 15,480	107,910
				04/01/11 10/01/11	85,000	13,380 13,380	108,860
				04/01/12 10/01/12	95,000	11,128 11,128	109,508
				04/01/13 10/01/13	100,000	8,586 8,586	114,714
				04/01/14 10/01/14	105,000	5,886 5,886	114,472
				04/01/15 10/01/15	110,000	3,025 3,026	113,911 113,026
					980,000	350,350	1,330,350
1999 Water Supply System Revenue Bonds	12/1/1999	\$2,820,000	4.30-5.40%	10/01/04	100,000	66,058	
				04/01/05 10/01/05	105,000	63,371 63,371	229,429
				04/01/06 10/01/06	110,000	60,549 60,549	228,920
				04/01/07 10/01/07	115,000	57,593 57,593	228,142
				04/01/08 10/01/08	125,000	54,502 54,502	227,095
				04/01/09 10/01/09	130,000	51,143 51,143	230,645
				04/01/10 10/01/10	135,000	47,649 47,649	228,792
•				04/01/11 10/01/11	145,000	44,021 44,021	226,670
				04/01/12 10/01/12	150,000	40,124 40,124	229,145
				04/01/13	.50,000	36,093	226,217
							(Continued)

#### SCHEDULE OF INDEBTEDNESS (CONCLUDED)

#### **JUNE 30, 2004**

	DATE OF ISSUE	AMOUNT OF ISSUE	INTEREST RATE	DATE OF MATURITY	PRINCIPAL	INTEREST	TOTAL ANNUAL PAYMENTS
ENTERPRISE FUNDS (CONTINUED) 1999 Water Supply System Revenue Bonds	12/1/1999	\$2,820,000	4.30-5.40%	10/01/013	\$ 160,000	. 16.001	-
www. dappry bysecil reveller bonds	121/12/2	42,020,000	4.30-3.40/6	04/01/14	\$ 160,000	\$ 36,093	
				10/01/14	170,000	31,793 31,793	\$ 227,886
				04/01/15	170,000	27,224	229,017
				10/01/15	180,000	27,224	229,017
				04/01/16	100,000	22,386	229,610
				10/01/16	190,000	22,386	227,010
				04/01/17		17,280	229,666
				10/01/17	200,000	17,280	
•				04/01/18		11,880	229,160
				10/01/18	215,000	11,880	
				04/01/19		6,075	232,955
				10/01/19	225,000	6,075	231,075
					2,455,000	1,209,424	3,664,424
TOTAL ENTERPRISE FUNDS					4,720,000	1,838,323	6,558,323
TOTAL LONG-TERM DEBT-PRIMARY GOVERNMENT					9,942,069	3,953,428	13,895,497
TOTAL LONG-TERM DEBT - REPORTING ENTITY					\$ 9,942,069	\$ 3,953,428	\$ 13,895,497

(Concluded)

STATISTICAL SECTION

-

#### REVENUE BY SOURCE IN GENERAL FUND

#### 1995 THROUGH 2004

#### (UNAUDITED)

Year Ended June 30,	Taxes		Licenses and Permits	 Fines and Forfeits		Grants In Aid		Inter- evernmental Revenue		Federal Grants		Charges For Services		nterest Earned	Other Revenues		Total
1995	\$ 2,483,401	s	28,187	\$ 104,601	s	146,164	s	1,242,742	s	-	s	164,690	s	83,577	\$ 112,724	s	4,366,086
1996	2,447,859		61,821	112,553		154,901		1,374,364		23,454		167,411		41,776	127,258		4,511,397
1997	2,542,855		36,633	102,508		133,378		1,491,026		20,169		154,615		99,847	122,404		4,703,435
1998	2,889,735		35,411	100,450		258,246		1,485,663		22,189		145,515		55,187	184,975		5,177,371
1999	2,981,507		36,917	105,223		210,053		1,572,398		42,455		154,613		83,887	159,398		5,346,451
2000	3,199,298		38,406	123,906		358,594		1,708,696		39,307		155,604		150,384	141,775		5,911,570
2001	3,466,485		36,127	142,757		147,631		2,014,407		4,752		152,207		74,185	92,003		6,130,554
2002	3,597,269		41,320	130,193		472,426		1,864,976		20,589		155,781		66,333	50,544		6,399,431
2003	3,932,094		48,168	107,971		217,112		1,910,289		375,271		164,530		50,052	54,453		6,859,940
2004	4,018,233		24,065	108,317		112,688		1,516,125		185,385		211,841		38,188	61,321		6,276,163

Transfers from other funds are not included above.

NOTE: Airport Operations and the Community Pool Operations were moved from the General Fund to the Special Revenue Fund type for the year ended 2000.

## GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION IN GENERAL FUND

#### 1995 THROUGH 2004

#### (UNAUDITED)

Year Ended June 30,	Legislative	General Government	Public Safety	Public Works	Airport and Economic Development	Culture and Recreation	Other Functions	Total
1995	\$ 72,309	\$1,134,356	\$ 1,699,299	\$ 488,080	\$ 71,558	\$ 254,060	\$ 36,927	\$3,756,589
1996	144,890	1,273,127	1,899,998	762,678	69,121	283,199	36,927	4,469,940
1997	129,799	1,276,111	2,091,102	741,165	143,698	409,411	8,420	4,799,706
1998	80,711	1,626,747	1,928,595	814,685	139,668	259,561	-	4,849,967
1999	81,295	1,464,604	2,152,535	769,730	99,885	527,916	20,420	5,116,385
2000	118,371	1,642,551	1,998,348	568,490	-	436,563	40,840	4,805,163
2001	84,150	1,826,723	2,128,910	697,930	-	568,662	40,840	5,347,215
2002	83,238	1,692,311	2,190,678	1,321,636	-	315,082	40,840	5,643,785
2003	78,207	1,652,650	2,484,996	1,770,254	-	283,712	321,543	6,591,362
2004	77,192	1,835,316	2,709,914	1,364,553	-	351,336	330,746	6,669,057

NOTE: Transfers to other funds are not included above.

Airport Operations and the Community Pool Operations were moved from the General Fund to the Special Revenue Fund type for the year ended 2000.

## STATE EQUALIZED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

#### 1995 THROUGH 2004

#### (UNAUDITED)

Ratio of Totals

Real Property Fiscal *State Estimated		Person	al Property	To	State Equalized	
*State Equalized Value	Estimated Actual Value	*State Equalized Value	Estimated Actual Value	*State Equalized Value	Estimated Actual Value	Value to Estimated Actual Value
\$ 82,440,500	\$ 164,881,000	\$20,684,100	\$ 41,368,200	\$ 103,124,600	\$ 206,249,200	50.0 %
83,062,100	166,124,200	21,029,200	42,058,400	104,091,300	208,182,600	50.0
90,335,700	180,671,400	21,462,800	42,925,600	111,798,500	• •	50.0
93,224,500	186,449,000	21,998,100	43,996,200	115,222,600		50.0
96,396,400	192,792,800	23,801,800	47,603,600	• •	• •	50.0
101,428,100	202,856,200	24,637,300	• •			50.0
107,097,950	214,195,900	25,088,400	• •	• •	• •	50.0
118,576,400	237,152,800	• •	•	• •	• •	50.0
124,287,800	248,575,600	•	- ·	· · · · · · · · · · · · · · · · · · ·	• •	50.0
136,268,000	272,536,000	27,880,500	55,761,000	164,148,500	328,297,000	50.0
	*State Equalized Value \$ 82,440,500 83,062,100 90,335,700 93,224,500 96,396,400 101,428,100 107,097,950 118,576,400 124,287,800	*State Equalized Value Value  \$ 82,440,500 \$ 164,881,000 83,062,100 \$ 166,124,200 90,335,700 \$ 180,671,400 93,224,500 \$ 186,449,000 96,396,400 \$ 192,792,800 101,428,100 \$ 202,856,200 107,097,950 \$ 214,195,900 118,576,400 \$ 237,152,800 124,287,800 \$ 248,575,600	*State Equalized Value Value \$82,440,500 \$164,881,000 \$20,684,100 \$3,062,100 \$166,124,200 \$21,029,200 \$90,335,700 \$180,671,400 \$21,462,800 \$93,224,500 \$186,449,000 \$21,998,100 \$96,396,400 \$192,792,800 \$23,801,800 \$101,428,100 \$202,856,200 \$24,637,300 \$107,097,950 \$214,195,900 \$25,088,400 \$118,576,400 \$237,152,800 \$25,952,400 \$24,287,800 \$248,575,600 \$26,596,100	*State Equalized Value Value Value Value Value S 82,440,500 \$164,881,000 \$20,684,100 \$41,368,200 \$166,124,200 \$21,029,200 \$42,058,400 \$90,335,700 \$180,671,400 \$21,462,800 \$42,925,600 \$93,224,500 \$186,449,000 \$21,998,100 \$43,996,200 \$96,396,400 \$192,792,800 \$23,801,800 \$47,603,600 \$101,428,100 \$202,856,200 \$24,637,300 \$49,294,600 \$107,097,950 \$214,195,900 \$25,088,400 \$50,176,800 \$118,576,400 \$237,152,800 \$25,952,400 \$53,192,200	*State Equalized Value V	*State Equalized Value V

Fiscal		Tax Rate	(Mills)	Tax	Levy	City Income	Ratio of Totals State Equalized	
Year Ending	TaxableValue	City Operations	City Debt	City Operations	City Debt	Tax Net of Refunds	Value to Income Tax	
1995	\$ 103,124,600	10.9059	1.4464	\$ 1,124,667	\$ 149,159	\$ 1,292,314	12.53	
1996	104,091,300	10.9059	1.4464	1,135,209	150,558	1,247,449	11.98	
1997	107,813,649	10.9513	1.4010	1,180,700	151,047	1,259,097	11.26	
1998	112,079,112	11.1592	1.1931	1,250,713	133,722	1,472,255	12.78	
1999	116,787,018	11.1170	1.2353	1,298,321	144,267	1,452,930	12.09	
2000	120,649,754	11.2624	1.0899	1,358,806	131,496	1,586,121	12.58	
2001	125,745,829	11.1616	1.1907	1,403,524	149,725	1,832,534	13.86	
2002	132,105,632	11.1959	1.1564	1,479,041	152,766	1,842,432	12.75	
2003	137,038,430	13.3314	0.9838	1,826,914	134,818	1,835,702	12.17	
2004	144,520,182	13.4555	0.7775	1,944,591	112,364	1,814,042	11.05	

<sup>\*</sup> Does not include equivalent State Equalized Value, created per P.A. 198 of 1974.

# BREAKDOWN OF 2003 STATE EQUALIZED VALUATION BY CLASS OF PROPERTY

#### (2003 ASSESSMENT ROLL)

(UNAUDITED)

Class of Property	Equalized Value	Percent of Total
Agriculture	\$ 130,100	0.08 %
Commericial	60,290,600	36.73
Industrial	9,977,100	6.08
Residential	65,870,200	40.13
Personal	27,880,500	16.98
Total	\$164,148,500	100.00 %

# TEN LARGEST TAXPAYERS PER 2002 STATE EQUALIZED VALUATION (SEV)

Taxpayer	Type of Business	SEV (Ad Valorem)	Equivalent SEV (Specific Acts)
Haworth, Inc.	Manufacturing	\$ 6,131,000	\$14,403,300
Federal Screw Works	Manufacturing	8,556,100	4,304,600
Agree Limited Partnership	Real Estate Developer	5,871,800	•
Mark IV Automotive	Manufacturing	3,297,900	62,300
Big Rapids Products, Inc.	Manufacturing	2,128,700	951,500
CBL and Associates	Real Estate Developer	2,673,000	•
Mecosta County General Hospital	Hospital	2,050,700	-
Consumers Power Company	Utility	2,047,300	-
Campus Village Rapids, LLC	Real Estate Developer	1,879,400	-
Mich Consolidated Gas Co.	Utility	1,809,100	-
Ten Largest Taxpayers		36,445,000	19,721,700
Other Taxpayers		127,703,500	8,121,200
Total State Equalized Valuation		\$164,148,500	\$27,842,900

<sup>\*</sup> Does not include Equivalent State Equalized Value (EQSEV), created per P.A. 198 of 1974.

#### PROPERTY TAX LEVIES AND COLLECTIONS

#### 1994 THROUGH 2003

#### (UNAUDITED)

Year Ended June 30,	Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Collections Total Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
1994	06/30/95	\$1,283,137	\$1,191,576	92.9 %	6 \$ 85,950	\$1,277,526	99.56 %	<b>6 \$</b> 5,611	0.44 %
1995	06/30/96	1,312,932	1,223,333	93.2	86,589	1,309,922	99.77	3,010	0.23
1996	06/30/97	1,341,440	1,267,893	94.5	69,692	1,337,585	99.71	3,855	0.29
1997	06/30/98	1,509,864	1,439,761	95.4	66,128	1,505,889	99.73	3,975	0.27
1998	06/30/99	1,593,744	1,532,548	96.1	58,482	1,591,030	99.83	2,714	0.17
1999	06/30/00	1,659,883	1,569,973	94.6	87,429	1,657,402	99.85	2,481	0.14
2000	06/30/01	1,712,334	1,646,234	96.1	60,276	1,706,510	99.66	5,824	0.34
2001	06/30/02	1,785,785	1,726,354	96.7	54,013	1,780,367	99.70	5,418	0.30
2002	06/30/03	2,129,954	2,062,507	96.8	55,306	2,117,813	99.43	12,141	0.57
2003	* 06/30/04	2,197,960	2,138,178	97.3	54,796	2,192,974	99.77	4,986	0.23

These figures do not include the DDA or TIFA Assessments

<sup>\*</sup> Includes levy for Public Safety Building

# PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS (PER \$1,000 OF TAXABLE VALUE)

#### 1994 THROUGH 2003

#### (UNAUDITED)

Year of		Debt	Component Units		Non Homestead	Homestead	State	Intermediate School District/	
Levy	General	Service	(DDA ONLY)	Total	School	School	Education Tax	County	Total
1994 Homestead	10.9059	1.4464	2.0000	14.3523		1.7500	6.0000	11.6803	33.7826
Non Homestead	10.9059	1.4464	2.0000	14.3523	19.7500		6.0000	11.6803	51.7826
1995 Homestead	10.9059	1.4464	2.0000	14.3523	•	7.0000	6.0000	11.6497	39.0020
Non Homestead	10.9059	1.4464	2.0000	14.3523	25.0000		6.0000	11.6497	57.0020
1996 Homestead	10.9513	1.4010	2.0000	14.3523		7.0000	6.0000	11.6455	38.9978
Non Homestead	10.9513	1.4010	2.0000	14.3523	25.0000		6.0000	11.6455	56.9978
1997 Homestead	11.1592	1.1931	2.0000	14.3523		7.0000	6.0000	11.3955	38.7478
Non Homestead	11.1592	1.1931	2.0000	14.3523	25.0000		6.0000	11.3955	56.7478
1998 Homestead	11.1170	1.2353	2.0000	14.3523		7.0000	6.0000	11.3075	38.6598
Non Homestead	11.1170	1.2353	2.0000	14.3523	25.0000		6.0000	11.3075	56.6598
1999 Homestead	11.2624	1.0899	2.0000	14.3523		7.0000	6.0000	11.2657	38.6180
Non Homestead	11.2624	1.0899	2.0000	14.3523	25.0000		6.0000	11.2657	56.6180
2000 Homestead	11.1616	1.1907	2.0000	14.3523		7.0000	6.0000	11.2657	36.5650
Non Homestead	11.1616	1.1907	2.0000	14.3523	25.0000		6.0000	11.2657	54.5650
2001 Homestead	11.1959	1.1564	2.0000	14.3523		7.0000	6.0000	11.1113	36.4636
Non Homestead	11.1959	1.1564	2.0000	14.3523	24.8524	7.0000	6.0000	11.1113	54.3160
2002 Homestead	13.3314	0.9838	2.0000	16.3152		7.0000	6.0000	11.0537	38.3689
Non Homestead	13.3314	0.9838	2.0000	16.3152	25.0000		6.0000	11.0537	56.3689
2003 Homestead	13.4555	0.7775	2.0000	16.2330		7.0000	6.0000	11.4433	37.6763
Non Homestead	13.4555	0.7775	2.0000	16.2330	25.0000		6.0000	11.4433	55.6763
					113				

# RATIO OF GENERAL BONDED DEBT TO STATE EQUALIZED VALUE (SEV) AND BONDED DEBT SERVICES PER CAPITA

#### 1995 THROUGH 2004

#### (UNAUDITED)

Year Ended June 30,	Estimated Population	State Equalized Valuation	General Obligation Bonds	Less Available Debt Service Funds	Net Bonded Debt	Ratio of Net Debt to SEV	Net Bonded Debt Per Capita
1995	12,578	\$103,124,600	\$ 1,955,000	\$ 52,982	\$ 1,902,018	1.8	<b>\$</b> 151
1996	12,578	104,091,300	1,785,000	53,717	1,731,283	1.7	138
1997	12,578	111,798,500	1,600,000	54,717	1,545,283	1.4	123
1998	12,578	115,222,600	1,415,000	54,826	1,360,174	1.2	108
1999	12,578	120,198,200	1,220,000	58,263	1,161,737	1.0	92
2000	10,610	126,065,400	1,030,000	61,550	968,450	0.8	91
2001	10,849	132,186,350	825,000	63,203	761,797	0.6	70
2002	10,849	144,528,000	5,105,000	61,576	5,043,424	3.5	465
2003	10,849	150,883,900	4,850,000	64,673	4,785,327	3.2	441
2004	10,849	164,148,500	4,560,000	68,512	4,491,488	2.7	414

General Obligation Bonds in this table represent only those bonds serviced from property tax revenues.

# RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL GENERAL FUND EXPENDITURES

#### 1995 THROUGH 2004

#### (UNAUDITED)

Year Ended June 30,	Principal	Interest	Total Debt Service	Total General Fund Expenditures	Ratio of Debt Service to General Fund Expenditures
1995	\$ 175,000	\$ 116,255	\$ 291,255	\$ 3,756,591	1 to 12.90
1996	170,000	108,153	278,153	4,469,940	1 to 16.07
1997	185,000	99,270	284,270	4,799,706	1 to 16.88
1998	185,000	89,650	274,650	4,849,967	1 to 17.66
1999	195,000	79,885	274,885	5,116,385	1 to 18.61
2000	190,000	69,060	259,060	4,805,159	1 to 18.55
2001	205,000	57,050	262,050	5,347,215	1 to 20.41
2002	220,000	44,403	264,403	5,643,785	1 to 21.34
2003	255,000	277,439	532,439	6,591,362	1 to 12.39
2004	290,000	213,700	503,700	6,669,057	1 to 14.70

## COMPUTATION OF DIRICT AND OVERLAPPING DEBT

#### **JUNE 30, 2004**

## (UNAUDITED)

-	Name of Governmental Unit	Bonds Outstanding	Balances on Hand	Net Debt Outstanding	Percentage Applicable to City	City's Share of Debt
	City of Big Rapids					
	Direct Debt					
	General Obligation Bonds	\$4,560,000	\$ 68,512	\$ 4,491,488	100.00 %	\$ 4,491,488
	Overlapping Debt					, ,
	Big Rapids Public Schools	27,564,143	-	27,564,143	43.19 %	11,904,953
	Mecosta County	12,990,000	-	12,990,000	15.39	1,999,161
_	Mecosta Osceola Intermediate			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	13.37	1,333,101
-	School District	100,000	-	100,000	9.79	9,790
-	Total Direct and Overlapping Debt	;				\$ 18,405,392

#### COMPUTATION OF LEGAL DEBT MARGIN FOR GENERAL OBLIGATION BONDS

#### **JUNE 30, 2004**

#### (UNAUDITED)

State Equalized Valuation		\$164,148,500
Debt Limit - 10% of State Equalized Value		\$ 16,414,850
Amount of Debt Applicable to Limit	\$4,499,977	
Less: Assets Availabe for Debt Service	68,512	
Net General Obligation Debt Subject to Limitation		4,431,465
Legal Debt Margin		\$ 11,983,385

#### **REVENUE BOND COVERAGE**

#### 1995 THROUGH 2004

#### (UNAUDITED)

	Year Ended June 30,	Revenue and Other Sources	Expenses and Other Uses	Net Revenue Available for Debt Service	Principal	Interest	Total	Coverage
Wastewater Treatment System Bonds		# 1 017 0 <i>6</i>	0 700 770	0 400 100	Ø 40.000	0146 607	M107 707	2.2
(Serviced by Wastewater	1995	\$ 1,217,962		\$ 429,193	\$ 40,000	\$146,687	\$186,687	2.3
Treatment Fund)	1996	1,231,722		388,471	40,000	143,372	183,372	2.1
	1997	1,252,55		229,572	115,000	137,662	252,662	0.9
	1998	1,255,362		281,397	130,000	128,888	258,888	1.1
	1999	1,329,14		326,904	135,000	119,613	254,613	1.3
	2000	1,413,839	9 1,348,691	85,148	135,000	110,163	245,163	0.3
	2001	1,472,25	1 1,076,518	395,733	165,000	121,352	286,352	1.4
	2002	1,536,602	2 1,118,754	417,848	170,000	87,737	257,737	1.6
	2003	1,566,339	9 1,276,335	290,004	175,000	74,654	249,654	1.2
	2004	1,607,49	5 1,388,537	218,958	180,000	66,042	246,042	0.9
Water Supply System Bonds	1995	\$	- \$ -	\$ -	<b>\$</b> -	<b>\$</b> -	<b>\$</b> -	-
(Service by Water Fund)	1996			-	-	<u>-</u>	-	-
` ,	1997	1,413,99	7 1,093,710	320,287	40,000	66,600	106,600	3.0
	1998	1,537,19		240,562	100,000	66,183	166,183	0.7
	1999	1,625,842	• •	365,570	105,000	67,991	172,991	2.1
	2000	1,959,77		397,850	105,000	63,126	168,126	2.4
	2001	1,704,30		423,336	135,000	248,842	383,842	1.1
	2002	1,699,239		461,442	140,000	204,217	344,217	1.3
	2003	1,722,679		332,200	150,000	192,510	342,510	1.0
	2004	1,739,42		471,334	150,000	189,023	339,023	1.4

Revenue and Other Sources includes interest, insurance refunds and miscellaneous. Expenditures and Other Uses includes paying agent fees.

#### REAL PROPERTY VALUE AND CONSTRUCTION

#### 1994 THROUGH 2003

(UNAUDITED)

	Commercial Construction Residential Construction		uction	Industrial Construction			Municipal Non-Profit					
	Number			Number			Number			Number		
Year	of Permits		Value	of Permits		Value	of Permits		Value	of Permits		/alue
1993	26	\$	652,300	43	\$	396,900	1	\$	100,000	-	S	•
1994	22		4,930,000	47		475,350	7		2,573,000	-		_
1995	18		1,341,000	29		359,000	9		8,666,497			-
1996	10		1,482,500	46		2,178,850	4		495,000	3	2	239,000
1997	22		1,544,000	47		634,950	7		1,789,000	2	1	36,000
1998	20		4,616,950	69		588,850	2		145,000	1		4,500
1999	13		1,217,000	40		341,000	6		802,000	•		•
2000	N/A		N/A	N/A		N/A	N/A		N/A	N/A		N/A
2001	10		4,194,000	70		1,624,318	1		32,000	3	1	80,000
2002	13		1,193,010	64		791,510	N/A		N/A	8		214,000

Building permits were turned over to the County as of fiscal year 2003

This information has been compiled on a calendar year basis. The source of information was the Michigan Department of Commerce and Information maintained through City records.

Drai	nertv	Va	1114

<u>Year</u>	Agriculture	Commercial	Residential	Industrial	Exemptions*	Total
1994	<b>\$</b> -	\$ 34,015,700	\$ 43,253,700	\$ 5,171,100	\$ 125,000,000	\$ 207,440,500
1995	-	34,629,700	42,827,000	5,605,400	126,000,000	209,062,100
1996	7,200	37,637,300	46,540,300	6,150,900	129,500,000	219,835,700
1997	112,300	40,295,700	46,448,300	6,368,200	138,200,000	226,874,500
1998	112,300	40,517,600	48,671,600	7,094,900	138,200,000	234,596,400
1999	112,300	42,315,000	51,271,000	7,729,800	145,400,000	246,828,100
2000	130,100	44,979,150	53,998,600	7,990,100	145,400,000	252,497,950
2001	130,100	52,078,800	57,609,000	8,758,500	145,400,000	263,976,400
2002	130,100	53,736,000	61,907,700	8,514,000	147,580,000	271,867,800
2003	130,100	60,290,600	65,870,200	9,977,100	149,800,000	286,068,000

N/A - Not available at the time the Comprehensive Annual Financial Report was published.

#### **DEMOGRAPHIC STATISTICS**

#### 1995 THROUGH 2004

#### (UNAUDITED)

<u>Year</u>	Population	Per Capita Income	Enrollment	Unemployment Rate
1995	12,578	N/A	2,534	4.6
1996	12,578	N/A	2,653	5.2
1997	12,578	N/A	2,691	4.3
1998	12,578	N/A	2,654	4.2
1999	12,578	N/A	2,983	5.2
2000	12,578	N/A	3,005	4.2
2001	10,849	N/A	2,992	5.2
2002	10,849	N/A	3,005	5.3
2003	10,849	N/A	2,982	6.1
2004	10,849	N/A	3,014	6.1

N/A - Not available at the time the Comprehensive Annual Financial Report was published.

This information was obtained from Sealed Analysis Research Unit.

#### MISCELLANEOUS STATISTICAL DATA

**JUNE 30, 2004** 

(UNAUDITED)

Water Utility:

Number of Billed Water Accounts - 2,217

Average Daily Flow— 1.21 Million Gallons

Total Water Distributed – 2003 441.6 Million Gallons

Wastewater Treatment:

Number of Wastewater Accounts -2,502

Average Daily Flow - 1.11 Million Gallons

Total Flow During Calendar Year 2003

405.1 Million Gallons

Number of Street Lights:

449

Number of Employees

Full Time - 85 as of 6/30/04

Elections:

Number of Registered Voters – 4,048

Population:

Residents

1950 - 6,736

1960 - 8,686

1970 – 11,995

1980 - 14,361

1990 - 12,578

2000 - 10,849

2004 - 10,849

Students Attending Ferris State University:

Fall, 1950 - 983

Fall, 1960 - 3,250

Fall, 1970 - 9,063

Fall, 1980 – 11,112

Fall, 1990 – 12,076

Fall, 2000 - 9,847

Fall, 2001 - 10,930

Fall, 2002 – 11,074

Fall, 2003 – 11,822

Date of Incorporation

1869

Form of Government

Commission - Manager

Area of City

4.43 Square Miles

Miles of Streets:

Trunklines - 5.52 paved

Major -

14.41 paved

Local

20.72 paved

Local

1.86 unpaved

(Continued)

120

# MISCELLANEOUS STATISTICAL DATA (CONTINUED)

## **JUNE 30, 2004**

PUBLIC SAFETY		
Fire Protection:	Number of Stations – 1 Number of Employees  - 8 Full Time  - 1 Director  - 1 Deputy Director  - 18 Part Paid	
	Pieces of Equipment	<ul> <li>- 2 Pumpers</li> <li>- 1 Aerial Platform</li> <li>- 1 Tender</li> <li>- 1 Jeep</li> <li>- 1 Pickup Water</li> <li>- 1 Pumper Tender</li> <li>- 1 Rescue Truck</li> <li>- 1 Rescue Boat</li> <li>- 1 WMD Pickup</li> </ul>
Police Protection	Number of Employees  - 16 Full Time  - 1 Deputy Director  - 1 Administrative Secretary  - 1 Part Time Secretary  - 1 Temporary Full Time Drug  - 6 Part Time Students  Vehicular Patrol Units – 5  Other Vehicular Units – 2  Motorcycle – 2	g Unit
Neighborhood Services	Number of Employees – 3 full to – 1 part to	
RECREATION	Vehicles -1  Acres of Parkland -197  Number of Picnic Area - 10  Cross County Ski Trails - 1  Swimming Pool - 1	

# MISCELLANEOUS STATISTICAL DATA (CONTINUED)

## **JUNE 30, 2004**

EDUCATION	Number of Students:  Kindergarten – Grade 5 Grade 6 – 12 Special Education High School Completic Private School	- -	890 1,123 71 93 837 3,014
	Number of Schools:		
	High School	-	1
	Middle School	-	1
	Elementary Schools	_	4
	Private Schools	_	2
	Charter School	_	1

## SCHEDULE OF INSURANCE IN FORCE

## **JUNE 30, 2004**

Insurance Company	Policy Number	Policy Period From – To	Coverage	
Michigan Municipal Liability and Property Pool	MML001357700	7/1/03 6/30/04	Property  Building and Personal Property	\$39,918,506
and Property 1 con			General Liability Comprehensive General Liability Bodily Injury: Property Damage: Medical (Per occurrence limit):	5,000,000 5,000,000 5,000,000 5,000,000
			Other  Boiler and Machinery Liability  (per accident):	5,000,000
			Inland Marine Liability:  1) Contractors Equipment 2) Miscellaneous Equipment 3) Electronic Equipment	664,500 200,000 295,000
			Extra Expense:  Money and Securities:  Extended Business Liability	100,000
			(included in limit):	100,000
			Auto Bodily Injury: Property Damage:	5,000,000 Actual Cash Value
			Public Officials Errors and Omissions (per occurrence):	5,000,000
			Police Professional (included in limit):	5,000,000

## SCHEDULE OF INSURANCE IN FORCE

## **JUNE 30, 2004**

Insurance Company	Policy Number	Policy Period From – To		
тный ансе сотрану	Toncy Number	<u> </u>		
Michigan Municipal Liability				
and Property Pool	MML001357700	7/1/03 - 6/30/04	Commercial Umbrella (included in limit)	\$5,000,000
			Crime Insurance	
			Money and Securities	100,000
			City Treasurer/Assessor	Blanket - 100,000
			Assistant City Treasurer/Assessor	per occurrence Blanket –100,000
			All Other Employees	per occurrence Blanket –100,000
				per occurrence
Larry L. Johns & Assoc., Inc.	PR67304	7/1/03 - 6/30/04	Products - Completed Operations	1,000,000
			Personal Injury and Advertising	10,000,000
			Malpractice Aggregate Limit	10,000,000
			Each Occurrence Limit	10,000,000
			Fire Damage Limit Any One Fire	50,000
			Medical Expense Limit Any One Person	1,000
			Hangarkeepters Limit Any One Aircraft	50,000
			Hangarkeepers Limit Any One Occurrence	250,000
			Airport	
			Liability, personal injury, malpractice	10,000,000
			Products	1,000,000

## SCHEDULE OF INSURANCE IN FORCE

**JUNE 30, 2004** 

Insurance Company	Policy Number	Policy Period From – To		
Meadowbrook Ins.	Michigan Municipal League Insurance Policy	7/1/03 – 6/30/04	Worker's Compensation Statutory	\$500,000
Self Insured	1 Oney	771703 — 0/30/04	Worker's Compensation Statutory	Ψ500,000
PPO Third Party Administration Blue Cross/Blue Shield	17663	6/30/04	Non-Bargaining – Master Medical/\$10/\$20 drug co-pay AFSCME – Master Medical/\$10/\$20 drug co-pay Police – Master Medical/\$10 drug co-pay Fire – Master Medical/\$10 drug co-pay Retiree – Hospital Only Retiree – Master Medical/25%/\$20min/\$50max drug of Employee/Retiree Paid Dental & Vision	со-рау
Madison National Life				
Insurance Company	30-0001260-00000	7/1/03 — 6/30/04	Life Class 1 10,000 3 25,000 2 10,000 4 25,000	
			AD&D Class 1 20,000 3 50,000	
			2 20,000 4 50,000	
			Long-Term Disability – Police, Fire, and Non-Bargaining	g
			65% of normal gross weekly wage payable from 90 <sup>th</sup> day of disability through age 65.  Maximum monthly benefit \$2,166.	
Self-Insured		7/1/03 – 6/30/04	Short Term Disability (52 weeks)  Class 1 Maximum ½ of regular salary  Class 2 Maximum ½ of regular salary	
			Class 3 and 4 None	

## CONTINUING DISCLOSURE UNDERTAKING FOR THE FISCAL YEAR END JUNE 30, 2004

CITY OF BIG RAPIDS COUNTY OF MECOSTA, STATE OF MICHIGAN WATER SUPPLY SYSTEM REVENUE BONDS, SERIES 1995

#### **Number of Customers(4)** A.

Type of User	2004.(5)	2003 (4)	2002 (3)	2001 (2)	2000 (1)
Residential	1,619	1,615	1,621	1,607	1,595
Commercial	343	341	346	336	335
Institutional	234	237	234	234	248
Industrial	21	21	24	27	24
Total	2.217	2.214	2.225	2.204	2.202

- Calendar Year Ended December 31, 1999
- (1) (2) (3) Calendar Year Ended December 31, 2000
- Calendar Year Ended December 31, 2001
- Calendar Year Ended December 31, 2002 (4)
- Calendar Year Ended December 31, 2003 (5)

SOURCE: City of Big Rapids

#### Water Consumption By Category (1,000Gallons) (1) B.

Type of User	2004 (5)	2003 (4)	2002 (3)	2001 (2)	2000 (1)
Residential, Commercial Industrial	215,253	219,957	211,744	232,753	236,492
Government/ Institutional Total	154,588 369,841	162,507 382,464	157,583 369,327	160,302 393,055	151,319 387,811

- (1) (2) (3) Calendar Year Ended December 31, 1999
- Calendar Year Ended December 31, 2000
- Calendar Year Ended December 31, 2001
- **(4)** Calendar Year Ended December 31, 2002
- (5) Calendar Year Ended December 31, 2003

SOURCE: City of Big Rapids

#### C. Percent of Water Consumption By Category

Type of User	2004 (5)	2003 (4)	2002 (3)	2001 (2)	<u>2000 (1)</u>
Residential	26%	26%	25%	25%	26%
Government/ Institutional	42	42	43	41	39
Commercial/ Industrial	32	32	<u>32</u>	34	35
Total	<u>100</u> %	<u>100</u> %	100%	<u>100</u> %	<u>100</u> %

- (1) (2) (3) Calendar Year Ended December 31, 1999
- Calendar Year Ended December 31, 2000
- Calendar Year Ended December 31, 2001
- Calendar Year Ended December 31, 2002
- (4) (5) Calendar Year Ended December 31, 2003

### WATER SUPPLY SYSTEM FUND D. Historical Net Earnings and Cash Flow (Fiscal Year Ended June 30)

Operating Revenue Operating Expense Operating Income	2004	2003	2002	2001	2000
	\$1,742,675	\$1,704,327	\$1,637,475	\$1,645,955	\$1,648,970
	_1,268,087	_1,390,479	1,237,797	_1,280,971	_1,455,746
	479,588	313,848	399,678	_364,984	_193,224
Interest Revenue Interest Expense (1)	(3,254)	14,190	32,846	58,352	69,038
	(189,023)	(196,337)	(204,217)	(248,842)	(127,693)
Intergovernmental Revenue - State Net Income	282,311	<u>4,162</u> 135,863	28,918 257,225	<u>- 0 -</u> 174,494	<u>- 0 -</u> 134,569
Plus: Depreciation Plus: Interest Expense Cash Available for	329,346	318,191	315,966	276,561	111,583
	189,023	196,337	204,217	248,842	127,693
Debt Service  Maximum Annual  Debt Service	<u>\$ 800,680</u>	<u>\$.650,391</u>	\$ 777,408	<u>\$ 699,897</u>	\$_373,845
Requirements (2) Coverage Ratio	344,752	\$344,752	\$344,752	\$344,752	\$114,034
	2.32	1.89	2.25	2.03	3.28

- Interest expense on all bonds being paid by the system revenues. Maximum annual debt service on the System Bonds. (1)
- (2)

#### Water Usage And Revenue - Ten Largest Customers E.

	Usage (1.000 Gallons)		Revenues	
		% of		
Customer	Usage	Total(1)	<b>Amount</b>	<u>Total(1)</u>
Ferris State University	130,528	35.2	\$555,118	41.6
Big Rapids Housing Commission	10,811	2.9	60,861	4.6
Haworth	10,671	2.9	36,007	2.7
Mecosta County General Hospital	7,978	2.1	46,466	3.5
Gordon Management	6,710	1.8	23,904	1.8
Jennings Mobile Home	6,305	1.7	21,667	1.6
Altercare	5,825	1.6	23,817	1.8
Meijer	5,277	1.4	20,975	1.6
Greenridge	4,702	1.2	15,390	1.2
Federal ScrewWorks	3,522	.9	11,970	0.9
	192,329	<u>51.7</u>	\$816,175	61.3

Based upon total of 2004 usage of 369,841 gallons and revenues of \$1,332,256 (1)

### F. Water Pumped vs. Water Sold (1)

The following table represents five-year history of the number of gallons of water pumped vs. the number of gallons of water sold.

Fiscal/Calendar Year	Gallons Pumped(1)	Gallons Sold(1)
1999 - 2000	481.0	387.8
2000 - 2001	451.9	393.0
2001 - 2002	437.6	369.3
2002 - 2003	437.6	382.4
2003 - 2004	441.6	369.8

### (1) In millions of gallons

SOURCE: City of Big Rapids

### G. Water Rates (As of December 31, 2004)

The City has implemented the following rates. The consumption charge is \$3.29 per 1,000 gallons in excess of minimum usage. The base charge per month, based on the meter size, is as follows:

	Minimum	Monthly
Meter Size	Usage	Charge for Water
5/8"	1,000	\$ 5.22
1"	13,000	58.50
1.5"	33,000	140.90
2"	70,000	290.88
3"	120,000	297.88
4"	240,000	982.73

SOURCE: City of Big Rapids

### Institutional Rates (As of December 31, 2004)

The City charges the institutional rate to water customers that do not pay property taxes. The consumption charge is \$3.98 per 1,000 gallons in excess of minimum based on meter size is as follows:

Minimum	Monthly
Usage	Charge for Water
1,000	\$ 5.57
13,000	63.05
33,000	152.45
70,000	315.38
120,000	539.82
240,000	1,066.73
	Lisage 1,000 13,000 33,000 70,000 120,000

### (1) Includes Ferris State University and tax-exempt entities.

### H. PROPERTY TAX RATES FIVE - YEAR HISTORY(1)

				Special		
Levied	City	DPS	City	Revenue	DPS	
July 1	Operating(2)	Ret	Debt	Funds(3)	Bldg.	Total
2000	10.0077	1.1539	1.1907	2.0000		14.3523
2001	10.1887	1.0072	1.1564	2.0000		14.3523
2002	10.2563	1.1122	.9838	2.0000	1.9629	16.3152
2003	10.0283	1.5465	.7775	2.0000	1.8807	16.2330
2004	9.9000	1.9564	.4959	2.0000	1.8780	16.2303

- (1) Per \$1,000 of State Equalized Valuation. Excludes taxes levied by other units of government.
- (2) The City has additional 5.1000 authorized mills which can be levied for operating purposes without a vote of the electorate, but limited by the Headlee Amendment.
- (3) Levied only in the City of Big Rapids Downtown Development Authority.

SOURCE: City of Big Rapids

### I. City Wide Millages

In addition to the City's tax rates, property owners in the City must pay taxes to other units of local government. City property owners are subject to the following millage tax rates on all taxable property from local units of government for the fiscal year. The millage tax rates applicable in this fiscal year were substantially modified as a result of changes in the mechanisms for funding local public education. (See "Michigan Property Tax Reform" herein.)

### Fiscal Year 03/04

	Homestead	Non-Homestead
	<b>Properties</b>	<b>Properties</b>
Big Rapids Public Schools	7.0000	25.0000
City of Big Rapids	14.2330	14.2330
County of Mecosta	7.3353	7.3353
Mecosta Osceola Intermediate School District	4.1080	4.1080
State Education Levy	<u>5.0000</u>	5.0000
Totals	37.6763	55.6763

### J. SEV/Taxable Valuation - Five Year History

The City's SEV has increased \$31,280,200 or 20.32% between 1998 and 2003 (see table following). SEV does not include any value of tax-exempt property (e.g., governmental facilities, churches, public schools, etc.) or property granted tax abatements under Abatement Acts (see "CITY TAXATION AND LIMITATIONS - Tax Abatement" herein).

# State Equalized and Taxable Valuations 5-Year History

Assessed Value as of December 31	Year of State Equalization and Tax Levy	City's Fiscal Year Ending June 30	State Equalized Valuation(1)	Ad Valorem Taxable Valuation	Taxable <u>Valuation (1)</u>
2002	2003	2004	\$185,188,500	\$144,520,182	\$166,830,506
2001	2002	2003	174,606,300	137,038,430	160,575,837
2000	2001	2002	170,158,400	132,105,632	157,416,401
1999	2000	2001	158,224,750	125,745,829	151,572,858
1998	1999	2000	153,908,300	120,649,754	148,358,845

Per capita 2004 State Equalized Valuation is \$17,070 and per capita 2003 Taxable Valuation is \$15,377 based on the 2000 US Census population of 10,849.

(1) Includes tax abatements under Act 198 and Act 255.

SOURCE: City of Big Rapids

Breakdown of 2003 Taxable Valuation:

By Use:		By Class:	
Residential	39.439%	Real Property	80.71%
Commercial	34.540	Personal Property	_19.29
Personal	19.292	Total	100.00%
Industrial	6.645		
Agricultural	.085		
Total	<u>100.00</u> %		

### K.

# PROPERTY TAX COLLECTION RECORD Five - Year History

Levied July 1		Collections to March 1, Year Following Levy	Percent Collected	Collections Plus Funding to	% Collected Plus Funding
mix I	Tax Levy (1)	LOHOWING TEAD	Conecied	June 30, 2002	June 30, 2002
1999	\$1,659,883	\$1,569,973	94.6	\$1,657,402	99.85
2000	1,712,334	1,646,234	96.1	1,706,510	99.66
2001	1,785,785	1,726,354	96.7	1,780,367	99.70
2002	2,129,954	2,062,507	96.8	2,117,813	99,43
2003	2,179,960	2,138,178	97.3	2,192,974	99.77
(1)	(1) Real and personal taxes combined.				

SOURCE: City of Big Rapids

### L. Legal Debt Margin

Pursuant to the statutory and constitutional debt provision set forth above, the following table reflects the amount of additional debt the City may legally incur as of June 30, 2004, assuming issuance of the Bonds.

2004 SEV \$164,148,500 Debt Limit (1) 16,414,850 Debt Outstanding (2) \$9,419,977

Less: Exempt Obligations 4,920,000 4,499,977

Additional Debt which can be legally incurred

11,914,873

Debt applicable to limit as a percent of SEV 2.74%

- (1) 10% of 2003 SEV
- (2) Includes the Bonds.

SOURCE: Municipal Advisory Council of Michigan.

### M. Debt Statement

The following table reflects a breakdown of the City's direct and overlapping debt as of June 30, 2004. Bonds designated U.T.G.O. have an unlimited tax pledge, and L.T.G.O. bonds are limited tax pledge bonds.

City Direct Debt	Gross	Self-Supporting	Net	Net Debt Per <u>Capita</u>	Net Debt % of SEV
Water Supply System Revenue					
Bonds	\$3,635,000	\$3,635,000	\$ -		
Sewage Disposal Revenue					
Bonds	1,285,000	1,285,000	-		
Cemetery Contribution	120,000	-	120,000		
Fire Truck Loan	19,977	-	19,977		
General Obligation Bonds	<u>4,360,000</u>		<b>_4,360,000</b>		
Total Direct Debt	<u>\$9,419,977</u>	<u>\$4,920,000</u>	<u>\$4,475,977</u>		2.73%
		City			
		Share as	Net	Per	% of
City Overlapping (2)	Gross	% of Gross	City Share	Capita	SEV
Die Demide Cale al District	ቀባ <i>ግ ፍር</i> 1	42 100/	<b># 11 004 052</b>		
Big Rapids School District	\$27,564,143	43.19% 9.79	\$11,904,953		
Mecosta Osceola County ISD	100,000 _12.990.000		9,790		
Mecosta County at Large	_12,990,000 _40,654,143	15.39	1,999,161	¢ 1 202 AA	9.50/
Total Overlapping Debt Total City Direct and	40,034,143		13,913,904	\$1,283.00	<u>8.5%</u>
Overlapping Debt	\$50.074.120		\$18.389.881	\$1.695.00	_12.2%
O vorrapping Deut	<u> </u>		#.10,.107,001	<u> </u>	<u> 14.470</u>

Overlapping debt is the portion of other taxing units debt for which a City taxpayer is responsible in addition to debt of the City.

SOURCE: Municipal Advisory Council of Michigan

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## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

August 16, 2004

Honorable Mayor and City Commissioners Big Rapids, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Big Rapids, Michigan, as of and for the year ended June 30, 2004, which collectively comprise the City's basic financial statements as listed in the table of contents and have issued our report thereon dated August 16, 2004. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the City of Big Rapids, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclose no instances of noncompliance that are required to be reported under Government Auditing Standards.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City of Big Rapids, Michigan's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the City Commission, management, others within the organization and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lohan

August 16, 2004

Honorable Mayor and Members of the City Council City of Big Rapids, Michigan

In planning and performing our audit of the financial statements of the City of Big Rapids for the year ended June 30, 2004, we considered the City's internal control to determine our auditing procedures for the purpose of expressing an opinion of the financial statements and not to provide assurance on the internal controls.

However, during our audit we became aware of opportunities for strengthening controls and addressing new accounting issues and future financial reporting requirements. This letter does not affect our report dated August 16, 2004 on the financial statements of the City of Big Rapids.

We have already discussed these comments and suggestions with various City personnel, and we will be pleased to discuss them in further detail at your convenience, perform any additional study of these matters, or to assist your personnel in the recommendations. Our comments are summarized as follows:

### DEPOSIT AND INVESTMENT RISK DISCLOSURE

The Governmental Accounting Standards Board has issued GASB Statement No. 40, "Deposit and Investment Risk Disclosure." This statement addresses common deposit and investment risks related to credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. The timetable for implementing this statement is for fiscal years beginning after June 15, 2004. Some of the highlights of the new model include:

- Limiting the disclosure requirements currently required by GASB Statement No. 3 regarding deposit and investment custodial credit risk.
- Requiring disclosure of credit and interest rate risk information for specific investments.
- Disaggregation of deposits and investments for disclosure purposes.

This statement may represent a significant change in how your government discloses its deposit and investment balances at year end. We recommend you begin a process of determining the key implementation issues and assessing any modifications needed to properly implement the new statement.

Rehmann Loham